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Response Plan

# LRP Partners Update Meeting

*November 14, 2025*

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# Opening Remarks

*LRP Co-Chairs*

# Agenda

1. **Overview of the Lebanon Response Plan**
2. **Preliminary Sector Strategies Overview:** Outcomes, Budgets, PiN, Targets
3. **Launch of Partner Appeal**
4. **Q&A**

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# Lebanon Response Plan Overview

*Stephanie Laba, Inter-Agency Coordination Officer (UNHCR)*

# Lebanon Response Plan Overview

*What is the Lebanon Response Plan?*

- Unified response framework for crisis-affected populations in Lebanon **co-led by the Government of Lebanon and the United Nations**.
- Two-year **humanitarian-stabilization framework** (2024-2025), with annual planning. Extended for 2026.
- Shift from needs-based to **priority-based** appeal and response plan.
- **Builds upon the previous** Lebanon Crisis Response Plan (LCRP) and Emergency Response Plan (ERP).
- Addresses the needs of **vulnerable people across populations**, including Lebanese, displaced Syrians, Palestinian Refugees from Syria (PRS), Palestine Refugees in Lebanon (PRL), and migrants.
- Includes interventions targeting **households internally displaced** due to escalation of hostilities across population groups.

# Lebanon Response Plan Overview

## *Significant Changes for 2026*

- **Sector Strategies**: Simplified Strategies, Prioritized Activities, Streamlined Logframe (Reduced Appeal).

- **Return Chapter**: Comprehensive, activities will be implemented through the sectors, and funding will be channelled through their logframes. No logframe. Matrix to compile activities and budget. Transportation and Cash Grant now placed under Protection sector.

- **MPCA Chapter**: context and rationale, strategic objectives, targeting and coverage, transfer values and modalities, and implementation arrangements. Simplified logframe.

