

## PRIORITIZATION OF THE UGANDA COUNTRY REFUGEE RESPONSE PLAN (UCRRP) 2026

### Overview

In the context of declining humanitarian resources and rising needs, a prioritization exercise was launched for the UCRRP, applying a tiered, data-driven approach, in consultation with all sectors. This ensures that lifesaving and protection-critical interventions are delivered first, while also addressing long-term priorities for sustainability, integration, and resilience which are essential for maintaining Uganda's forward-looking refugee model and reducing humanitarian costs over time.

Activities within each sector strategy were scored using a standardized matrix. Each activity was assigned to one of three tiers:

- **Tier 1:** Lifesaving & Protection – Activities that address immediate survival, safety, dignity, and legal protection. These interventions are prioritized for urgent implementation to prevent loss of life or severe harm.
- **Tier 2:** Core Sector Interventions – Activities essential to achieving sector objectives in the short- and medium-term. While not immediately lifesaving, they are critical for maintaining basic service standards. These activities may face reduced donor funding in the future.
- **Tier 3:** Life-sustaining / Systems Integration & Advocacy – Activities that support longer-term sustainability, resilience, cost-effectiveness, or enhanced protection outcomes. These interventions are important for systemic strengthening and integration into national systems but are unlikely to be funded by humanitarian donors going forward.

Targeting is informed by severity-of-needs analysis derived from multisector assessments and community consultations. This includes village-level targeting in high-influx areas and prioritization of newly arrived refugees at points of entry, and extremely vulnerable households. Urban refugees with limited access to national services also remain a priority.







Out of the overall UCRRP \$850 million required to address the needs of 2.2 million refugees and 2.7 million host community members in 2026, \$244.7 million is prioritized to tier 1 (notably 36% of which is food security, 16% livelihoods and 14% protection). Across all three prioritization tiers, \$356.75 million is required to fund prioritized needs for approximately 1.63 million refugees with multisectoral support.<sup>1</sup> A total of 503,000 host community members, representing 23% of the host population across the 13 refugee-hosting districts, are also prioritized. Support will focus on communities in closest proximity to refugee settlements and include access to community schools supported by humanitarian partners, healthcare services in partner-supported facilities, joint refugee–host livelihood initiatives, and access to water in non-utility locations.

**Humanitarian and Development-oriented interventions:** The UCRRP includes both humanitarian interventions and development-oriented activities aimed at building a sustainable refugee response and which are the subject of ongoing transition efforts. In several sectors, activities have been categorized as humanitarian or development-oriented; while in some interventions the categorization is straightforward, in others the activity might potentially be placed in one or the other (for example some of the health or WASH activities). The categorization recognizes that some interventions, regardless of tier, are transitional and expected to shift to national or development partners. As these components transition, particularly in health, education, and water, the humanitarian caseload and associated needs under the UCRRP will gradually decline, and such activities will be deprioritized within the humanitarian response.

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<sup>1</sup> The prioritized population reached is taken from the highest individual potential beneficiaries reached looking across the sectors. It should be noted that the Uganda response has a relatively high number of prioritized persons reached as the support in many sectors, including water, health and education, is a system-based support for the wider population (host and refugee).

## PRIORITIZATION PER SECTOR

	Total	Refugees	Host Community
<b>PEOPLE TARGETED</b>	 <b>2.13M</b> Total population	 <b>1.63M</b> Refugees and asylum seekers	 <b>0.5M</b> Host community
<b>PRIORITIZED BUDGET</b>	 <b>Tier 1: USD 244.7M</b>	 <b>Tier 2: USD 78.7M</b>	 <b>Tier 3: USD 33.35M</b>
	<b>Total: USD 356.75M</b>		

