LEBANON Response Plan

Minutes of Meeting
Inter-Sector Coordination Group Meeting

Meeting Location	Hybrid: MS Teams & UNHCR 8th Floor Conference Room	**Meeting Date**	7 Nov 2025
Chairpersons	Dr. Ola Boutros, LRP General Supervisor (MoSA) Stephanie Laba, Inter-Agency Coordination Officer (UNHCR) Eugena Song, Chief Technical Advisor (UNDP) Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)	**Meeting Time**	10:00 a.m. 12:00 p.m.
Minutes Prepared by	Jana Nasr, Senior Inter-Agency Coordination Assistant (UNHCR)	**Meeting Duration**	2.00 hrs.
Participants	Annex 1		
Agenda	1. Opening Remarks 2. LRP 2026 Planning a. Planning Timeline b. PiN and Severity Estimates c. Overall & Sector Targets d. Overall & Sector Budget Appeal e. HCT Briefing f. Sector Strategies Overview 2. Preparedness Planning 3. Intentions Survey Round 2 4. GBV Referral Pathways 5. AoB		

1. Opening Remarks

Dr. Ola Boutros, LRP General Supervisor (MoSA)
Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)
Eugena Song, Chief Technical Advisor (UNDP)
Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)

In their opening remarks, the Inter-Sector Coordination Group (ISCG) Co-Chairs welcomed the participants including Nooramaria Parikka, the new UNICEF/Education Sector Coordinator, and presented the agenda.

Dr. Ola Boutros expressed appreciation to all team members for their dedicated efforts throughout the planning process and for submitting their *draft* 2026 Lebanon Response Plan (LRP) sector strategies and logframes.

Stephanie Laba then reviewed the pending action points on slide 4 of the presentation here.

2. LRP 2026 Planning

Planning Timeline

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Stephanie provided an overview of the current planning milestones, highlighting that the process is now past its halfway point. She noted that all *draft* sector strategies and logframes have been submitted, with six already reviewed by the ISCG Co-Chairs and the remaining ones to be shared as soon as possible. Sectors are strongly encouraged to reflect gender analyses of needs in their strategy narratives and consult gender focal points, if needed. Moreover, the Partner Expression of Interest will be launched on Monday, 10 November 2025. The Planning Timeline is available here.

PiN and Severity Estimates

Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)

Eyram Dzitrie presented People in Need (PiN) Trends from 2023 to 2026 by population and sector, the number of districts and governorates where sectors have the highest PiN and severity, and the data sources used for 2026 calculations. He also explained the change in the overall PiN for the 2026 LRP:

- For 2026 planning, PiN estimates for Lebanon were calculated using the global Joint Intersectoral Analysis Framework (JIAF) approach for joint needs analysis, contextualized to the Lebanon context, as agreed by the Humanitarian Country Team (HCT).
- Compared to 2025, when PiN estimates had to be extrapolated due to the fluid situation driven by the conflict in Lebanon, new data from recent sectoral and multi-sectoral assessments conducted in 2025 supported the current analysis.
- Sector PiN estimates were calculated in consultation with global Clusters, where possible, and informed by data from sectoral and inter-sectoral needs assessments and analyses.
- The overall PiN was estimated and validated through a joint analysis process led by the ISCG at the national level. Where necessary, figures at the district/governorate level have been contextualized based on technical judgment and contextual knowledge from field actors.
- Intersectoral severity maps presented also indicate at district or governorate level the severity of needs per population group.
- Further details are available on slides 10 to 21 here.

Overall & Sector Targets

Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)

Eyram provided an overview of populations targeted by sector for the 2026 LRP and explained how the preliminary overall target was calculated:

- The following parameters were considered:
  - People in Need (PiN) in inter-sectoral severity 3, 4, and 5 areas based on the latest global recommendations for targeting and other considerations e.g., the assumption that a large part of needs in border areas are recovery-related and going to be covered under recovery frameworks.
  - Contingency threshold to account for *extra* Arrivals from Syria and Internally Displaced Persons (IDPs).
- Further details are available on slides 23 and 24 here.

Overall & Sector Budget Appeal

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Stephanie presented LRP budget trends from 2024 to 2026 by sector, highlighting that the Basic Assistance and Energy sectors have been phased out for 2026, and that Multipurpose Cash Assistance (MPCA) will be under the Cash Working Group (CWG). The preliminary budget for the 2026 LRP is $1.62 Billion (46.5% decrease from 2025). Further details are available on slides 26 to 29 here.

Humanitarian Country team (HCT) Briefing

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Stephanie mentioned that during the last HCT meeting the overall and sector PiN, targets, and budgets were presented. She also explained that HCT members have requested

additional information from sector leads on how (methodology) sector PiN and targets were calculated.

Action Points:

1. ISCG Co-Chairs to develop and a draft template to guide sector coordinators in outlining the methodology used to calculate sector PiN & Targets. Sector coordinators to prepare Sector Leads who will present the finalized information (meeting date: Tue 18 Nov 2025 1:30 PM to 5:00 PM). Invitations and meeting schedules have been extended to Sector Coordinators and co-Coordinators (UN and NGO) to join Sector Leads and co-Leads.

Sector Strategies Overview (Outcome, Budget, PiN, and Targets)

Sector Coordination Teams

Sector Coordination Teams presented an overview of their *draft* strategies for the 2026 LRP including outcomes, budget, PiN, and targets. Presentations also highlighted changes in strategies from 2025. Details available on slides 33 to 42 here.