# Lebanon Response Plan Overview

*At a Glance - DRAFT*

## 2026 Appeal (USD)

**$1.62 B**

## 2026 Planning Figures

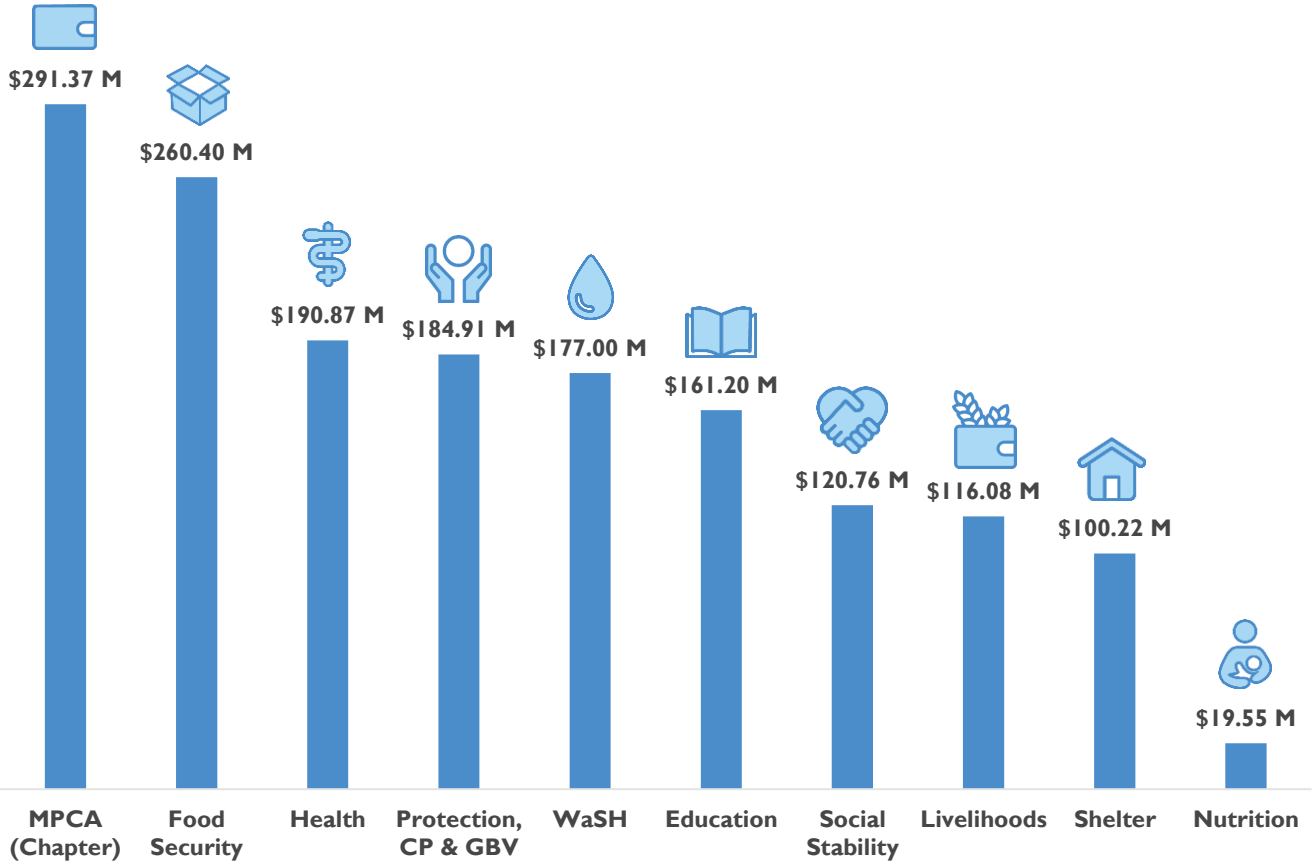
**5.3M** Total Population

**2.9M** People in Need

**1.5M** People Targeted

- **684,670** Vulnerable Lebanese
- **655,671** Displaced Syrians
- **95,024** PRL
- **11,766** PRS
- **70,613** Migrants

## 2026 Preliminary Sector Budget (USD)



# Lebanon Response Plan Overview

*Strategic Objectives*

**Provide immediate humanitarian assistance to vulnerable populations to ensure critical needs are met.**

**Support service provision through national systems including national rapid response capacity**

**Ensure protection of the vulnerable populations.**

**Reinforce Lebanon's economic, social, and environmental stability.**

# Lebanon Response Plan Overview

## *Commitments*

**Guiding commitments for the LRP:** *policies, strategies, approaches, and interventions*

- Sustainable Development Goals (SDGs)
- The Global Compact on Refugees (GCR)
- Humanitarian-Development-Peace Nexus (HDPN)
- Accountability to Affected Populations (AAP)
- Prevention of Sexual Exploitation and Abuse (PSEA)
- Localization
- Government of Lebanon Sectoral Plans/Roadmaps

# Lebanon Response Plan Overview

*Principles*

**Principles governing the LRP framework and structure:**

- Prioritization (in line with global practice for increasingly prioritized appeals)
- Collaborative planning for multiple years / linkages to UNSDCF
- Efficient Implementation and Coordination
- Strengthening area-based coordination
- Timely Information Sharing and Tracking (activities, funding, strengthening understanding of contribution to impact)
- Conflict sensitive approach

# Lebanon Response Plan Overview

## *2026 Planning & Operational Assumptions*

Establish the foundation for a streamlined, flexible, and protection-centered response in a transitional context defined by fragility and funding constraints and reflect lessons learned from the 2024–2025 response, considering evolving dynamics: fragile ceasefire, spillover risks, new displacement and return movements, and the GoL's efforts to advance transition towards recovery and reform.

**General Assumptions**

- Fragile ceasefire and possible regional spillover.
- Continued deterioration of living conditions.
- Potential influx of **up to additional 100,000 newcomers** from Syria.
- New displacement of up to **150,000 Internally Displaced Persons (IDPs)**.
- Ongoing **return dynamics** requiring safe, sustainable planning.

**Target Populations:**

Vulnerable Lebanese (incl. IDPs/returnees), displaced Syrians (incl. post-Dec 2024 arrivals), PRS, PRL, and Migrants.
→ **1 M displaced Syrians + 120 K new arrivals**.

**Systems Under Pressure**

- Public services, institutions, and infrastructure under strain.
- Sectors to reinforce **national systems**, build **community resilience**, and integrate **environmental safeguards** and **conflict sensitivity**.