### Summary of prioritized sector budgets (USD Million)

Sector	UCRRP Budget	Prioritized Budget			
		Tier 1	Tier 2	Tier 3	Total
Protection	201.5	35.4	25.9	1.3	<b>62.6</b>
Education	107.1	12.5	0.9	10.4	<b>23.8</b>
Environment & Energy	23.6	7	2.9	7.3	<b>17.2</b>
Food Security	110.1	88.4	12.2	-	<b>100.6</b>
Health & Nutrition	131.3	22.3	2.9	-	<b>25.2</b>
Livelihoods & Resilience	153.1	40	22	8.9	<b>70.9</b>
SSNFIs	76.8	9.3	0.3	1.4	<b>11</b>
WASH	46.5	29.8	11.6	4.05	<b>45.45</b>
<b>Total</b>	<b>850</b>	<b>244.7</b>	<b>78.7</b>	<b>33.35</b>	<b>356.75</b>

### Tier 1 Priorities: Humanitarian and Development-oriented requirements

Sector	Total Tier 1 Requirements (USD)	Humanitarian (USD)	Development-oriented (USD)
Health	22.3M	8.6M	13.7M
WASH	29.8M	3.1M	26.7M
Education	13.4M	5.7M	7.7M

## PROTECTION • Total requirements: USD 62.6M

The Protection sector prioritizes life-saving interventions for refugees at the highest risk. First-priority activities include upgrading reception centers, emergency case management, digital registration with biometrics, AI-powered feedback systems, maintaining legal representation at reduced capacity, limited resettlement case identification, and strengthening community-based protection mechanisms. GBV programming prioritizes clinical management of rape, post-rape care, psychosocial support, safe spaces, risk mitigation measures, and case management for high-risk survivors. Child Protection priorities include identification and management of high-risk cases, family tracing, alternative care, psychosocial and mental health referrals, and localized preventive interventions.

Second-priority interventions focus on strengthening institutional capacity, supporting national policy rollouts, urban registration, adolescent engagement, life skills and multi-sectoral services, and coordination among partners. Third-priority activities include detention monitoring, awareness on laws, advocacy for resettlement and complementary pathways, and targeted support to persons with specific needs. De-prioritized interventions, such as comprehensive case management, staff and government capacity training, pro bono support, legal aid clinics, and broader system strengthening, will not be fully implemented without additional funding, leading to reduced service coverage and limited capacity to prevent or respond to protection risks.

### Tier 1 – USD 35.4 M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Reduce existing asylum backlog	Conduct refugee status determination (RSD) and eligibility interviews to clear pending asylum cases	40,000	1,000,000
New arrivals registered and documented	Register new arrivals and newborns and issue civil and legal documentation	140,000	4,000,000
Population verification completed	Conduct biometric verification to confirm refugees' physical presence	Entire population	2,500,000
Enhanced access to legal aid and information	Provide legal representation, mediation support, mobile court sessions, and strengthen community paralegal networks	3,000	500,000

Immediate protection of refugees at life-threatening risk through resettlement	Rapid identification, triage, and referral of refugees facing life-threatening protection risks (GBV and SVT survivors, persons at risk of refoulement, and medical emergencies)	2,000	1,000,000
Safe alternatives to irregular and dangerous onward movement	Facilitate access to structured pathways for education, employment, and family reunification, ensuring protection safeguards and long-term solutions	6,000	500,000
Advocacy for inclusion of excluded tribes	Advocate for recognition and inclusion of excluded tribes in the 1995 Constitution	—	200,000
National protection systems strengthened to integrate refugees	Provide multi-sectoral protection case management services for refugees and host communities	40,000	7,500,000
Refugee protection integrated into national policies	Support the review and implementation of national policies, strategies, guidelines, and action plans that integrate refugee protection needs	2,000,000	400,000
Harmonized national referral pathways	Harmonize and operationalize national referral pathways integrating refugees and host communities	2,000,000	200,000
Strengthened social services workforce	Build capacity of social service providers to deliver quality CP, GBV, and MHPSS services to refugees and host communities	2,000,000	1,500,000
Protection data systems expanded	Roll out the Child Well-being Management Information System (CWMIS) to include refugees and host communities	30,000	900,000
National coordination mechanisms strengthened	Integrate refugee protection issues as standing agenda items in national and sub-national coordination structures	2,000,000	3,000,000
Refugees integrated into national and district planning	Support MGLSD to build capacity of District Local Governments to integrate refugees into planning and budgeting processes	2,000,000	1,000,000
Community-based protection mechanisms strengthened	Map existing community-based protection mechanisms providing prevention, response, and referral services	2,000,000	200,000
Community protection structures strengthened	Train and support community-based protection structures, including para-social workers, using national guidelines	10,000	1,500,000
Harmful practices reduced through community engagement	Engage communities to prevent child marriage, FGM, child sacrifice, child labour, and trafficking, and promote positive social norms	2,000,000	900,000
Refugee-inclusive MHPSS services strengthened	Provide clinical case management, individual psychotherapy, and psychotropic treatment for individuals with severe distress	—	3,000,000
Specialized MHPSS support expanded	Deliver structured group therapies for depression and PTSD	—	1,000,000
Accountability to affected populations strengthened	Operate complaints and feedback mechanisms accessible to refugees and host communities	—	1,200,000
Persons with specific needs supported	Identify and provide tailored protection assistance to persons with specific needs	—	1,500,000

