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Response Plan

Inter-Sector Coordination Group Meeting

January 17, 2025

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Opening Remarks

ISCG Co-Chairs

Agenda

1. **Lessons Learned Exercise (Oct-Dec 2024)**
2. **Post-Ceasefire Preparedness Discussion**
3. **Sectors Annual Work Plan 2025**
4. **Sector Working Group & Core Group ToRs 2025**
5. **AoB**

Action Points

Follow Up

Meeting Date	Action Point	Status
10-Jan-25	Protection sector to review the People in Need (PiN) figure for the "Other" population group.	Ongoing
10-Jan-25	Social Stability, Education, and Protection (incl. CP) to meet and coordinate on awareness raising and other activities related to UXO.	Ongoing
10-Jan-25	ISCG Co-Chairs to update the reporting calendar as per the discussion (LRP Reporting to become monthly and Hermel Reporting Bi-Weekly)	Done
10-Jan-25	ISCG Co-Chairs to share a voting poll with sectors to decide whether or not Lebanon will be participating in the Global Coordination Mapping Exercise.	Done
10-Jan-25	OCHA to check if it would be possible to reduce the weekly frequency of CS Reporting and revert with feedback. Recommendation: Use ERNA+ Site Monitoring tool to capture needs/response instead of the CS Reporting Tool.	Done
10-Jan-25	ISCG Co-Chairs to organize a light review on lessons learned with sectors and post-ceasefire preparedness.	Done
18-Dec-24	Sectors to address Inter-Sector comments, clear the strategies with line ministries, and share with sector partners by Tuesday 31 December 2024.	Ongoing
1-Nov-24	Protection Mainstreaming Focal Point to follow up with sectors on sector-specific protection risks and agreed Protection Mainstreaming actions, establish focal points within sectors, and improve feedback mechanisms.	Ongoing
1-Nov-24	The Access Working Group will conduct further analysis of access constraints to inform the identification of hard-to-reach areas as the situation evolves.	Ongoing

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Lessons Learned Exercise (Oct-Dec 2024)

Makiha Kimura, Head of Coordination (OCHA)
Kristin Arthur, Senior Inter-Agency Coordination Officer (UNHCR)