3. Preparedness Planning

Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)

Eyram Presented on the status of the emergency preparedness:

- Conflict-related scenarios have been updated to reflect new trends and dynamics pertaining to the current situation. No significant changes related to the status quo have been observed but conflict-related incidents continue to be a cause for concern.
- Cross-Sectoral preparedness and Sector specific priorities outlined in the HCT Multi-risk Preparedness Plan are largely unchanged.
- Sub-National Plans: no significant changes (but changes related to coordination streamlining exercise and reduced sector coordination and response capacity e.g. at subnational level need to be taken into consideration).
- The lessons learned exercises (held at both national and subnational levels) following the conflict response, highlighted critical areas for improvement including advocacy around emergency shelter preparedness, contingency stock prepositioning, humanitarian access/notification, and clarifying emergency response and coordination leads. These are also reflected in the HCT's preparedness priorities and will continue to be discussed with government counterparts.
- The following actions were agreed following the October HCT meeting where this was discussed:
    - Continue to monitor the situation and follow up engagements on preparedness priorities.
    - Extend the current HCT Multi-Risk Preparedness Plan through Q1 2026.
    - By end of Q1 2026, the ISCG will update current HCT Multi-Risk Preparedness Plan, and previous HCT Contingency Plan for a conflict (Feb 2024).

Action Points:

1. ISCG Co-Chairs to include an agenda item in the next ISCG meeting on the "*Current Situation and Emergency Preparedness*", and to invite the AWG to present the preparedness scenarios as well as the OCG Co-Chairs.

4. Intentions Survey Round 2

Dayane Ibrahim, Data and Research Programme Associate (IOM)

Dayane Ibrahim presented the key findings from the second round of the Intention Survey on Internally Displaced Persons (IDPs) and returning IDPs, conducted in July 2025:

- This round builds on the first round completed in March 2025, enabling the team to track trends and shifts in displacement intentions, settlement patterns, and future plans among the surveyed populations.
- In Round 1 (March 2025) 28% of IDPs planned to return home within three months, however in Round 2 (July 2025) only 6% plan to return home. This represents a decline in return intentions, reflecting increasing uncertainty and a lack of enabling conditions for return. Yet, it is important to consider that sampling in Round 1 was higher than Round 2 when comparing results.
- Barriers to returning include damage to houses and property, lack of financial means, as well as affordable housing, improved security, and availability of basic services in current location.
- Return movements remain largely temporary, reflecting current intentions rather than permanent relocation, as many IDPs continue to be mobile.
- Findings show that priority needs include stable income and livelihood opportunities, improved access to basic services (health, education, water, electricity), and support to repair or recover damaged property.
- Further information is available on slides 46 to 50 here.

5. Gender-Based Violence (GBV) Referral Pathways

Sophie Etzold, Protection and GBV Coordinator (UNHCR)

Sophie Etzold presented the updated GBV referral pathways, which are revised quarterly to support effective and safe referrals across sectors:

- Latest GBV Referral Pathways:
  - Arabic – GBV Referral Pathways
  - English – GBV Referral Pathways
- The pathways aim to enhance timely and effective referrals to GBV services amongst sector members in line with safe disclosure and referral standards.
- Target audience:
  - Non-GBV Specialized Actors (all sectors' actors):
    - When receiving a GBV disclosure, actors should guide and safely refer survivors to a service listed under GBV case management agency (entry point for all other services) in line with the Referral Pathway.
    - Consent for adult survivors is essential before making any referral.
    - GBV case management and specialized staff also use the pathways to refer survivors to listed services.
  - Children who were exposed to GBV should refer to the listed GBV actors or a known CP actor in their area, always in line with the best interest of the child.
- The GBV Core Group has also developed leaflets on GBV services and key messages to be disseminated widely across the communities.
- In a user-friendly language, the leaflet explains the different types of GBV, key response services such as case management, and clinical management of rape, legal and psychosocial support and access to safe shelter to accommodate those at high risks and physical protection needs.

- It also provides guidance on where to find help and how to help someone who has experienced GBV, and explains what essential information to include and what details to exclude when calling for help, whether for oneself or on someone's behalf.
- The leaflets are available here in seven languages: Arabic; English; Amharic; Bengali; French; Swahili; Tagalog.
- Further information is available on slides 52 to 58 here.

6. AoB

Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)

Stephanie explained the planned new arrivals dashboard centralization:

- The North and Bekaa offices have been producing dashboards for new arrivals since late 2024. Moving forward, dashboard production will be centralized to ensure consistency and coordination.
- Subnational offices have identified emergency indicators for inclusion in dashboards and these indicators will be compiled at the national level and shared with sector coordinators for clearance.
- Coordinators are encouraged to review and consult with their subnational counterparts. If an indicator is not part of ActivityInfo, the IM team will discuss how to include or represent it.
- Once indicators are cleared, the IM team will begin automating the dashboards.
- The dashboard will present:
    - Overall summary figures at the national level.
    - Dedicated sections for the North and Bekaa, with the flexibility to add other areas as needed.
    - The final dashboard will be nationwide, disaggregated by geographical area and sector.
- ActivityInfo tagging for emergency indicators and population groups will be updated for 2026 and a unified reference list of tags will be developed for consistency across sectors.
- Discussions are ongoing to revise the term "new arrivals", as the population is no longer considered new. Any updated terminology will be reflected in sector strategies and coordination materials.
- For future planning, there will be differentiation between long-term displaced populations and new movements (including those within Lebanon and from Syria).

Stephanie also announced that to celebrate collective efforts, the ISCG Co-Chairs will host a small gathering after the last ISCG meeting of the year on Friday, 12 December 2025, with some Christmassy light refreshments & bites.

Annex 1

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