**Operational & Coordination Capacity**

- Focus on **critical, high-impact, feasible** interventions amid funding shortfalls.
- Advance **localization and national ownership** (MoSA, local NGOs, governors).
- Guide sector appeals and operations by streamlined coordination through the **Humanitarian Reset**.
- Maintain minimum readiness across the agreed scenarios and prioritize preparedness measures that are immediately deployable.

**Strategic Foundations for Planning & Alignment**

- **Evidence-based planning:** JIAF + population packages + assessments.
- **Cross-cutting priorities:** Protection; AAP; PSEA; Gender; GBV; Conflict Sensitivity; Environment.
- **Alignment:** LRP 2026 = Lebanon chapter of 3RP | Complementary to national recovery frameworks.

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# Preliminary Sector Strategies Overview

*Jana Nasr, Senior Inter-Agency Coordination Assistant (UNHCR)*

# Overview

## *MPCA Chapter - DRAFT*

**OUTCOME 1: Strengthen the ability of poor and vulnerable households and individuals, including female-headed HHs, persons with disabilities and children, to meet their basic needs.**

**0.96 M**

**$291.37 M**

| | |
|---|---|
| Humanitarian | 100% |
| Stabilization | 0% |

| Population Cohorts | Population Targeted |
|---|---|
| Lebanese | 150,000 |
| Displaced Syrian | 695,000 |
| Palestine Refugee in Lebanon (PRL) | 40,543 |
| Palestine Refugee from Syria (PRS) | 21,526 |
| Migrants | 48,000 |
| Others | 4,900 |
| GRAND TOTAL | **960,469** |

### MPCA under the Cash Working Group for 2026:

- A CVA overview precedes the MPCA specific content. This reflects the overall proportion of CVA in the 2026 response.
- Envisages both unilateral action (one agency providing full package) and joint actions (two sectors/agencies provide a full package).
- Target for vulnerable Lebanese reflects narrow focus of CWG (emergency response only) and recognition of functional SP programmes.

# Sector Strategies Overview

## *Education - DRAFT*

**OUTCOME 1: Increased equitable and inclusive access to, participation in, and completion of safe and protective education for all learners in Lebanon, with a focus on the most vulnerable children and their caregivers.**

**OUTCOME 2: Improved learning OUTCOMEs for children and youth through enhanced quality of formal and non-formal education services that are safe, protective, adapted, and inclusive for multi-crisis situations.**

**OUTCOME 3: Strengthened governance, managerial, and knowledge management capacities across all levels of the education system, using evidence to drive decision-making.**

**0.58 M**

**$161.20 M**

| | |
|---|---|
| Humanitarian | 44% |
| Stabilization | 56% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 582,139 | 279,441 |
| Displaced Syrian | 374,221 | 265,556 |
| Palestine Refugee in Lebanon (PRL) | 49,561 | 35,614 |
| Palestine Refugee from Syria (PRS) | 5,885 | 3,734 |
| Migrants | 4,504 | 500 |
| **GRAND TOTAL** | **1,016,310** | **584,844** |

### Significant Changes to Sector Strategy for 2026:

- Transition and localization strategy supports MEHE's coordination priority and the Local Education Group (LEG) by reducing reliance on parallel systems and strengthening institutional capacities - bridging humanitarian and stabilization efforts.
- Embeds anticipatory actions by integrating emergency preparedness and return planning into education response.
- Prioritization of continuation of learning and focusing on enhancing quality education.

# Sector Strategies Overview

## *Food Security and Agriculture - DRAFT*

**OUTCOME 1: To ensure most vulnerable communities in Lebanon receive food assistance to reduce their food gaps and diversify their food intake.**

**OUTCOME 2: To improve agricultural production and productivity of most vulnerable farmers through agriculture livelihoods assistance to protect, restore and sustain their livelihoods.**