Lessons Learned Exercise

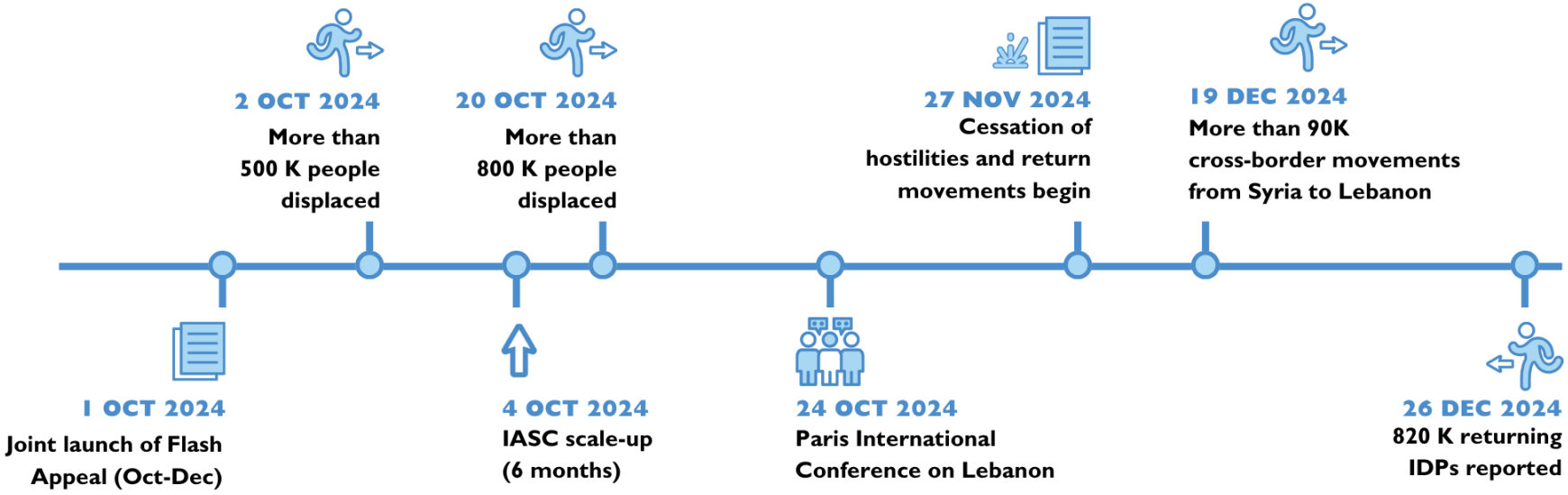
Outline of the Discussion

Step	Action	Estimated Time Allocation
1	Recap of Oct – Dec 2024	3 min
2	Explanation of session format and expectations	3 min
3	Menti session	20 min
4	Plenary discussion	25 min
5	Recap of the session: Key conclusion and formulation of recommendations	10 min

Lessons Learned Exercise

Recap of Oct – Dec 2024

Key Events:



Other Developments:

- Establishment of EOC/GEC
- HNOCC
- ISCG work plan (Oct 2024 – Feb 2025)
- ISCG TOR
- Revision of TOR of Sectors
- Re-activation of AAWG and Cash WG

Discussion on Lessons Learned

Session Format and Expectations

Scope: Response to the escalation of hostilities (Oct – Dec 2024).

Objective: to improve performance of ISCG through a quick internal and informal reflection and discussion (N.B. This is not a formal After Action Review of IASC).

Session format:

- 60 mins of guided discussions, including Menti question + plenary discussion.
- National ISCG session (today), followed by the same session at sub-national level.

Output:

- Menti results.
- Key findings and recommendations.

Discussion on Lessons Learned

*Mentimeter Session in Line with 7 Core Questions**

1) Relevance
2) Effectiveness
3) Sustainability
4) Preparedness
5) Partnerships
6) Localization
7) Coordination

*The majority of these questions are in line with Inter-Agency Humanitarian Evaluation (IAHE) core questions.

Mentimeter

Go to www.menti.com

Enter the code:

94860886

https://www.menti.com/blo8wmgmh6e2

Discussion on Lessons Learned

Plenary Discussion

- **What worked well?** Concrete examples?
- **What could be done better?** Concrete examples?

  What were the bottlenecks?
  How could it be done differently next time?
  What actions are required to improve?

Post-Ceasefire Preparedness Discussion

Makiha Kimura, Head of Coordination (OCHA)
Kristin Arthur, Senior Inter-Agency Coordination Officer (UNHCR)
Fadel Saleh, Humanitarian Affairs Officer and Co-Chair of AWG (OCHA)

Post-Ceasefire Preparedness Discussion

Objective and Approach

- Light exercise to reinforce **preparedness** and **operational readiness**, so that humanitarian response will be adapted/adjusted to the post Cessation of Hostilities (CoH) situation in a timely manner
- Focusing on **operational requirements**, rather than details of scenarios themselves.
- Not writing a full and comprehensive "Contingency Plan" – we will use already existing documents/elements, such as the HCT contingency plan (1 Feb 2024), LRP, 2024, and initial FA (Oct – Dec 2024).

Note: Contingency planning and preparedness exercise for influx of Syrians will be organized in the coming weeks (so it's not the focus of today's discussion).

Post-Ceasefire Preparedness Discussion

Scenarios

Scenario 1: Resumption of Hostilities	Scenario 2: Status Quo with Partial Implementation	Scenario 3: Full Implementation of Ceasefire
Trigger: Failure to implement ceasefire agreement points by January 26, 2025. **Expected Developments:** • Hostilities resume at the intensity observed between September and November 2024. • Displacement trends spike sharply, mirroring or exceeding prior figures (1.2 million displaced previously). • Increased humanitarian needs in southern regions, particularly Nabatiyeh and northern Tyr, already prime targets.	**Trigger:** Gradual adherence to ceasefire terms with intermittent breaches. **Expected Developments:** • Ceasefire largely holds with localized violations, mainly impacting displacement minimally. • IDF withdrawal extends over months post-January 2025, delaying stability in southern regions. • Humanitarian access improves incrementally, though intermittent clashes may hinder consistent operations.	**Trigger:** Complete IDF withdrawal by January 26, 2025, and adherence to all ceasefire points. **Expected Developments:** • Full cessation of hostilities allows for widespread IDP return and the commencement of early recovery activities. • Humanitarian operations transition from emergency relief to reconstruction and development. • A decline in displacement trends, easing pressure on host communities and service infrastructures.

