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# Inter-Sector Coordination Group Workshop

*June 21, 2024*

# Agenda

1. **Introduction and Tour de Table**

2. **Assessments & Analysis to Inform 2025 Response Planning**
   - Assessments Timeline
   - Update on Assessments - Including Lebanon Essential Needs Assessments (LENA)
   - 2025 Planning & Inter-Sectoral Analysis
   - Open Discussion

3. **Emergency Preparedness and Response**
   - Preparedness for Large Sudden Emergencies and Lessons Learned from Hostilities in the South
   - LRP Business Continuity Planning
   - Coffee Break
   - Group Work
   - Presentations

4. **Funding Tracking and Resource Mobilization Messages**

5. **Wrap Up & Closing Remarks**

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# Introduction and Tour de Table

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# Assessments & Analysis to Inform 2025 Response Planning

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# Assessments Timeline

# Key Assessments Timeline

| | START | END |
|---|---|---|
| **LENA** | | |
| Data collection | 7/29/24 | 9/2/24 |
| Clean dataset shared | | 9/23/24 |
| Preliminary results (tabulations) | | 10/9/24 |
| Final results/report | | |
| **VASyR** | | |
| Data collection | | |
| Preliminary results | | |
| Final results/report | | |
| **IPC** | | |
| Workshop | 9/30/24 | 10/10/24 |
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| **MICS** | | |
| Data collection | | |
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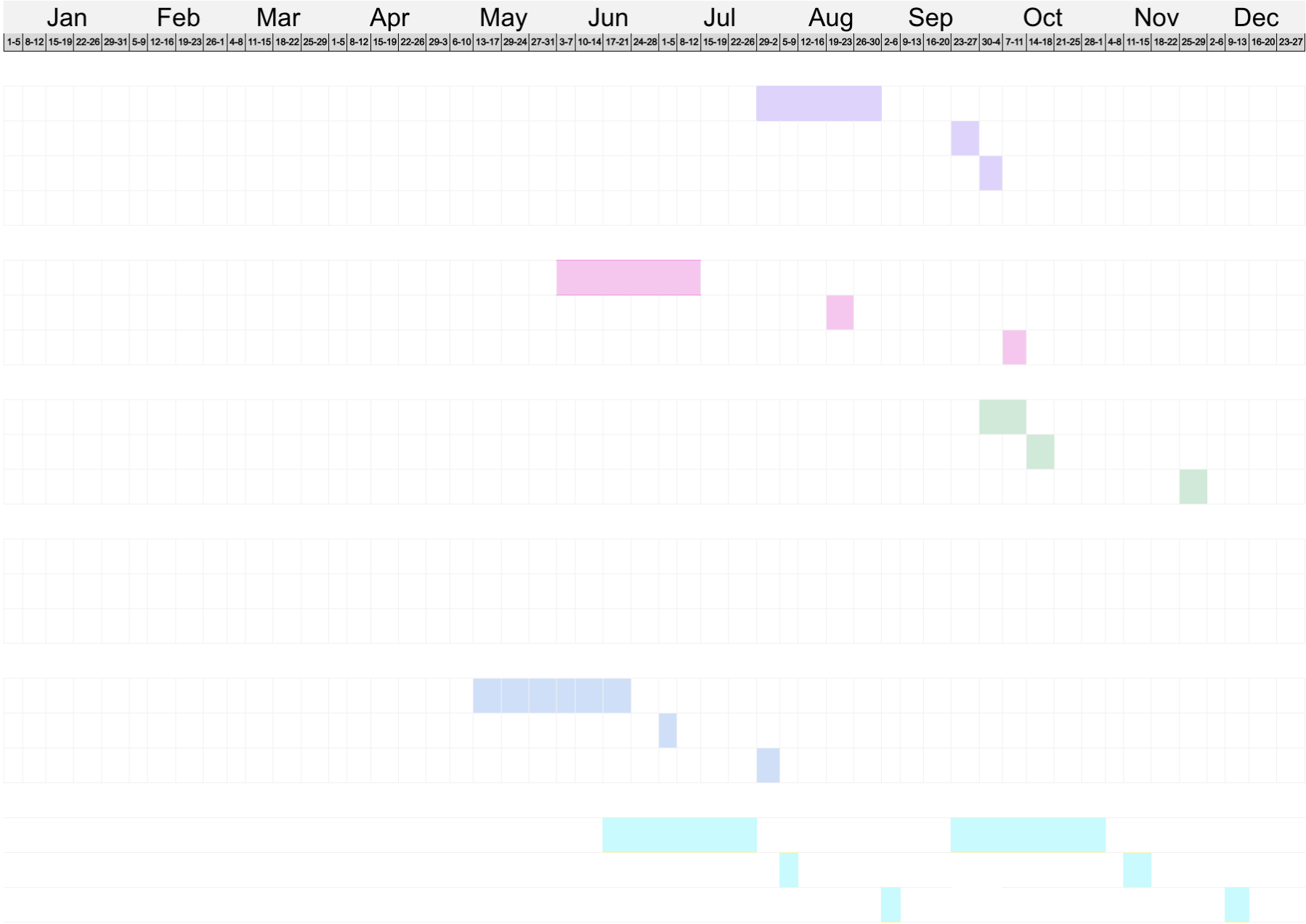
| **MPM** | | |
| Data collection | 5/13/24 | 6/30/24 |
| Preliminary results | | 7/12/24 |
| Final results/report | | 8/5/24 |
| **Regular Perception Survey on Social Tensions** | | |
| Data collection | | |
| Preliminary results | | |
| Final results/report | | |