Safe and dignified returns supported	Conduct community sensitization and support voluntary convoy movements and transportation to countries of origin	—	1,200,000
Communities at risk of statelessness recognized	Advocate for constitutional recognition and inclusion of communities at risk of statelessness	—	200,000
Emergency resettlement for life-saving cases	Prepare medical assessments and documentation to support emergency and medical resettlement cases	800	200,000
Safe, regular pathways accessed	Identify and prepare refugees and asylum seekers for safe and legal pathways through documentation, counselling, legal support, and travel facilitation	6,000	300,000

## Tier 2 - USD 25.9M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Capacity of Government institutions enhanced	Train Refugee Eligibility Committee (REC), Refugee Appeals Board (RAB), Refugee Status Interviewing Officers, immigration officers, security sub-committees, and JLOS institutions on RSD, immigration, and protection standards	1,000	500,000
Refugees and asylum seekers access legal documentation	Advocate for and support civil registration (birth, marriage, and death certificates) for persons of concern in collaboration with NIRA and relevant government agencies	300,000	600,000
Capacity of government enhanced to conduct registration, documentation, and verification	Conduct snap population verification to validate refugee presence and data	2,000,000	1,500,000
	Establish and operationalize an urban refugee registration centre	250,000	350,000
	Develop interoperability between refugee and national identification registers	—	200,000
Refugees receive accurate and protection-sensitive RST information	Conduct community awareness and anti-fraud messaging to support informed decision-making and facilitate closure of approximately 12,000 RST cases	12,000	250,000
Risk management and integrity safeguards for complementary pathways	Coordinate, vet, and conduct due diligence for all complementary pathway actors	18,000	300,000

Refugee protection integrated into national policies	Review national policies, guidelines, frameworks, strategies, action plans, circulars, and manuals to integrate refugee protection needs	2,000,000	500,000
	Roll out and operationalize revised national policies, guidelines, frameworks, and action plans integrating refugee protection needs	2,000,000	800,000
National coordination mechanisms harmonized	Conduct joint protection assessments to inform evidence-based programming and resource mobilization	2,000,000	300,000
Community-based protection mechanisms strengthened	Roll out the national parenting manual in refugee-hosting districts and urban refugee settings	2,000,000	250,000
	Establish and strengthen parents/caregivers, adolescent, and youth groups to deliver prevention, response, and referral services	60,000	350,000
	Link trained community-based structures (para-social workers, caregivers, adolescents, and youth groups) to national government empowerment programmes	400,000	6,000,000
Multi-sectoral services for adolescents and young people strengthened	Provide adolescent-friendly life skills, livelihoods opportunities, and integrated protection services	40,000	4,000,000
	Engage adolescents and young people in peaceful co-existence initiatives linking refugee and host communities	40,000	6,000,000
	Provide age-appropriate information on key issues affecting adolescents and young people	40,000	1,500,000
	Conduct community awareness and mobilization to ensure adolescent and youth participation in targeted interventions	40,000	500,000
	Support sports, recreation, and creative arts programmes for adolescents and young people	40,000	500,000
National MHPSS guidelines adapted	Conduct national-level policy review, dissemination, and advocacy for refugee-inclusive MHPSS integration	—	200,000
	Conduct stakeholder capacity assessments and provide capacity-building and mentorship support	—	250,000

