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Response Plan
Inter-Sector Coordination Group Workshop
September 11, 2025
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Opening Remarks

Dr. Ola Boutros, LRP General Supervisor (MoSA)

Agenda

1. **Opening & Objectives**

2. **LRP 2026 Planning Update**
   - Scope, Population Package, Guidance Package
   - Timeline & Planning Workshop

3. **Mid-Year Updates:**
   - LRP Overview and Scope
   - Funding Update
   - Sector Results
   - Support to Lebanese

3. **LHF Allocation Update**

4. **Coordination Streamlining**
   - **Nationalizing Sector Coordination**: Lesson Learnt from Health Sector: Presentation & Pannel Discussion
   - **Inter-Sector Sub-National Coordination**: Presentation & Open Discussion

5. **AoB**
   - Updating Sector ToRs
   - Wrap Up

Action Points

Follow Up

Meeting	Action Point	Status
1 Aug 2025	Sector Coordinators are requested to read through the table of focal points of the protection sector supporting the presentation of protection risks identified through protection monitoring HERE.	Ongoing
1 Aug 2025	Sectors to complete critical needs and funding gap analysis for July-December by Friday 8 August.	Done
1 Aug 2025	Conflict Sensitivity focal points to share water-related tensions report once launched (August/September).	Ongoing
1 Aug 2025	Inter-Sector Co-Chairs to facilitate cross-sectoral discussion on drought advocacy led by the WASH sector (Timeline: August).	Ongoing
1 Aug 2025	Inter-Sector Co-Chairs to plan and organize consultation workshop on coordination streamlining to inform revision of Sector Architecture as well as Sector Reviews under the national sector co-leads (Timeline: August).	Done
1 Aug 2025	Inter-Sector Co-Chairs to share draft TOR on subnational operational coordination (regional level) following endorsement by HCT (within 1 week).	Done
1 Aug 2025	Inter-Sector Co-Chairs to share LRP 2026 Guidance Package next week.	Ongoing
4 Jul 2025	Sector Coordination Teams to submit their Mid-Year Dashboards.	Done
2 May 25	Protection sector coordinators to send the Protection Monitoring Reports to all sectors with sector specific findings recommendations for their review.	Ongoing
4 Apr 25	Inter-Sector Co-Chairs to update the ISCG Annual Workplan and share with ISCG.	Done
17 Jan 25	Sectors to submit their LRP 2025 Working Group and Core Group ToRs. PAUSED.	Paused

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LRP 2026 Planning Update

ISCG Co-Chairs

Timeline	Planning Process Step	Status	Focal Point
18 July	JIAF training workshops for sectors to be conducted.	Done	JIAF Focal Points
31 July	Area-Based Sub-National Operational Coordination ToRs to be developed and shared.	Ongoing	ISCG Co-Chairs
31 July	Overall Population Figures to be developed and shared with ISCG Co-Chairs.	Done	AAWG & IMWG
August	LRP 2026 Guidance Package to be presented and shared to ISCG & HCT (Planning Timeline, Planning Assumptions, Population Package, Guiding Templates)	We are here	ISCG Co-Chairs
30 Sep	Sectoral PiN and severity estimates to be shared with ISCG Co-Chairs. Sector Strategies & Logframes to be initiated.		Sector Coordination Teams
7 Oct	LRP 2026 Planning & Needs Analysis Workshop: • Present the results of needs assessment and geographical prioritization (MSNA Lite, VASyR, IPC, 332 Mapping). • Present on PiN and cross-sectoral severity (JIAF). • Provide thematic presentations and discussions on situation and needs analysis.		ISCG Co-Chairs
21 Oct	Sector Strategies & Logframes to be submitted to the ISCG Co-Chairs. Documents to be updated based on the "LRP Guidance Package" in consultation with partners and core group members.		Sector Coordination Teams
24 Oct	Sector Strategies & Logframes to be reviewed for redline comments.		ISCG Co-Chairs & LRP M&E
24 Oct	LRP Introductory Text to be updated and finalized.		ISCG Co-Chairs
31 Oct	Sector Strategies & Logframes to be finalized after addressing reline comments (including at ministerial level within line ministries) and circulated to partners, with confirmed 'outputs'.		Sector Coordination Teams
31 Oct	Inter-Sector PiN, Targets, and Total Sector Appeal to be finalized based on the submitted sector strategies.		IMWG
3-14 Nov	Simplified LRP Partners Expression of Interest to be launched.		IM & ISCG Co-Chairs
5 Dec	Steering Committee Meeting to be conducted to discuss the framework at the strategic level and endorse the LRP 2026 (co-chaired by PM and RC/HC)		ISCG Co-Chairs
5 Dec	LRP 2026 to be submitted to the GHO/ 3RP.		ISCG Co-Chairs