The case (1), although might not be very likely, needs preparedness => Focus on today's exercise.

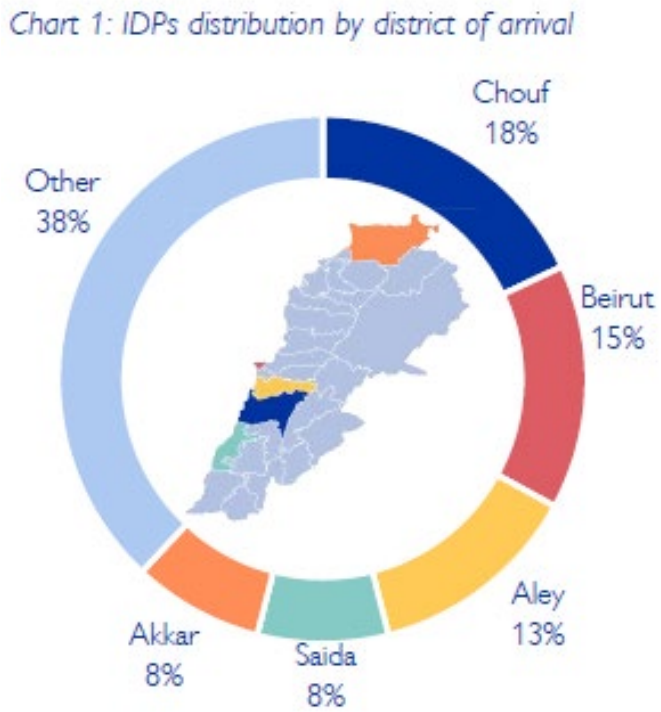
Post-Ceasefire Preparedness Discussion

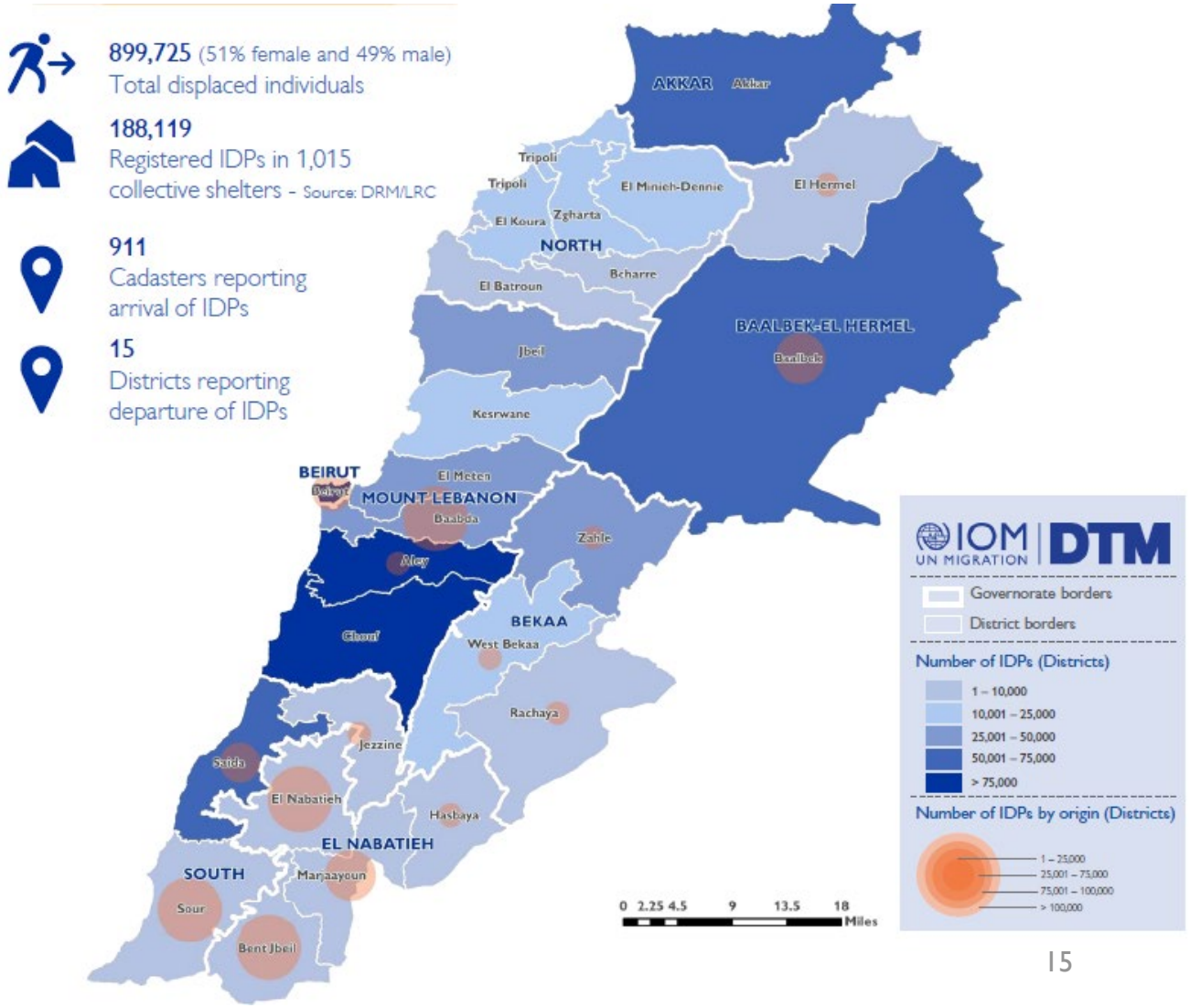
Caseload (1) Up to around 1 million displacement