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# Update on Assessments – Including Lebanon Essential Needs Assessments (LENA)

# Lebanon Essential Needs Assessment

June 2024

REACH Informing more effective humanitarian action

OCHA

WFP World Food Programme

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# Contents


01 LENA objectives

02 Methodology and Timeline

03 LENA Progress

# 01

# Objectives

# LENA objectives

## LENA General Objective

**Assess multifaceted needs and humanitarian situations** across all districts of Lebanon for different population groups. It seeks to deepen the **understanding of the crisis by evaluating its scale and magnitude** within the specified demographic groups through a joint interagency and intersectoral effort.

## Specific Objective

- Conduct comprehensive sectoral and inter-sectoral needs analysis to evaluate humanitarian needs in Lebanon, to **prioritize response initiatives and shape strategic planning.**

- Assess food security and vulnerability, updating profiles for food insecure and vulnerable households, serving as **primary data for IPC Analysis.**

- **Guide formulation of the 2025 humanitarian response strategy**, determining sector-specific metrics and severity calculations.

- Identify **disparities in humanitarian requirements** across geographic regions, demographic groups, and levels of vulnerability.

# Coordination Structure

- The LENA is a multi-agency initiative facilitated by the AAWG in coordination with the ISCG.
- The assessment will be implemented by REACH and WFP, in collaboration with IOM, UNICEF, UNHCR, and Nabba, with the coordination of OCHA.
- Research design, analysis, and coordination will be done through collaborative approach through the LENA core group.
- All key steps will be consulted with the AAWG, while ensuring sectors are kept informed throughout the process.

02

# Methodology and Timeline

# Methodology Overview

**Timeline**

Planned to be implemented annually, with the first round of data collection scheduled to start in July 2024 and end in September 2024.

**Population Groups**

Lebanese, Migrant, in-camp PRL and PRS, and Lebanese IDPs displaced due to the conflict in the South

**Coverage**

National and governorate level for all
District for Lebanese HHs
Camp for PRL and PRS HHs

**Study Design**

Quantitative

**Sampling Methodology**

Lebanese HHs:
Two-stage cluster sampling
Live-out migrant HHs:
Two-stage stratified cluster sampling
PRL HHs:
Stratified random sampling
PRS HHs:
Stratified random sampling
IDPs and conflict areas:
Random sampling

**Sample Size (TBC)**

Lebanese HHs: **~4,277**
PRL HHs: **~1,215**
PRS HHs: **~811**
Live-out migrant HHs: 792
IDPs and conflict areas: **550**

04

# LENA Updates

# Upcoming Timelines and Tasks

**01**

**Sectoral Consultations**

Questionnaire Discussion

10 - 24 of June

**02**

**Final Questionnaire**

Inclusion of sectors' feedback

To be shared on July 1rst

**03**

**Training for enumerators**

Delivered to Enumerators and field officers

Planned for 15-29 July (including the pilot)

**04**

**Data collection Pilot**

Planned for end of July

**05**

**Data collection**

Planned to extend from 29 July until 9 September

**06**

**Output Development**

Last week of September: sharing clean dataset

Second week of October: sharing analysis tables

October – December: other outputs production

# LENA Updates

## Completed

- Methodology design
- Concept note
- Sampling for all population groups
- Data Analysis Plan (DAP) draft
- Draft translation

## In Progress

- Terms of Reference (TOR)
- Kobo tool
- Consultations with sectors
- Field Officers recruitments
- National level access initiated

## Next Steps

- Enumerators recruitments
- Meeting with LRC on IDPs
- Training materials and logistics
- Enumerators and FO training

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# 2025 Planning & Inter-Sectoral Analysis