**OUTCOME 3: To enhance national capacities, coordination, and information sharing on food security and agriculture.**

**1.06 M**

**$260.40 M**

| | |
|---|---|
| Humanitarian | 71% |
| Stabilization | 29% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 1,244,338 | 460,000 |
| Displaced Syrian | 931,881 | 600,000 |
| Palestine Refugee in Lebanon (PRL) | 106,253 | *Under MPCA* |
| Palestine Refugee from Syria (PRS) | 18,632 | *Under MPCA* |
| Migrants | 50,669 | *Under MPCA* |
| **GRAND TOTAL** | **2,351,774** | **1,060,000** |

### Significant Changes to Sector Strategy for 2026:

- Following the MPCA guidance and recommendation from HC/HCT, FSA Sector has allocated/shifted partially from FSA targets to CWG/MPCA target and budget.
- A reduction in targets following population changes and focus on prioritization following IPC needs analysis and recommendations
- Continuity of agriculture activities and scale up on stabilization programing under LRP 2026 with activities proposed in particular responding to water scarcity and affected conflict farmers.

# Sector Strategies Overview

## *Health - DRAFT*

**OUTCOME 1: Vulnerable populations have increased and equitable access to comprehensive primary healthcare services.**

**OUTCOME 2: Targeted vulnerable populations have improved and equitable access to hospital and advanced referral care services.**

**OUTCOME 3: National and local health systems have strengthened capacity to prepare for and respond effectively to emergencies, outbreaks, and infectious diseases.**

**OUTCOME 4: Individuals and communities have improved access to, and awareness of, essential health information and services.**

**1.37 M**

**$190.87 M**

| | |
|---|---|
| Humanitarian | 80% |
| Stabilization | 20% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 1,990,111 | 898,899 |
| Displaced Syrian | 805,193 | 363,756 |
| Palestine Refugee in Lebanon (PRL) | 136,149 | 61,457 |
| Palestine Refugee from Syria (PRS) | 15,985 | 7,265 |
| Migrants | 89,837 | 40,586 |
| **GRAND TOTAL** | **3,037,275** | **1,371,962** |

### Significant Changes to Sector Strategy for 2026:

- Navigating the reduction in ODA, and managing the transition following UNHCR's withdrawal, and ensuring continuity of services through available financing mechanisms.
- Expanding Common Vulnerability Tool to improve targeting of high-risk pregnant women and other SHC supports.

# Sector Strategies Overview

## *Nutrition - DRAFT*

**OUTCOME 1: Improved nutrition practices and access to services for children and caregivers in Lebanon aiming at prevention and management of all forms of malnutrition and the associated developmental risks (0-5 years of age).**

**OUTCOME 2: Improved nutrition and well-being of school-age children and adolescents through increased access to and use of preventive services addressing all forms of malnutrition.**

**OUTCOME 3: Improved nutrition and well-being of women, including pregnant and breastfeeding women (PBW), through increased access to and use of services for the prevention and management of all forms of malnutrition.**

**0.68 M**

**$19.55 M**

| | |
|---|---|
| Humanitarian | 50% |
| Stabilization | 50% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 799,207 | 517,607 |
| Displaced Syrian | 210,194 | 136,132 |
| Palestine Refugee in Lebanon (PRL) | 26,106 | 16,908 |
| Palestine Refugee from Syria (PRS) | 3,310 | 2,143 |
| Migrants | 9,818 | 6,359 |
| GRAND TOTAL | **1,048,635** | **679,149** |

### Significant Changes to Sector Strategy for 2026:

- **Shift toward integration and systems strengthening:** Greater focus on linking nutrition with Early Childhood Development (ECD), health, and food systems, and education and transitioning from humanitarian to sustainable, government-led systems.
- **Shift in narrative to address the triple burden of malnutrition:** The strategy expands beyond undernutrition to also tackle micronutrient deficiencies, overweight, and obesity through improved diet quality, prevention, and behavior change.