Displacement trend Oct – Dec 2024

Pre-CoH

Source: IOM DTM





Post-Ceasefire Preparedness Discussion

Caseload (1) Up to around 1 million displacement

Identify <u>necessary actions to take</u> and <u>priority activities</u>

- Repurposing activities of FA 2025 - most activities are the same as 2024 FA? How does it look like?
- Shifting/repurposing activities in a timely manner **– what's bottlenecks and enablers?**
- Shifting geographical intervention: based on the displacement trend – from return area to destination of displacement)
- How could be effectively shift geographic focus in a timely manner? **– what's bottlenecks and enablers?**

Post-Ceasefire Preparedness Discussion

Caseload (1) Up to around 1 million displacement

Identify <u>priority actions for ISCG to better prepare for timely and effective response</u>.

Potential areas to reinforce:

- Coordination mechanism – existing coordination mechanism – what to improve/enhance?
- What to do with Cash?
- How do we quickly identify the needs of the affected people? Assessment Tool (ERNA+Plus)? Readiness of assessment and monitoring?
- Collective shelter management and response?
- Outside of collective response – how do we evaluate their needs and respond? (this was a gap during the response in Oct – Dec 2024
- Humanitarian Access?
- Logistics?
- How to deal with reporting? – all activities reported under the current FA?

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Sectors Annual Work Plan 2025

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Sectors Annual Work Plan 2025

Objectives

- Defines activities, responsibilities, and timeline to achieve specific results.
- Ensures **complementarity with the sector logframe**.
  → Logframe defines results and how they will be measured.
  → AWP develops the activities and actions needed to achieve the results.
- Establishes **accountability and transparency**, enabling effective monitoring.

The Sector Annual Work Plan (AWP) is a **living document** that is regularly monitored and updated. It is divided as follows:

1. **Inter-Sector Priorities** (Coordination, Advocacy, Sector Situation Analysis, Monitoring & Evaluation, Emergency Preparedness and Response).
2. **Mainstreaming Areas** (Protection, AAP, Gender and GBV, Conflict Sensitivity, PSEA, Environment, Energy).