# 2025 Planning & Inter-Sectoral Analysis

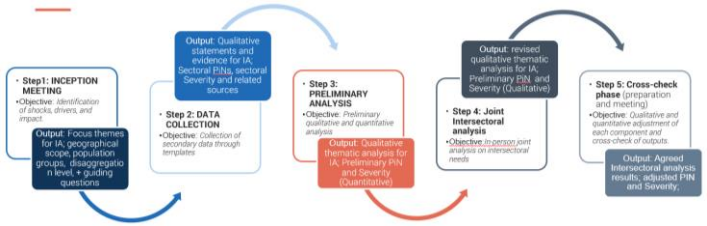
*JIAF Approach*

## 1. Concept

Inform strategic decision-making, response analysis, and response planning through

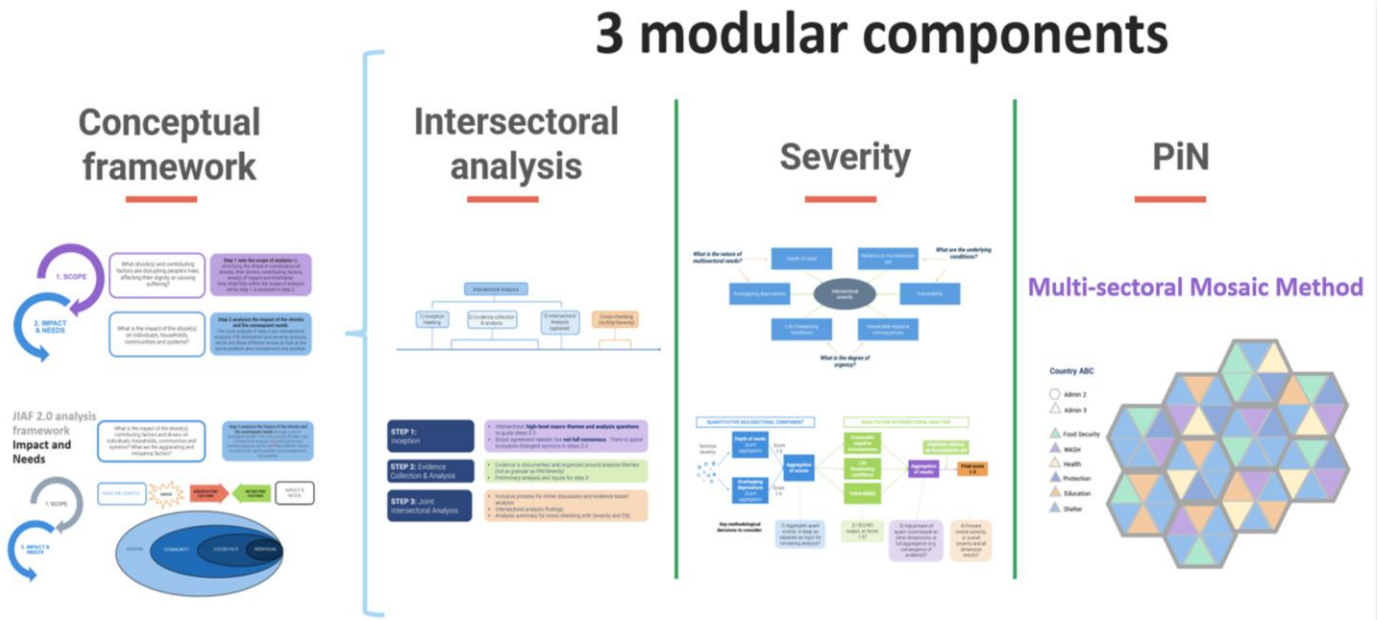
analysis

## 2. Process




## 3. Methodology

### Key elements of the Methodology



# 2025 Planning & Inter-Sectoral Analysis

## *DRAFT Timeline for Intersectoral Analysis Components of 2025 Planning*

| Timeline | Simplified Planning Process Step |
|---|---|
| **Oct 2024** | **Lebanon Response Plan 2025 Planning & Needs Analysis Workshops – sub-national and national?**<br>Utilizing conceptual framework from JIAF (analysis of shocks etc alongside needs), contextualized to Lebanon and hum/stab framework. To include discussion to set planning assumptions. |
| **End Oct / Nov 2024** | **Sector Planning with Strategy Consultation Discussions**:<br>• Conduct consultations at all levels (including regions) – UN lead agencies, Government, Partners, and Donors.<br>• Finalize sector situation analysis<br>• Update sector strategy<br>• Update PiN and targets |
| **End Oct / Nov 2024**<br>(concurrently with above) | • Multi-stakeholder meetings on:<br>- **Inter-sectoral Severity and PIN Methodology and Calculations** (once sector PINS are ready)<br>- **Higher Level Results Architecture** |
| **End Nov 2024** | • Review of the sector strategies by IS & Mainstreaming leads |
| **Nov 2024** | **Development of Draft LRP Chapeau** (situation overview, structure and approach) |
| **Dec 2024** | **Sector Strategies Finalized by Sector Leads** (including at ministerial level within line ministries when needed) |
| **Dec / Jan 2024** | **Appeal - Launch of Expression of Interest** / Capacity assessments for new sector partners<br>Appeal Deadline for Partners<br>Sectors to complete new partner capacity assessments |
| **Dec 2024 - Jan 2025** | **Steering Committee Endorsement of Overall Framework** (co-chaired by PM and RC/HC) |
| **End Jan 2025** | **Inter-Sector Annual Work Plan Workshop** |