# Sector Strategies Overview

## *Livelihoods - DRAFT*

**OUTCOME 1: Stimulate local economic growth and improve workforce employability to foster income-generating opportunities, decent employment and sustainable livelihoods.**

**72 K**

**$116.08 M**

| | |
|---|---|
| Humanitarian | 0% |
| Stabilization | 100% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 392,963 | 63,000 |
| Displaced Syrian | 47,119 | 8,500 |
| Palestine Refugee in Lebanon (PRL) | 1,313 | 300 |
| Palestine Refugee from Syria (PRS) | 1,131 | 200 |
| Migrants | | |
| GRAND TOTAL | 442,526 | 72,000 |

### Significant Changes to Sector Strategy for 2026:

- **Simplified coordination architecture:** Streamlined logframe from 3 separate outcomes with multiple sub-outputs to 1 comprehensive outcome with 4 focused outputs, facilitating partner reporting through existing Activity Info activity codes/indicators.
- **Strategic budget reallocation:** 40% budget reduction (from $193.46M to $116.08M) with resources concentrated on conflict-affected areas and prioritized support to MSMEs (75.8% of budget).
- **Strategic shift from cash-for-work to short-term employment opportunities:** In 2026 the Livelihoods sector transitions from traditional cash-for-work modalities to comprehensive short-term employment opportunities that integrate multiple elements supporting sustainable labour market integration.

# Sector Strategies Overview

## *Protection (incl. CP & GBV) - DRAFT*

**OUTCOME 1: Affected people have increased knowledge of their rights and have access to an effective justice and protection system.**

**OUTCOME 2: Affected people are safe, supported, and empowered in their community to contribute to positive change.**

**OUTCOME 3: Individuals at heightened risk have access to quality specialized protection response services and durable solutions.**

**1.39 M**

**$184.91 M**

| | |
|---|---|
| Humanitarian | 73.6% |
| Stabilization | 26.4% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 999,076 | 383,430 |
| Displaced Syrian | 1,109,560 | 901,889 |
| Palestine Refugee in Lebanon (PRL) | 193,041 | 52,015 |
| Palestine Refugee from Syria (PRS) | 22,825 | 21,815 |
| Migrants | 147,435 | 26,550 |
| Others | | 8,900 |
| GRAND TOTAL | 2,471,937 | 1,394,599 |

### Significant Changes to Sector Strategy for 2026:

- **PiN significantly reduced** compared to 2025, considering reduced number of Syrians and vulnerable Lebanese due to returns and reduced internal displacement; targets for high risk populations remain high due to overall protection environment, increased % of at risk populations without access to legal residency and New Arrivals as well as ongoing conflict.
- **Significant increase in return-specific activities** integrated into the sector work.
- **Enhanced emphasis on engagement and strengthening support of national system**, including governmental and local actors.

# Sector Strategies Overview

## *Shelter - DRAFT*

**OUTCOME 1: Reduce immediate protection-related shelter and core relief items needs of the most vulnerable households.**

**OUTCOME 2: Improve access to adequate shelter in disadvantaged areas for enhanced social stability.**

**OUTCOME 3: Enhance the contribution of national institutions and organizations to Lebanon's shelter and housing response.**

**0.5 M**

**$100.22 M**

| | |
|---|---|
| Humanitarian | 58% |
| Stabilization | 42% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 1,200,004 | 165,474 |
| Displaced Syrian | 577,314 | 293,088 |
| Palestine Refugee in Lebanon (PRL) | 64,948 | 26,100 |
| Palestine Refugee from Syria (PRS) | 7,638 | 2,812 |
| Migrants | 38,671 | 14,623 |
| **GRAND TOTAL** | **1,888,576** | **502,097** |

### Significant Changes to Sector Strategy for 2026:

- **Integrated CRI Assistance:** CRI distribution is now fully incorporated into the Shelter Sector strategy, with a dedicated outcome added to the logframe.
- **Expanded Scope of Activities:** Site clearance of inactive informal settlements has been formally included under Outcome 1 to address environmental and health risks.
- **Enhanced Targeting Criteria:** Eligibility for residential shelter rehabilitation and weatherproofing in informal settlements has been further refined to prioritize households with the most severe shelter conditions.