Sectors Annual Work Plan 2025

Summarized Guidance

Inter-Sector Priorities

- **Coordination:** Indicate and detail actions carried out by the sector to foster the smooth implementation of sector interventions such as maintaining coordination with other responses, keeping up service mapping, updating dropbox with joint information, specific deduplication efforts, cross-attendance, and participation in other sector WGs, Sector updates, specific monitoring, etc.
- **Advocacy:** List advocacy action points and priorities for the sector in 2024.
- **Sector Situation Analysis:** Include and detail contribution to Joint Analysis; Reporting and M&E; emergency preparedness and response.
- **Monitoring and Evaluation:** Provide details on the monitoring and evaluation mechanisms, including key indicators, products (dashboard, etc.), data collection methods, frequency of monitoring, and responsible entities.
- **Emergency Preparedness and Response:** Include plans and strategies for emergency preparedness and response, outlining procedures, resource allocation, coordination mechanisms, and roles/responsibilities during escalation of hostilities in the South and other emergencies (weather, outbreaks, etc.).

Sectors Annual Work Plan 2025

Summarized Guidance

Mainstreaming Areas: *Include all mainstreaming aspects as outlined in your sector strategy; Protection, AAP, Gender, GBV, Conflict Sensitivity, PSEA, Environment.*

- Include a specific timeline for each action. The timeline should also be used to prioritize activities (for example, your sector won't manage all activities in the first quarter).
- Identify (1) who (within the coordination team) is responsible for implementing the main actions and (2) who are the main partners contributing to it.
- Consider the priorities/actions that are needed at the Inter-Sector level or with other sectors that will assist you to achieve the outcomes/outputs under your sector. For example, to ensure more vulnerable people have access to food we need to collectively look to strengthen the referral mechanisms at the inter-sector level, or to better achieve all outcomes/outputs we need to ensure that the research questions we have identified to the inter-sector as a priority under our sector are filled, or to ensure more conflict-sensitive programming, we need to work with social stability sector and other sectors on a series of interventions.
- Set a realistic plan. Do not include too many activities. Be selective.
- When possible, make a clear link of the priorities to the sector outcomes and outputs.
- A sheet titled "Guidance from Mainstreaming FPs" in the AWP template includes further details for specific mainstreaming areas.

Sectors Annual Work Plan 2025

Template

			2025 Timeline								Status			
Sector Priorities & Mainstreaming Areas	Key Priorities	Main Actions	Q1	Q2	Q3	Q4	Cross-Sector Support (Choose relevant sector/s with which you will work to achieve your priority)	Responsible	Main Partners (Optional)	Additional Comments	Q1	Q2	Q3	Q4
Sector Priority	Coordination													
	Advocacy													
	Sector Situation Analysis													
	Monitoring & Evaluation													
	Emergency Preparedness & Response													
Mainstreaming Area	Protection (including AAP and referrals)													
	Gender													
	GBV													
	Conflict Sensitivity													
	PSEA													
	Environment													

Sectors Annual Work Plan 2025

Submission Process

- Inter-Sector to share the AWP 2025 template with sectors by 17 Jan 2025.
- Sectors to submit AWP by 31 Jan 2025.
- Inter-Sector, including mainstreaming focal points, to review the AWPs and revert with any feedback/comments by 4 Feb 2025.
- Sectors to publish all AWPs should be published by 5 Feb 2025.

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Sector Working Group & Core Group ToRs 2025

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Sector Working Group & Core Group ToRs 2025

Guidance

1. Sectors review the TORs against current objectives, challenges, and priorities.
   - Clearly define the Working Group (WG) / Core Group (CG) scope and deliverables.
   - Specify member roles, participation criteria, and meeting frequency.
2. Sectors schedule partner consultations (UN, GoL, NGOs) to gather feedback.
3. Sectors submit the draft WG and CG ToRs for review by the CG.
4. CG provides feedback/recommendations if any.
5. Sectors address the CG comments and reshare the ToRs with the CG.
6. CG meets to endorse both the WG ToR and CG ToR.
7. Sectors share the updated WG and CG ToRs with Inter-Sector at lebbeia@unhcr.org by 29 Feb 2025 COB.

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AoB

AoB

LRP End of Year Sector Dashboards

It's Time for the End of Year (EoY) Sector Dashboards!

- Commitment to the government, donors, and partners to ensure accountability, transparency, and effective monitoring of the response's progress.
- Double-check that all data is correct, and that targets and indicators are aligned with the sector logframe.
- Include in consultation with your sector partners a CASE STUDY that describes an intervention (or a series of interventions) from 2024 and illustrate the link to the sector's strategy and results.
- Template shared via email.
- Deadline: Friday, 24 January 2025, COB.

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Thank You