# Key Assessments Timeline

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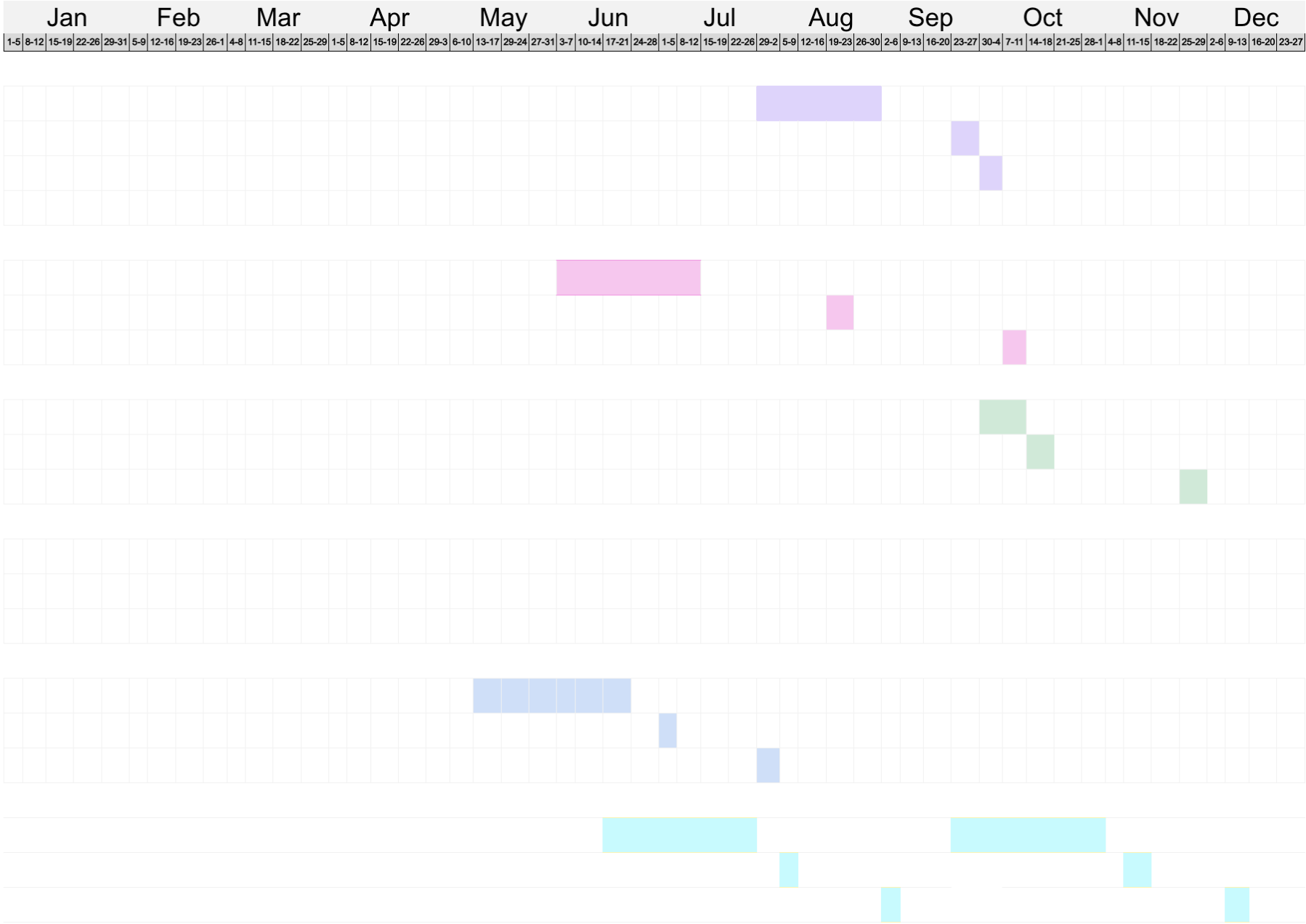

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# Open Discussion (Q&A)

# Open Discussion (Q&A)

1. What went well last year / should be adapted?
2. Do sectors have timely the information they need for their analysis and planning for 2025?
3. Which areas of the LENA are most relevant to build/increase sustainability (if any) and or are relevant across sectors?
4. Does LENA help with the prioritization process?
5. Do we need more focus on sub-national level, including for the inter-sectoral analysis?
6. What other forms of analysis do we want to inspire besides the assessments?

