

## Meeting Notes

### Ad-Hoc Inter-Sector Coordination Group Meeting

Friday, 17 January 2025, 10:00 - 12:00  
UNHCR/Online via MS Teams

The Inter-Sector Coordination Group (ISCG) meeting was held to conduct a Lessons Learned Exercise (Oct-Dec-2024), discuss Post-Ceasefire Preparedness, provide guidance on updating Sectors Annual WorkPlans (AWP), as well as Sectors working Group and Core Group Terms of Reference (TORs) for 2025, and reminding sectors to submit their 2024 End-of-Year (EoY) Dashboards. Key highlights and action points from the meeting are noted below:

#### Key Highlights:

#### Lessons Learned Exercise (Oct-Dec 2024)

- **Objective:** Mentimeter session held to gather feedback for the purpose of improving performance of ISCG through a quick internal and informal reflection and discussion (N.B. This is not a formal After Action Review of IASC).
- **Discussion:**
  - Suggestions/Recommendations include:
    - Improved inclusion of marginalized groups.
    - Enhanced coordination with local authorities and preparedness for diverse community needs.
    - Better data sharing and clarity on roles.
    - Prepositioning of stocks and faster action plans.
    - Increased funding for local partners.
    - Capacity-building for local actors.
    - Clear role division and enhanced communication.
  - Challenges:
    - Preparedness gaps: Lack of contingency stocks, decentralized warehouses, and predictable funding.
    - Data-sharing delays: Access to accurate information outside of collective shelters hindered timely action.
    - Inclusion issues: Gaps in addressing the needs of marginalized groups, including persons with disabilities and migrants.
    - Coordination bottlenecks: Slow decision-making, fragmented cross-sectoral collaboration, and unclear leadership roles.
    - Social tensions: Insufficient conflict-sensitive planning led to challenges in mixed-population areas.
  - Sustainability: Concerns over unintended effects like social tensions, environmental impacts, and inequitable aid distribution.
  - Localization: Need to strengthen representation of local stakeholders and directly engage affected communities in decision-making.
  - What Worked Well:
    - Quick development of harmonized emergency response activities across sectors.
    - Collaboration with government entities and sector coordinators.
    - Flexible funding mechanisms like the LHF allocation supported effective interventions.
    - Coordination in addressing needs for collective shelters.
  - Cross-cutting Issues:

- Need for more inclusive approaches, particularly for persons with disabilities and migrants.
- Strengthened accountability mechanisms for cross-population responses.
- Capacity-building on conflict sensitivity and social cohesion.

### Post-Ceasefire Preparedness Discussion

#### – Three Scenarios Identified:

- Resumption of Hostilities (least likely): Potential displacement of up to 1,000,000 individuals, replicating the patterns observed during the October-November 2024 escalation. Focused geographic areas: South, Bekaa, and parts of Mount Lebanon.
- Status Quo with Partial Implementation (most likely): Continued ceasefire with phased IDF withdrawal. Emphasis on stabilization and increased return of displaced populations.
- Full Implementation of Ceasefire: Complete IDF withdrawal, allowing for reconstruction and a shift to medium-term recovery efforts.

#### – Operational Priorities for Scenario 1 (Resumption of Hostilities):

- Collective Shelters:
  - Revise and validate the list of potential shelter sites in coordination with the Ministry of Interior and Municipalities.
  - Pre-position supplies and align with agreed capacity limits for shelters.
- Preparedness Activities:
  - Conduct consultations with sector core groups to identify lessons learned and ensure readiness.
  - Ensure alignment of contingency planning with government directives, especially concerning shelter management and community engagement.
- Data and Needs Assessment:
  - Establish data-sharing agreements with government bodies to improve access to displacement and needs data.
  - Prioritize harmonization of assessment tools and methodologies across sectors.

#### – Discussion:

- Challenges:
  - Delays in inter-governmental coordination and clarity on roles (e.g., responsibilities of DRM units, EOC, and other actors).
  - Limited pre-positioned stock and decentralized warehousing.
- Recommendations:
  - Reinforce coordination mechanisms between national and subnational DRM units.
  - Advocate for clearer guidance from the Ministry of Interior on shelter activation and criteria.
  - Strengthen localization efforts, including increased funding and capacity building for national partners.
- Cross-Cutting Considerations:
  - Conflict sensitivity and community inclusion: Address tensions in mixed displacement scenarios through pre-defined support packages for host communities.
  - Inclusion of marginalized groups: Improve accessibility for persons with disabilities and ensure representation of migrant populations in planning and response activities.

### Sectors Annual Work Plan (AWP) 2025

#### – Objectives:

- Defines activities, responsibilities, and timeline to achieve specific results.
- Ensures complementarity with the sector logframe.
- Establishes accountability and transparency, enabling effective monitoring.
- The Sector Annual Work Plan (AWP) is a living document that is regularly monitored and updated.
- It is divided as follows:
  1. Inter-Sector Priorities (Coordination, Advocacy, Sector Situation Analysis, Monitoring & Evaluation, Emergency Preparedness and Response).
  2. Mainstreaming Areas (Protection, AAP, Gender and GBV, Conflict Sensitivity, PSEA, Environment, Energy).
- Timeline:
  - Inter-Sector to share the AWP 2025 template with sectors by 17 Jan 2025.
  - Sectors to submit AWP by 31 Jan 2025.
  - Inter-Sector, including mainstreaming focal points, to review the AWP and revert with any feedback/comments by 4 Feb 2025.
  - Sectors to publish all AWP should be published by 5 Feb 2025.

### Sector Working Group & Core Group ToRs 2025

#### – Guidance:

- Sectors review the TORs against current objectives, challenges, and priorities.
  - Clearly define the Working Group (WG) / Core Group (CG) scope and deliverables.
  - Specify member roles, participation criteria, and meeting frequency.
- Deadline: 9 February 2025.

### AoB

#### – Reminder on LRP EoY Dashboards:

- Double-check that all data is correct, and that targets and indicators are aligned with the sector logframe.
- Include in consultation with your sector partners a CASE STUDY that describes an intervention (or a series of interventions) from 2024 and illustrate the link to the sector's strategy and results.
- Deadline: 24 January 2025.

### Action Points:

1. Sectors to submit their LRP 2024 EoY Sector Dashboards. **Deadline: by 24 January 2025.**
2. Sectors to submit their LRP 2025 Annual Workplan. **Deadline: by 31 January 2025.**
3. Sectors to submit their LRP 2025 Working Group and Core Group ToRs. **Deadline: by 28 February 2025.**
4. ISCG Co-Chairs to prepare and share a brief document outlining findings from the Lessons Learned Exercise.
 

**Recommendation:** ISCG Co-Chairs to note the findings of the Lessons Learned Exercise that participants provided feedback at National-Level.
5. ISCG Co-Chairs to provide guidance in the form a document on cross-sectoral opportunities and interventions that can be implemented in 2025.
6. Sectors that developed Protection Risk Analysis to liaise with Protection sector for revision and to reach out to IS Co-chairs for any additional guidance.
7. ISCG Co-Chairs to prepare and send an email for Partners to include a paragraph on protection risk analysis in their reporting.
 

**Recommendation:** ISCG to explore adding a tab on ActivityInfo to allow partners to input protection risks (only for sectors that conducted a protection risks analysis).