# Sector Strategies Overview

## *Social Stability - DRAFT*

**OUTCOME 1: Strengthen municipalities, national and local institutions' ability to alleviate resource pressure, reduce resentment, and build peace.**

**OUTCOME 2: Strengthen municipal and local community & resources' capacity to foster dialogue and address sources of tensions and conflicts.**

**OUTCOME 3: Enhance the abilities of LRP partners and public institutions on conflict analysis and sensitivity mainstreaming.**

**2.80 M**

**$120.76 M**

| | |
|---|---|
| Humanitarian | 10% |
| Stabilization | 90% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 1,295,231 | 1,295,231 |
| Displaced Syrian | 1,120,000 | 1,120,000 |
| Palestine Refugee in Lebanon (PRL) | 201,136 | 201,136 |
| Palestine Refugee from Syria (PRS) | 23,655 | 23,655 |
| Migrants | 164,097 | 164,097 |
| **GRAND TOTAL** | **2,804,119** | **2,804,119** |

### Significant Changes to Sector Strategy for 2026:

- The sector will focus more on strengthening municipal and national institutions, promoting participatory and sustainable service delivery, and fostering social stability to move forward towards localization.
- Decrease in the number of PiN between 2025 (2,200,00) and 2026 (1,295,231).

# Sector Strategies Overview

## *WaSH - DRAFT*

**OUTCOME 1: Strengthen national, regional and local public institutions' capacities to deliver improved services (water and sanitation).**

**OUTCOME 2: More vulnerable people in Lebanon are using safely managed drinking water and sanitation services whilst reducing health and environmental risks and improving water quality by increasing the proportion of wastewater that is safely treated.**

**2.20 M**

**$177.00 M**

| | |
|---|---|
| Humanitarian | 28% |
| Stabilization | 72% |

| Population Cohorts | Population in Need (PiN) | Population Targeted |
|---|---|---|
| Lebanese | 1,741,715 | 1,444,658 |
| Displaced Syrian | 789,431 | 657,451 |
| Palestine Refugee in Lebanon (PRL) | 119,777 | 61,987 |
| Palestine Refugee from Syria (PRS) | 10,724 | 5,534 |
| Migrants | 89,285 | 30,536 |
| **GRAND TOTAL** | **2,750,932** | **2,200,166** |

### Significant Changes to Sector Strategy for 2026:

- The sector will integrate its coordination transition strategy into the LRP, shifting toward localized led structure.
- Planning and response will rely on analytical tools such as the DVI, WBD, and tension to enable data-driven, risk-based prioritization.
- Reduction of recovery-oriented interventions under the LRP.

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# Launch of Partner Appeal

*Saddam Al-Hubaishi, Information Management Officer (UNHCR)*
*Jana Nasr, Senior Inter-Agency Coordination Assistant (UNHCR)*

# What is an LRP Appeal and What to Appeal for?

- An **Appeal is an expression of interest** for implementing activates that are aligned with LRP sector strategies.
- The **Partners Appeal** is based on **capacity to implement** with the aim to cover all needs.
- Appealing partners need to be familiar with the LRP sector outcomes and outputs.

# Who is an LRP Partner?

- **Partners appealing directly under the LRP**.
  *Partner name listed in the LRP publication, 3Ws, sector dashboards / activity reports*

- **Partners implementing activities for an organization (ex: UN)** who are appealing under the LRP "Implementing Partners".
  *Mentioned on 3Ws, sector dashboards / activity reports*

- **Partners who participate in the working groups** and align their activities to the LRP
  *Mentioned on 3Ws, sector dashboards / activity reports*

# To Appeal or not to Appeal

## Who is encouraged to appeal:

- Organizations who are familiar with LRP activities / attending working groups.
- Established organizations who have capacity to fund and are registered with MoIM.
- Experienced organizations in the sectors they are appealing for with good field presence.

## Who should not appeal:

- Partners who have signed (or in process of signing) agreements with UN or NGOs as "implementing partners". Unless bilateral appeal to donors is for a different sector.
- Partners who do not have a registration number with MoIM.
- Partners who do not have experience in the sector they are appealing for.

# Benefits from being an LRP Appealing Partner

- Complementarity of activities / actions.
- Improved targeting.
- More visibility for your organization → increases opportunities to get funding.
  - LRP Appeal will be published on global FTS.
  - Your organization mentioned in LRP publications (report, dashboards, sector updates).
- Capacity building & training opportunities (reporting, tensions, PSEA, environment, etc.).