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# Emergency Preparedness and Response

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# Preparedness for Large Sudden Emergencies & Lessons Learned from Hostilities in the South

# Response Preparedness

## *Risk Assessment*

**Lebanon Risk profile**

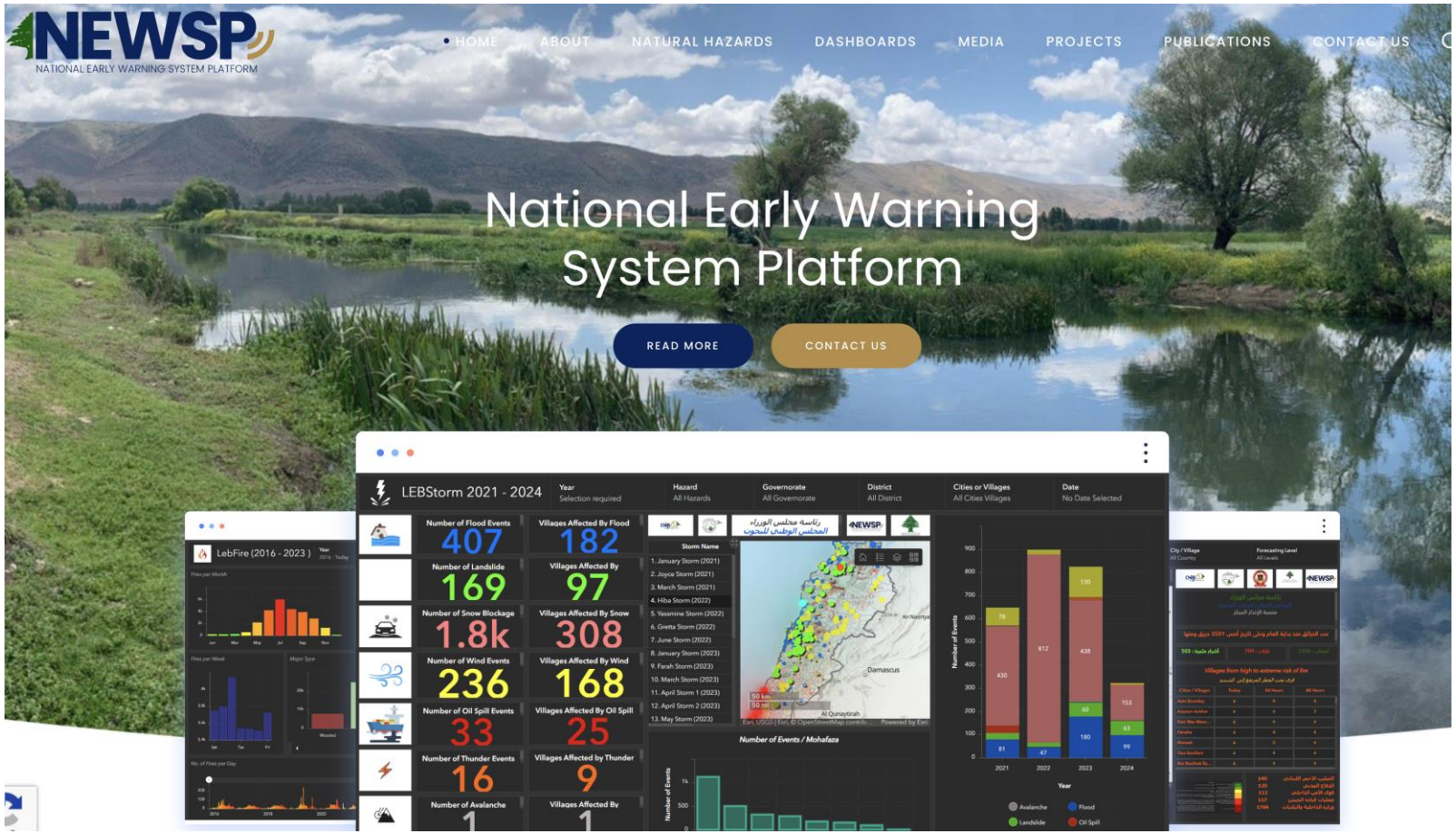
| | | | | | | |
|---|---|---|---|---|---|---|
| **Impact[17]** | **5** | | | | Earthquake | War |
| | **4** | | | | Internal armed conflict | |
| | **3** | | 1. Landslides<br>2. Tide | 1. Refugee protection space deterioration<br>2. New refugee movement | | 1. Disease Outbreak<br>2. Economic collapse |
| | **2** | | | | 1. Storms<br>2. Forest Fire | |
| | **1** | | | | | |
| | | **1** | **2** | **3** | **4** | **5** |
| | | **Likelihood[18]** | | | | |