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LRP 2025 Mid-Year Updates

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LRP Overview and Scope – Mid-Year 2025

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

LRP 2025 Mid-Year Updates

LRP Overview and Scope – Mid-Year 2025

The LRP overview and scope outlines the population targets, funding status, and strategic objectives of the response.

It provides a comprehensive overview of targeting approaches, prioritization of interventions within sector strategies, geographical coverage.
This document is essential for guiding coordinated humanitarian actions and optimizing resource allocation to meet urgent needs.

The LRP Mid-Year Overview and Scope for 2025 is available here.

LRP 2025 Mid-Year Updates

LRP Overview and Scope – Mid-Year 2025

161 Partners

The LRP 2025 appeal targets over **3.6M** vulnerable Lebanese, displaced Syrians, , Palestine Refugees in Lebanon (PRL), Palestinian Refugees from Syria (PRS), and Migrants.

11 Sectors

1.7M Vulnerable Lebanese

1.4M Displaced Syrians

200,000 PRL
23,026 PRS

175,974 Migrants

2025 Appeal

$2.99 billion

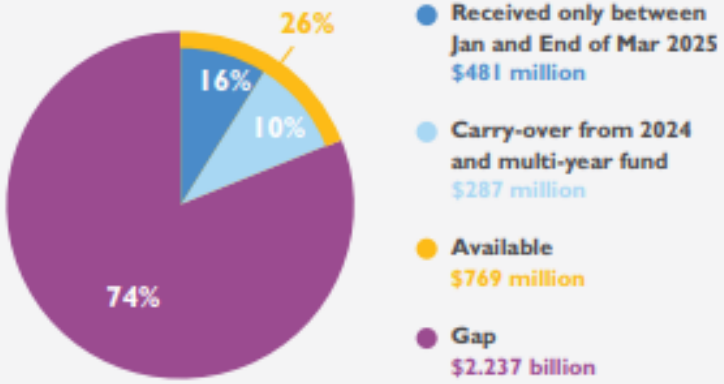
Funding Update

as of Q2 2025

$769 million

$481 million received between January and end of June 2025 plus $300 million received in 2024 for 2025 projects + carry-over

Total Appeal *as of Q2 2025*



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Mid-Year Funding Update

Raffi Kouzoujian, Information Management Officer (UNHCR)

LRP 2025 Mid-Year Updates

Overview – as of 31 June 2025

79 Partners Reported

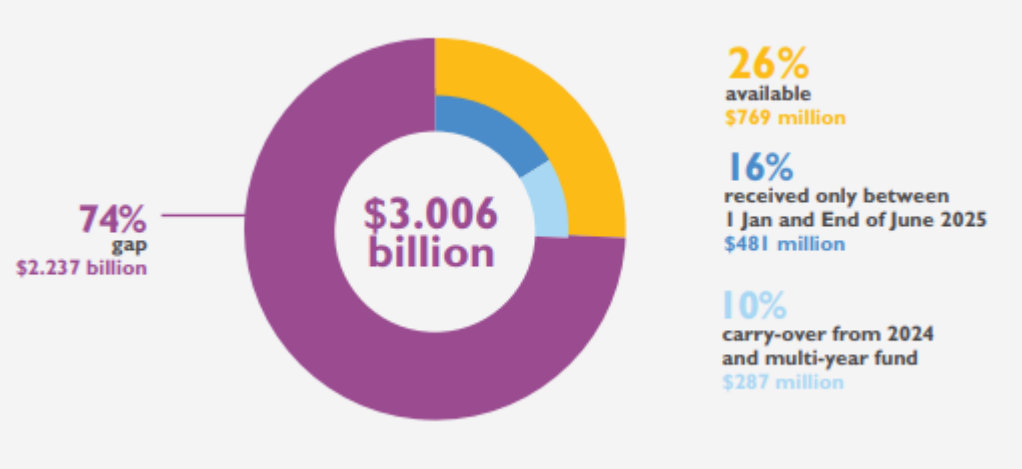
50 Different Donors

Available Funds*:

769.42 M of the 3.006 B Appeal

- Received: 481.65 M
- Carry-over: 287.76 M

LRP Funding 2025 update

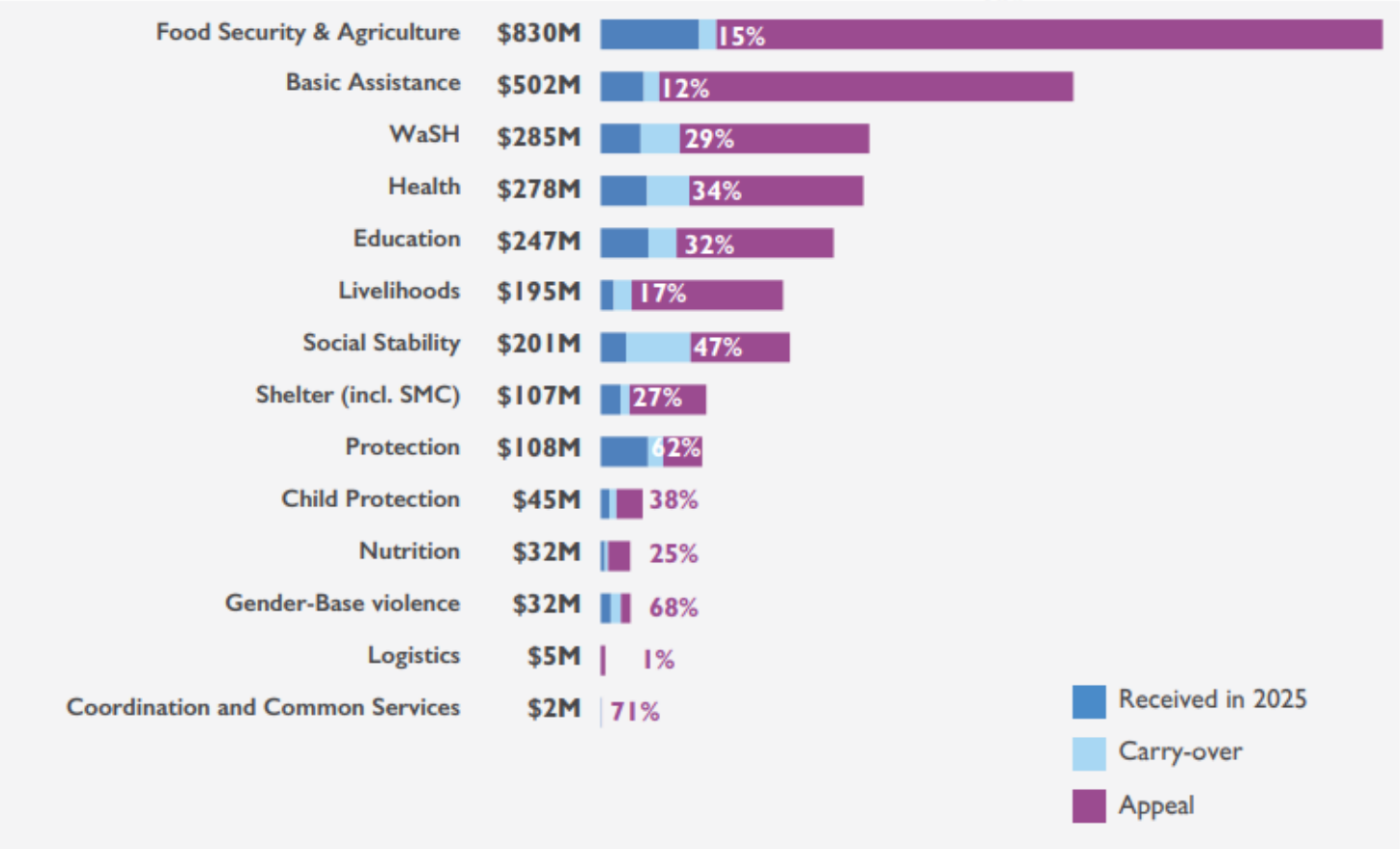


**670.2M (14.8%) increase from the same period in 2024.*

LRP 2025 Mid-Year Updates

Funding Updates

GBV (68%), Protection (62%) and Social Stability(47%) are the highest funded sectors compared to the appeal.
Basic Assistance(12%), Food Security & Agriculture (15%), and Livelihoods (17%) are the lowest funded sectors compared to the appeal.