***Important Note:***
*Being an LRP appealing partner does <u>not</u> secure any funding – it is still up to your organization to fundraise.*

# LRP 2025 Partner Appeal

- The 'LRP-Appeal' database is created on ActivityInfo.
- Partners can submit their appeal from 10 to 21 November 2025.
- Governorates coverage needs to be flagged at sector level.

# How to Appeal?

- **Log into ActivityInfo:** https://www.activityinfo.org/login
  - Please log in to ActivityInfo and check if you have access to the "LRP-Appeal" database. If not, reach out to Maroun Sader at sader@unhcr.org for support.

- **Prepare your Data:**
  - Refer to the LRP 2026 Appeal Template Excel Sheet to prepare your data before entering it into ActivityInfo.

- **Refer to the** LRP 2026 Appeal ActivityInfo Database User Guide:
  - Follow the steps described and enter the Information in ActivityInfo.
  - **New appealing partners** i.e., those who have not previously appealed under the LRP, will be requested to submit, via ActivityInfo, a Ministry of Interior and Municipalities (MoIM) Registration Document "علم وخبر".
  - A section dedicated to Frequently Asked Questions (FAQs) is available in the User Guide for your reference.

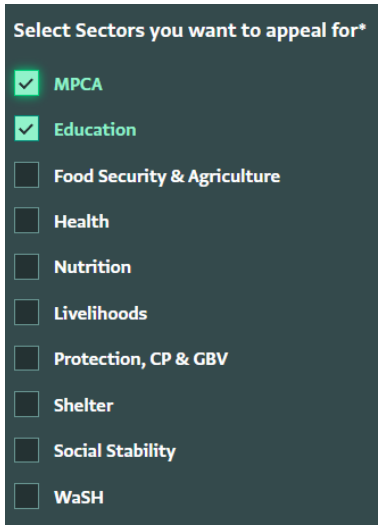
- **Click on 'SAVE RECORD':**
  - Do not forget to click on the 'Save Record' button to submit your final inputs.

# New Partners

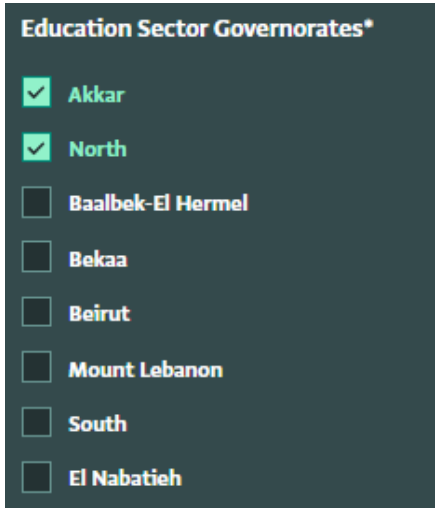
- New partners are partners who have not previously appealed under the LRP.
- New partners are requested to submit a Ministry of Interior and Municipalities (MoIM) Registration Document "علم وخبر ".

# Example on How to Appeal

**Step 1:**
Select the sector

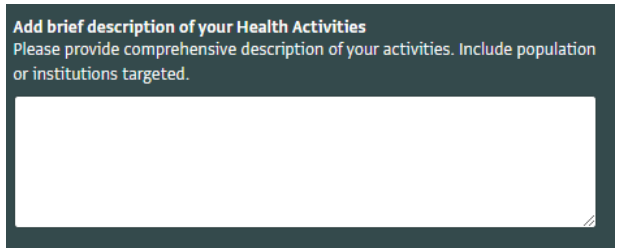



**Step 2:**
Select the Governorates where you will implement sector activities

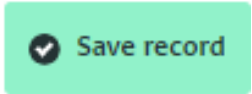



**Step 3:**
Select the sector outputs

**Step 6:**
Add a brief description for your sector activities




**Step 7:**
Click on the 'Save Record' button



# Key Links

- 3RP Regional Strategic Overview 2025
- LRP 2025 Q2 Funding Dashboard *(Q3 dashboard will be featured in the 'What's New' newsletter once published)*
- Lebanon Information Hub
- LRP 2026 Appeal ActivityInfo Database User Guide
- LRP 2026 Appeal Template Excel Sheet
- National Inter-Sector Coordination Group Mailing List

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# Q&A

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# Thank you