# Response Preparedness

*National Early Warning System Platform*

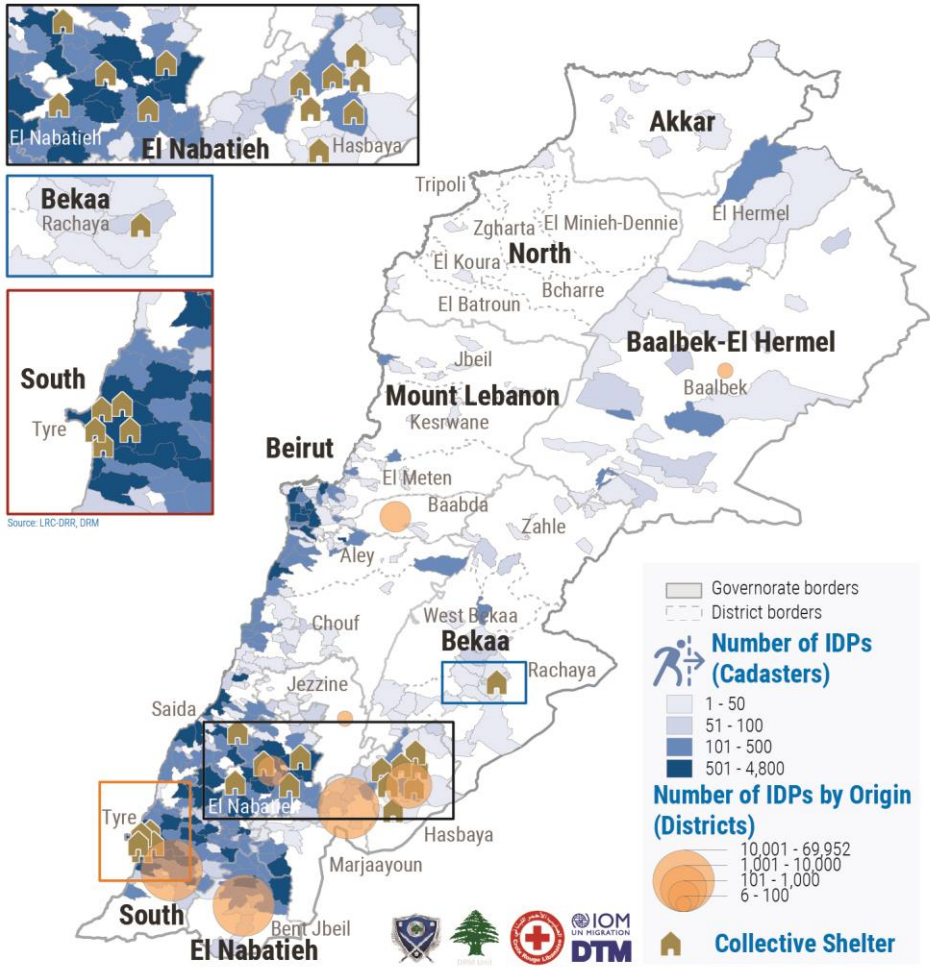
**LINK:**

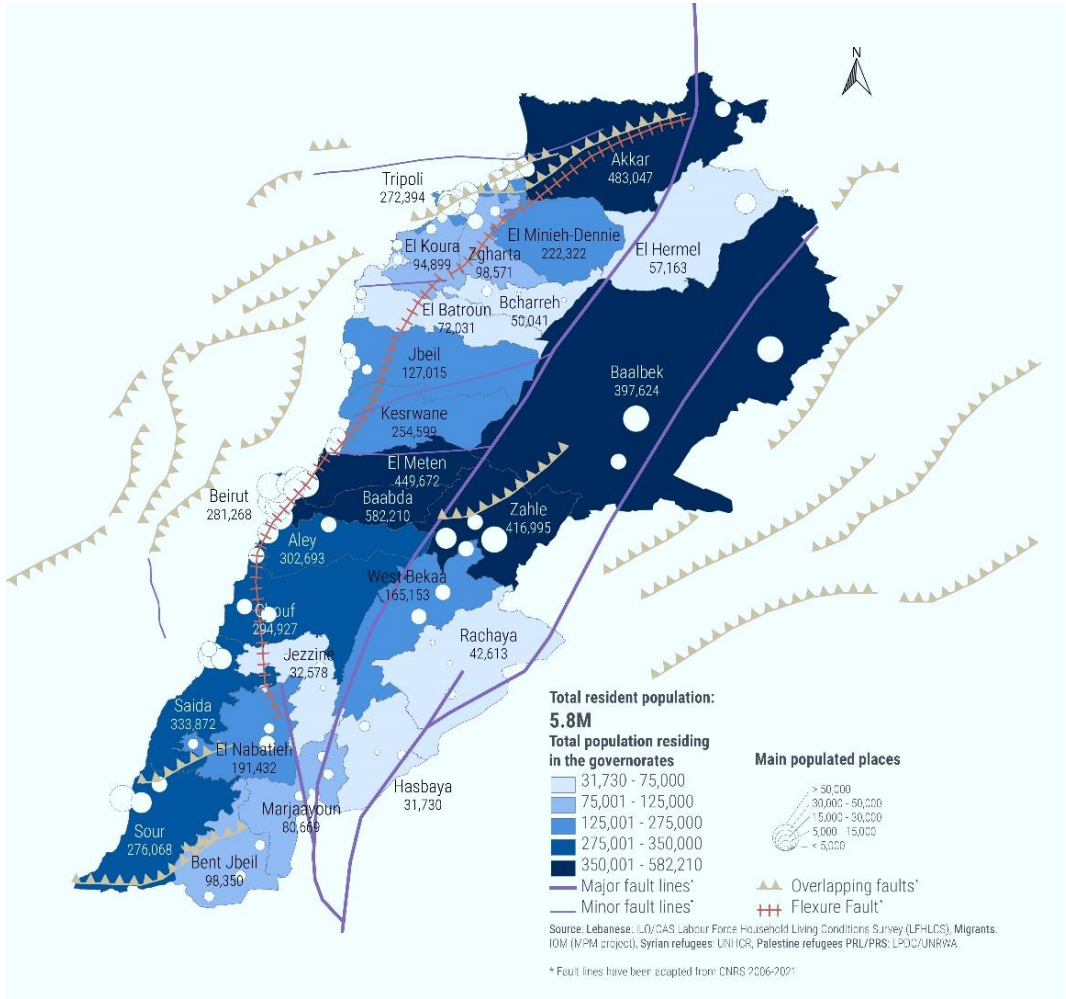
ewsp.gov.lb



# Response Preparedness

*Large Emergencies (Conflict, Earthquake)*



# Escalation of Hostilities in South Lebanon

*HCT Contingency Plan – Two Conflict Scenarios Agreed by the HCT*

## 01 Uncontrolled Conflict

Worst Case Scenario

**1 M** Internally Displaced

**250 K**

- Trigger 1: IDP
- Trigger 2: Mass Civilian Casualties (50+)
- Trigger 3: Declaration of a national state of emergency

**3 Months**
Duration

**307 M**
Requirements

## 02 Controlled Conflict

Most Likely Scenario

**250 K** Internally Displaced (from urban & rural areas)

**150 K**

- Trigger 1: IDP
- Trigger 2: Miliary targeting reach urban areas (x1 and +)

**3 Months**
Duration

**146 M**
Requirements

# Escalation of Hostilities in South Lebanon

*Progress and Lessons (South Escalation Response and Preparedness)*

## Regular Engagement with the Government at National Level:

- Alignment of scenarios and planning assumptions
- Closely working with DRM and LRC at national level
- Collaboration of IOM, DRM and LRC on DTM exercises
- Periodic coordination meetings between sectors and government counterparts on preparedness and response
- Advocacy for cross-population response

# Escalation of Hostilities in South Lebanon

*Progress and Lessons (South Escalation Response)*