National protection service delivery strengthened	Map existing protection service delivery points at national, district, and community levels	2,000,000	300,000
	Strengthen coordination among national and local authorities, CSOs, humanitarian, and development partners	2,000,000	800,000

### Tier 3 – USD 1.3M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Refugees and asylum seekers sensitized on the laws of Uganda	Conduct community sensitization on Ugandan laws, refugee rights and obligations, and alternative dispute resolution mechanisms	100,000	400,000
Detention monitoring and support for persons of concern (POCs)	Monitor detention facilities and provide material support and legal counselling to POCs in detention	120,000	400,000
Knowledge and protection of refugees enhanced	Integrate refugee protection into the police training curriculum	1,500	300,000
Advocacy for resettlement and complementary pathways	Develop multi-year compacts and establish new pathway corridor agreements with third-country states	656,000	200,000

## HEALTH AND NUTRITION: Total requirements: USD 25.2 M

The health sector will prioritize lifesaving services and essential health interventions for refugees, with Tier 1 activities focusing on immediate access to primary health care and referral services, nutrition, and outbreak response. Key interventions include supporting Village Health Teams (VHTs) to deliver community-level health and nutrition services, training VHTs and health care workers in disease surveillance and outbreak response, procuring and prepositioning essential medicines, nutrition commodities, and ambulance services, and linking malnourished households to livelihoods programs. Development-oriented Tier 1 priorities include recruitment and deployment of health care workers to refugee-serving facilities, facilitation of access to specialized investigations and medical supplies, and integration of refugee health services into district and national planning processes. Tier 2 activities focus on strengthening capacity and

preventive health measures, such as integrated community case management (iCCM) training, infant and maternal nutrition interventions including breastmilk substitutes and iron supplementation, bi-annual mass nutrition screening, establishment of IYCF mother-baby counselling spaces, emergency obstetric and newborn care trainings, and enrollment into Blanket Supplementary Feeding Programmes (BSFP) in high-risk areas.

Interventions that are deprioritized due to funding constraints include expansion of elective health services, large-scale facility construction, extensive staff deployment beyond priority posts, comprehensive health system strengthening, and certain community outreach and training activities. While these activities remain important for sustainability and quality of care, limited funding will restrict their implementation, and support will focus primarily on lifesaving and protection-critical interventions to ensure continued health security for refugees and host communities.

### Tier 1 - USD 22.3M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
<b>Humanitarian</b>			
Access to primary health care services, including community health, immunization, IMCI, SRH/TB/HIV, nutrition, NCDs, MHPSS (Output 1.2)	Facilitate Village Health Teams (VHTs) to implement comprehensive community interventions	2,600	39,000
Essential referral health services supported (Output 1.3)	Provide ambulance services	50	1,000,000
Access to primary health care services (Output 1.2)	Procure and preposition nutrition commodities	—	4,400,000
Access to primary health care services (Output 1.2)	Support linkage of malnourished households to livelihoods programmes	—	100,000
Essential referral health services supported (Output 1.3)	Procure medicines and supplies to buffer referral facilities	—	3,000,000
Emergency health, nutrition and outbreak response services (Output 1.1)	Train VHTs in disease surveillance	2,600	50,000
Emergency health, nutrition and outbreak response services (Output 1.1)	Train health care workers in outbreak response	300	50,000
<b>Development-oriented</b>			



Refugee health services integrated into national health systems (Output 1.4)	Participate in District Local Governments (DLG) annual work planning and district development planning processes	13 DLGs + Kampala	—
Essential referral health services supported (Output 1.3)	Facilitate access to specialized investigations, medicines, and medical supplies	5,000	2,000,000
Refugee health services integrated into national health systems (Output 1.4)	Recruit and deploy health care workers to facilities serving refugees	2,500	11,500,000
Access to primary health care services, including community health, immunization, IMCI, SRH/TB/HIV, nutrition, NCDs, MHPSS (Output 1.2)	Conduct family MUAC (Mid-Upper Arm Circumference) screening	—	50,000
Access to primary health care services (Output 1.2)	Conduct integrated community outreaches	—	100,000