LRP 2025 Mid-Year Updates

Funding Received and Allocated by Sector – as of 31 August 2025

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Mid-Year Sector Dashboards

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

LRP 2025 Mid-Year Updates

Sector Dashboards

The mid-year 2025 sector dashboards summarize progress made by sector partners under the Lebanon Response Plan (LRP) for the first half of 2025.

Dashboards include reporting on populations reached versus targets set, funding, achievements, challenges, and continuing priorities for the remainder of 2025.
LRP Mid-Year 2025 sector dashboards are available here:

Basic Assistance;
Education;
Food Security & Agriculture;
Health;
Nutrition;
Livelihoods;
Protection;
Shelter;
Social Stability;
WaSH.

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Mid-Year Support to Lebanese

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

LRP 2025 Mid-Year Updates

Support for Lebanese Dashboard

The LRP Support to Lebanese dashboard provides examples of assistance to vulnerable Lebanese provided across sectors under the LRP.

The LRP targets 1.7 million vulnerable Lebanese, 1.3 million displaced Syrians, 200,000 Palestine Refugees in Lebanon, 23,026 Palestinian Refugees from Syria, and 175,974 Migrants.

In recent years, support to Lebanese has increased across sectors in response to growing needs.

The Mid-Year Update on the LRP Support to Lebanese dashboard is available here in Arabic and English.

LRP 2025 Mid-Year Updates

Support for Lebanese Dashboard

Basic Assistance

12,286
Lebanese households accessed regular, unrestricted and unconditional cash assistance through Shock Responsive Safety Net (SRSN) and NGOs

3,040
Lebanese individuals with specific vulnerabilities receiving cash assistance through focused programmes (Small Scale)

11,048
Lebanese households accessed emergency cash assistance

2,437
Lebanese households received seasonal cash assistance

22,940
Lebanese with specific vulnerabilities received social grants (National Disability Allowance)

61,532
Lebanese were provided with in-kind assistance (blankets / pillows / mattresses / mats / clothing kits / heaters / kitchen sets / solar lamps)

59,656
Lebanese conflict-affected households assisted through emergency cash assistance who were referred/identified to/through national social safety net

Food Security & Agriculture

108,194
Lebanese benefitted from cash assistance through the Food Security and Agriculture sector

328,413
Lebanese received in-kind food assistance

10,210
Small-scale farming households and members were supported with training, technical assistance, and inputs to improve agricultural practices

953
Lebanese benefited from support provided to households in accessing labour/training in the agricultural sector

Education

259,483
Lebanese children were able to enroll in public schools, through support to public schools by partners, in the 2024-2025 school year

25,312
Lebanese boys and girls, received additional support through either retention support

1,250
Lebanese boys and girls received cash for education during the 2024-25 school year

85,639
Lebanese boys and girls received meals or snacks in public schools

Mid-Year Support to Lebanese

Health

200,277
Lebanese received acute disease medication

722,636
Subsidized primary healthcare consultations were provided to vulnerable Lebanese

31,138
Mental health consultations were provided to vulnerable Lebanese

5,830
Number of persons receiving financial supprt for improved access to hospital care.

142
MoPH-PHCCs are currently supported by partners

Nutrition

4,053
Lebanese caregivers and women reached with education and awareness raising activities on breastfeeding, complementary feeding, childhood development and healthy nutrition (1.1.B)

55,473
Lebanese children under 5 received Vitamin A (1.3.B)\

19,758
Lebanese Pregnant Lactating Women (PLW) were screened for acute malnutrition at primary healthcare centers(3.2.A) and community(3.2.B) levels

20,423
Lebanese children under 5 were screened for acute malnutrition at PHC(1.4.B) and at community(1.4.C) levels

Livelihoods

9,069
Lebanese MSMEs were supported with cash and in-kind grants and access to financial services

2,441
Vulnerable Lebanese engaged with employability skills development

5,384
Vulnerable Lebanese were engaged in public works

Mid-Year Support to Lebanese

Protection

91,899
Lebanese women, girls, boys and men benefited from case management services, including basic PSS and cash assistance as well targeted support for older persons, persons with disability and those requiring MHPSS services

103,062
Lebanese women, girls, boys and men participated in protection activities and awareness session on protection services including GBV and community-based child protection activities

82,909
Lebanese women, girls, boys and men joined social behavior change and GBV prevention programs and 10,340 women and girls received dignity kits to support menstrual hygiene needs