## Operational Coordination:

- Maintaining an active presence in the South (with deployments of additional coordination capacity)
  - Regular inter-sector meetings
  - Joint meetings with local authorities (Governors, Municipalities, DRR, etc.) to coordinate operational response, needs and gaps
  - Deconfliction and access facilitation (40 deconflicted missions, as of end of May)

- Site identification, preparedness and capacity

# Escalation of Hostilities in South Lebanon

*Progress and Lessons (South Escalation Response)*

## Assessments and Information Management:

- Progressive rollout of intersectoral enrolment system
- RNA in collective sites
- Other assessments (WFP rapid situation assessment, Protection sector participatory assessment, etc.)
- Information sharing (including through DRM/LRC Dashboards)
- Logistics WG mapping of warehouses and other facilities for pre-positioning
- 8-9 months into the conflict, understanding needs in hard-to-reach areas within 12km of border remains a challenge
- Up-to-date information on sectoral capacities for the response and gap analysis (complementing geosplit information)

# Escalation of Hostilities in South Lebanon

*Progress and Lessons (South Escalation Response)*

**Response Options Analysis:**

- Discussions on Multisectoral response modalities (cash and/or in-kind assistance)
- Agreement on vulnerability criteria for targeting (and communication with local authorities)
- Funding constraints and duration of hostilities uncertain