## Tier 2 – USD 2.9 M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Access to primary health care services, including community health, immunization, IMCI, SRH/TB/HIV, nutrition, NCDs, MHPSS (Output 1.2)	Conduct integrated Community Case Management (iCCM) training for health workers	2,600	50,000
Access to primary health care services (Output 1.2)	Identify infants below 6 months without breastfeeding prospects and provide breastmilk substitutes	—	40,000
	Conduct iron supplementation in high anemia-burden hotspots	—	100,000
	Conduct bi-annual mass nutrition screening	26	112,000
	Build capacity of health care workers in MIYCAN/IYCF	—	50,000
	Conduct annual refugee Food Security and Nutrition Assessment (FSNA)	—	330,000
	Create IYCF mother-baby counselling spaces at facilities, ECD sites, GFA sites, and community centers	—	100,000

	Conduct Emergency Obstetric and Newborn Care (EMONC/HBB) trainings	100	50,000
Emergency health, nutrition, and outbreak response services (Output 1.1)	Enroll children and women into Blanket Supplementary Feeding Programmes (BSFP) in areas with GAM $\geq 15\%$	—	1,500,000
Access to primary health care services (Output 1.2)	Conduct food and cooking demonstrations	—	50,000
	Establish demonstration gardens at health facilities and community centres	—	50,000
	Train and equip caregivers to establish backyard gardens	—	100,000
	Conduct integration trainings for health and nutrition staff	80	400,000

## EDUCATION • Total requirements: USD 23.8M

In a constrained funding environment, the Education sector will focus on sustaining access to basic education for newly arrived refugee children and those at risk of dropping out, including girls and children with disabilities. First-priority interventions include emergency enrollment, bridging programs, recognition of prior learning, provision of essential learning materials, support for national examinations, and menstrual hygiene management for girls. Teacher recruitment and deployment will target high-influx areas to maintain minimum teacher-learner ratios, with training in inclusive education and pedagogy. Policy advocacy and coordination of the refugee education response plan will also be prioritized.

Second-priority interventions focus on enhancing education management systems, including operationalizing the education management information system, training headteachers, strengthening data-driven planning, and providing teacher training in crisis-sensitive pedagogy, inclusive teaching, and use of ICT in learning. Third-priority interventions address longer-term or less immediately critical activities, including construction and rehabilitation of classrooms, school furniture and equipment, school feeding programs, safe and inclusive infrastructure development, establishment of school governance structures, and support for public education opportunities. While important for quality, access, and sustainability, these activities are contingent on available funding and are deprioritized relative to emergency and core teaching needs. Overall, the sector emphasizes continuity-focused education interventions, while broader system-strengthening, post-secondary education, teacher training, and extensive school infrastructure projects will proceed only if additional resources are secured. Without these, continuity, quality, and inclusiveness of education may be compromised.

### Tier 1 – USD 12.5 M

PRIORITIZED OUTPUT	ACTIVITY	POPULATION PRIORITIZED	REQUIREMENTS (USD)
<b>Humanitarian</b>			
Barriers to formal and non-formal education removed (Output 1.1)	Sensitize communities to encourage enrollment of over-aged out-of-school children and learners with disabilities in schools, skills training, and public education	All 1,248,159 children and youth aged 3-24 years	50,000
	Support administration of national examinations	36,675 candidates	600,000
	Equate and verify educational documents	500	40,000
	Provide scholarships and cash grants to vulnerable and marginalized children	3,000	500,000
Child protection and resilience strengthened (Output 1.4)	Support menstrual hygiene management for girls in primary and secondary schools, including procurement and distribution of kits and training on MHM	33,400	3,650,000
<b>Development-oriented</b>			
Policy and regulation advocacy conducted (Output 2.3)	Coordinate and manage the Education Response Plan for refugees and host communities	-	600,000
	Advocate for approval of key refugee-inclusive policies (DSSS, AEP, school feeding)	-	50,000
Teacher supply and capacity in pedagogy improved (Output 3.1)	Recruit and deploy teachers and instructors at all education levels, including classroom assistants	4,721	6,900,000
	Train teachers on inclusive education	4,721	141,600