Shelter

1,419
Vulnerable Lebanese were supported with cash-for-rent

596
Vulnerable Lebanese were supported with shelter upgrades

184
Vulnerable Lebanese benefited from minor repairs of their shelters

29,116
Displaced Vulnerable Lebanese benefited from Cash for Shelter due to the South Border Hostilities

Mid-Year Support to Lebanese

Social Stability

55
Achieved basic service delivery projects including solid waste management

1,540
Lebanese youths were empowered to cope positively and engage in community-based services and emergency response

21
New conflict prevention mechanisms were established through municipalities, as well as, 48 CSOs were supported to mitigate tensions at the local level

WaSH

2,750
Estimated number of Lebanese with improved access to safe water for drinking and domestic use through rehabilitation and augmentation of water supply systems

2,161,235
Estimated number of Lebanese maintaining consistent and reliable access to water through minor repairs and operational support to Water Establishment-managed systems

821,941
Estimated number of Lebanese benefited from supporting Water Establishments with rehabilitation and maintenance of wastewater treatment plants and related infrastructure

245,605
Lebanese experienced a WaSH behavior change session/activity

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LHF Allocation

Karen Smith, LHF Manager, OCHA

LHF 2025 Second Standard Allocation (SA2)

Consultation Process & Parameters

September 2025

LHF Lebanon Humanitarian Fund

OCHA

Overview

HC approved the launch of 2025 LHF Second Standard Allocation (2SA)

Focus: High-impact interventions in priority districts

USD 10M to be allocated / USD 8M reserved (future allocations/rollover 2026)

- **Limited funding** → selected districts & limited sectoral coverage while prioritizing activities with multi-sectoral effects
- **Coverage**:
  - Health
  - Food Security
  - WASH
- **Projects:** single-sector (exceptions reviewed by SRCs)
- Multisectoral Impact through Collaboration via convergence (joint beneficiary targeting)

LHF Lebanon Humanitarian Fund

District Selection

- **Prioritize where vulnerabilities intersect:**
  - Conflict & insecurity
  - Severe drought & food insecurity
  - Health risks (waterborne diseases)
  - Displacement & new arrivals
- Data sources: drought maps, IPC, health RNAs, WASH damage, newcomer data

LHF Lebanon Humanitarian Fund

Localization

- **Up to 70% of allocation** to national partners (capacity-based)
- Each partner likely limited to 1 submission
- Final decision on multiple submissions: HC & AB
- Identify capable partners for proposed locations

Timeline:

- Sector submissions: **10th of September**
- HC/AB meeting: **24th of September**
- Call launch: **early October**
- Disbursements: **Before end 2025**

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Coordination Streamlining

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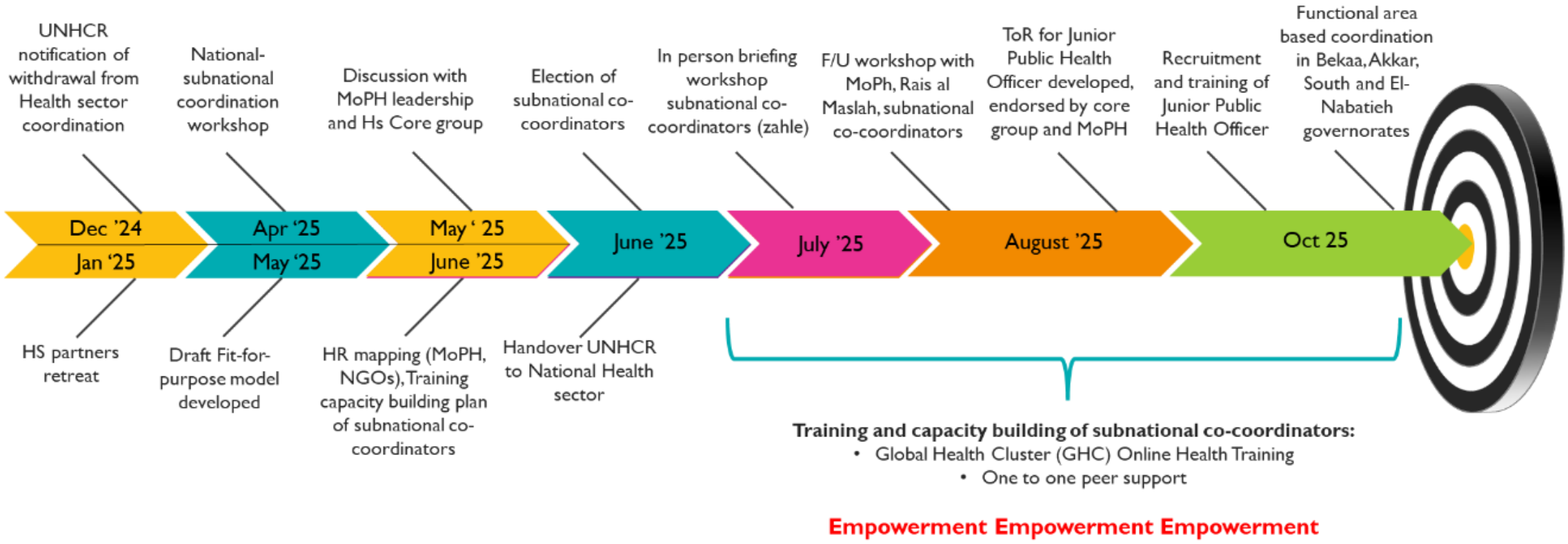
Fit-for-purpose Sector Coordination: Example from Health