# 2023 Response Preparedness

*Status of Preparedness for Large Scale Sudden Emergencies*

| Topic | Additional details | Status |
|---|---|---|
| **Risk Assessment** | | Completed |
| **Coordination and management arrangements** | ○ Humanitarian structure (WGs e.g., AWG, Logs., sectors, intersector, etc.)<br>○ Government<br>○ UNIFIL | Completed (*future discussions planned on subnational coordination under LRP) |
| **Sector Priority Activities** | | Completed |
| **Assessments and Information Management** | | Ongoing:<br>○ ERNA or Enrolment (depending on assessment needs & displacement trends)<br>○ Multi-sectoral initial rapid needs assessment with DRM and LRC – next steps: sectors' review, agreement on the platform to be used and data sharing modalities, and piloting the assessment and identifying capacities.<br>○ 3W<br>○ Sector capacity mapping (stocks) |

# 2023 Response Preparedness

*Status of Preparedness for Large Scale Sudden Emergencies*

| Topic | Additional details | Status |
|---|---|---|
| **Minimum Preparedness Actions (MPAs), Advanced Preparedness Actions (APAs) and Standard Operating Procedures (SOPs)** | ○ HCT MPAs / APAs<br>○ Sector MPAs and SOPs<br>○ HCT-Government SOPs | Ongoing:<br>○ Sector-specific MPAs and SOPs available - to be reviewed by sectors<br>○ Initial subnational consultations in 2023 |

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# LRP Business Continuity Planning

# LRP Business Continuity Planning

*Emergency Response Coordination*

- Under LRP, emergency response continues for:
  - Weather related emergencies: Storm, fires.
  - Diseases and outbreaks: Cholera and others.
  - Major protection risks: Evictions
  - Other hazards.

- Tools:
  - Geo-split.
  - RNA (Discussion on adaptation outside IS). Example: ERNA in CS.

# LRP Business Continuity Planning

*Emergency Response Coordination*

- Emergency Response Coordination in LRP:
  - Government
  - UN/HCT
  - Aligning with agency-specific contingency plans

# LRP Business Continuity Planning

*Risks Identified*

- Risk 1: Lack of containment of outbreaks and infectious diseases.
- Risk 2: Sharp deterioration in protection space and involuntary movements.
- Risk 3: Increased social instability.
- Risk 4: Supply gaps (including for fuel and electricity).
- Risk 5: Pressure on partners due to increasing needs.
- Risk 6: Access gaps and closing operational space.

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# Group Work & Presentations

# Group Work

For the next 15-20 mins (max.), discuss in groups the following questions:

1. What 2-3 **key** preparedness activities should we prioritize or continue over the coming months?

2. What needs to be tailored for **response preparedness at sub-national level**?

3. What are the **major business continuity adaptations** that need to be made in the current situation?

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# Funding Tracking and Resource Mobilization Messages

# Funding Tracking and Resource Mobilization Messages

*Funding Tracking Process - Improvements that can be made?*

- Invitation sent to all partners to update tracking - finance officers.
- Initial verification by IA IM to compare figures to ensure normal range / do not exceed the total project grant/total budget.
- Partners that did not report contacted – finance officers / management level.
- Draft data shared with Sector coordinators and IMs for second verification – looking at active sector partners/gaps, reflection of interventions, shifts in funding patterns.
    - Where issues/gaps identified, Sector coordinator contacts partner (sector focal point) to trigger internal discussion (formalize management follow-up).
    - Same draft data shared with RC office for donor verification (3 scenarios).
- Draft data shared by RCO with embassies for verification – seeking to identify a) Discrepancies in Reporting; b) Missing Information; c) Wrong donor/implementing partner.
- Final funding data shared with Sector coordinators and IMs; summary published in LRP Funding Update; Overall Funding Tracking on UN Lebanon; Shared with 3RP.

# Funding Tracking and Resource Mobilization Messages

*Identification of Prioritized Funding Messages*

**Half-Year Point:**

- Sector dashboards, identifying results and gaps (published by mid-August).
- LRP donors meeting: cross-sectoral presentation on results and gaps (September).
- Cross-sectoral dashboards? (inter-sector results overview; 'support to Lebanese').
- RC/HC's funding messages to accompany funding update (to share at capital level with cross-sectoral dashboards).

**Cross-Sectoral Messaging - Prioritization Criteria:**

- Demonstrable impact on people's lives.
- Demonstrating cross-sectoral impact.
- Likely to exacerbate tensions / inequalities / impact on specific groups.
- Other?
- Sense check: integrity of humanitarian/stabilization response – how do we ensure this?

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# Wrap-Up & Closing Remarks

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# Thank you