### Tier 2 – USD 0.9M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Barriers to formal and non-formal education removed (Output 1.1)	Implement Bridging and Accelerated Education Programmes (BEP/AEP)	—	372,000

Education Management Information System (EMIS) operationalized (Output 2.2)	Train headteachers on EMIS and data management	658	50,000
	Build capacity of District Local Governments (DLGs) and partners in evidence-based planning	13	50,000
Teacher supply and capacity in pedagogy improved (Output 3.1)	Train teachers on pedagogical approaches, including ICT use, managing crisis-affected learners, and education in emergencies	4,721	372,000
Strengthen inspection, supervision, and mentoring of teachers (Output 3.2)	Train headteachers to support monitoring, inspection, and supervision of teachers	658	50,000

### Tier 3 – USD 10.4M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Barriers to formal and non-formal education removed (Output 1.1)	Support implementation of the Double Shift School System	—	372,000
	Support school feeding programmes	658	3,350,000
	Procure and distribute scholastic materials to the most vulnerable children	230,000	2,500,000
Community-level engagement ensured (Output 1.2)	Train school governance structures (PTA/SMCs) to support school improvement planning, safety, attendance tracking, community outreach, inclusion, and girls' education	658	50,000
	Support or establish school-based governance and accountability mechanisms (e.g., PTAs, CMCs, BOGs, SMCs)	658	50,000
Safety and learning environment improved (Output 1.3)	Construct safe and inclusive infrastructures aligned with INEE minimum standards, local regulations, and inclusion requirements	150 classrooms	2,150,000
	Rehabilitation and maintenance of existing school facilities	50 classrooms	549,500
	Provide school furniture and equipment (desks, chairs, blackboards, computers, etc.)	2,000 desks and chairs	200,000
Provision of public education opportunities increased (Output 2.1)	Construct/rehabilitate additional classrooms in public primary and secondary schools where refugees access education	100 classrooms	849,100
EMIS operationalized (Output 2.2)	Procure and distribute tablets and laptops to support EMIS and other IMS rollout	658	300,000
Strengthen inspection, supervision, and mentoring of teachers (Output 3.2)	Conduct inspection and support supervision of schools by relevant authorities	658	50,000

## SHELTER, SETTLEMENT PLANNING AND NON-FOOD ITEMS (NFIs)

### Total requirements: USD 11M

Given limited funding, the Shelter and Settlement sector will prioritize lifesaving support for new arrivals and vulnerable households facing protection or health risks due to inadequate housing. Key interventions include the provision of emergency shelter kits, site planning in congested areas, and distribution of Core Relief Item (CRI) packages tailored to family size. Cash-Based Interventions (CBIs) will continue where cost-efficient, and market conditions allow. Settlement planning support will focus on improving emergency preparedness and enhancing the efficiency of relocations aimed at shared services.

Semi-permanent shelter kits, road construction, and permanent infrastructure development will be deprioritized, with necessary investments expected to be addressed by development actors. As a result of this prioritization, over 140,000 projected new arrivals may lack adequate shelter to establish themselves in the settlements.

### Tier 1 – USD 9.3 M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Emergency shelter provision for newly arrived refugees	Distribute emergency shelter (in-kind, cash, and/or voucher) to new arrivals	32,000	2,600,000
Plot demarcation	Demarcate and allocate plots for shelter	32,000	183,900
Cash-based intervention (CBI)	Provide cash assistance for families (calculated for family size of 3, including transfer fees)	140,000	6,500,000

### Tier 2 – USD 332,000

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Shelter support for PSNs	Construct semi-permanent shelters for Persons with Specific Needs (PSNs)	636	148,500
Plot demarcation	Demarcate and allocate plots for agricultural purposes	32,000	183,900

### Tier 3 - USD 1.4 M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Infrastructure rehabilitation and communal facility upgrades	Rehabilitate and maintain critical roads across settlements to ensure year-round accessibility	—	1,400,000

## FOOD SECURITY • Total requirements: USD 100.6M

The Food Security sector will prioritize lifesaving assistance through targeted food and cash distributions for the most vulnerable refugees, including new arrivals. At transit and reception centers, new arrivals will continue to receive hot meals, providing 2,100 kcal per person per day at full ration size. Upon relocation to settlements, they will receive three-month dry rations at 60% of the standard ration. As general food assistance continues to decline due to funding shortages, the sector will accelerate the shift toward targeted assistance models, enabling support to reach only the most vulnerable households. Food systems strengthening, long-term resilience programming, and supplementary nutrition activities will be deprioritized under current funding constraints. Without immediate assistance, the risks of hunger and malnutrition will continue to rise. Refugees will receive highly prioritized rations, which will negatively affect food security and nutritional outcomes across the response.