Health Sector Coordination Team

Fit-for-purpose Sector Coordination

Transition Road-map



Fit-for-purpose Sector Coordination

From Band-Aids to Bureucracy

- Unclarity and alignment across multiple sectors and stakeholders
    - Weak integration of municipalities, NGOs, unions of municipalities, water establishments.
    - Ensuring representation of diverse groups (women-led, Lebanese, Syrians, PRS, PRL, migrants).
    - Challenges in sustaining local authority engagement (mayors, governors)
    - Avoiding duplication with government mechanisms.
- Resistance and change management
- Capacity gaps
- Resource constraints, lack of dedicated funding for coordination or not prioritized
- Monitoring and accountability
- Uncertainty (availability) in re-activating field-level coordination quickly in rapid onset emergency.

Fit-for-purpose Sector Coordination

Prescription: 1 spoon of empowerment after each meal (Salamtik!)

- **Government ownership by** integrating coordination into existing MoPH structures and functions to strengthen sustainability and accountability (e.g. Rais al Maslah, Qadah physician, ESU team, PHEOC).
- **Timebound capacity injection** by front-loading the JPHOs to ensure early support and smooth transition.
- **Localization by** strengthening MoPH leadership at governorate levels (GoL structure) to ensure timely and context-sensitive response.
- **Inclusive participation** by meaningful involvement of local authorities, NGOs, and community actors.
- **Crisis preparedness by linking** coordination efforts with the PHEOC and DRM for rapid response.
- **Empowerment and capacity building by** investing in training subnational co-coordinators and identified MoPH staffs,
- **Linking** the Global Health Cluster to access global best practices, not only Lebanon-specific lessons.
- **One-stop information hub through** centralized platforms for timely, accurate data accessible to coordinators, partners, and donors.
- **Cross-sectoral integration by** aligning health sector activities with related sectors (Nutrition, WASH, FSA, Nutrition, Education, Protection).

Nationalizing Sector Coordination

Panel Discussion

1. What were the key steps taken by the Health Sector to gradually strengthen government leadership?

2. What challenges did you face in balancing humanitarian priorities with national ownership, and how were these mitigated?

3. How has this shift affected sector efficiency, participation, and responsiveness to emerging needs at the sub-national level?

4. What lessons can other sectors draw if they were to follow a similar path and what pitfalls should they avoid?

5. How can ISCG best support sectors in preparing for, or accompanying, such transitions?

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Sub-National Inter-Sector Coordination

Sub-National ISCG Co-Chairs

Sub-National Inter-Sector Coordination

Panel Discussion

1. How can national-level coordination remain responsive to area-specific needs? What mechanisms should be in place to ensure local operational realities are systematically captured and escalated to national level (e.g., OCGs, field visits, digital trackers)?

2. How do we ensure local actors such as governors' offices, DRMs, municipalities, NGOs are not only included but actively engaged in OCG discussions?

3. What safeguards (e.g., referral pathways, service mapping, contingency protocols) should be embedded in the ToRs of OCGs?

4. Which practical suggestions (quarterly/ad-hoc meetings, thematic task forces, joint reviews) would be most workable in Lebanon's context?

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AoB

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Thank You