### Tier 1 – USD 88.4M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Refugees and asylum seekers receiving food assistance (cash or in-kind)	Provide general food assistance to refugees in transit and reception centers, and to vulnerable refugees in settlements	750,000	75,000,000
Refugees have access to arable land for production	Support increased agricultural production among refugees in settlements	421,500	13,400,000

### Tier 2 – USD 12.2M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Refugees have access to seeds and planting materials (Output 3)	Provide seeds and planting materials to increase agricultural productivity	316,100	6,100,000
Refugees living in settlements have access to income generation activities (Output 4)	Support household income-generating activities to improve livelihoods	316,100	6,100,000

## WATER, SANITATION, HYGIENE (WASH) • TOTAL REQUIREMENTS: USD 45.45M

The Water, Sanitation, and Hygiene sector will focus on life-saving water, sanitation, and hygiene services for refugees and host communities. Priorities include operating 240 motorized water systems and 1,268-point water sources, desludging latrines, repairing handpumps, and constructing emergency communal latrines and bathing shelters for new arrivals. Household sanitation will be supported through dome-shaped latrines provided via community cash transfers and urine-diverting dry toilets in flood-prone areas. Hygiene promotion will be intensified through community health volunteers, provision of handwashing facilities, and awareness campaigns. To prevent disease outbreaks, the sector will prioritize water quality monitoring and essential environmental health actions, alongside targeted small-scale upgrades such as pipeline optimization. Solid waste collection will be supported where integrated into district systems. Large-scale water infrastructure, expansion and construction of climate-resilient systems, remains a first-priority need but will depend on available financing, especially from development actors.

Second-priority activities include strengthening institutional management, providing solar or grid connections for selected water schemes, installing water resource monitoring stations, supporting menstrual hygiene management, coordinating humanitarian-development-peace activities, and constructing additional climate-resilient point water sources. These activities will proceed at a reduced scale or pace due to limited funding, meaning coverage may be partial, and some settlements or institutions may not benefit immediately. Third-priority activities include system monitoring, construction of institutional drainable latrines, and establishment of fecal sludge management facilities. These interventions are considered important for long-term sustainability but are unlikely to be implemented in the short term without additional funding, which may result in continued gaps in sanitation infrastructure, environmental health management, and overall system resilience.

### Tier 1 – USD 29.8M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
<i>Humanitarian</i>			
Sanitary facilities / latrines constructed/maintained (Output 2.1)	Construct 3,400 emergency communal latrines and bath shelters for new arrivals	170,000	300,000
	Desludge existing latrines	270,000	308,500

	Construct 77,696 household latrines using dome-shape through cash transfer to community and UDDT for flood-prone areas	388,484	2,200,000
Environmental health and hygiene campaigns implemented (Output 2.2)	Provide 77,696 handwashing facilities (Tippy taps) to vulnerable households and new arrivals, or during epidemic outbreaks	388,480	110,900
	Conduct awareness campaigns and hygiene promotion through VHTs	1,125,000	200,000
<b>Development-oriented</b>			
Water system operations maintained (Output 1.1)	Operate and maintain 240 motorized water systems	1,500,000	5,000,000
	Operate and maintain 1,268 point water sources	634,000	1,200,000
Climate-resilient water supply facilities constructed/upgraded/optimized (Output 1.2)	Expand, upgrade, and optimize 38 water systems	760,000	10,000,000
	Design and construct 10 climate-resilient piped water supply systems in refugee and host communities	120,000	10,000,000
Capacity of institutions for effective management of water services strengthened (Output 1.3)	Stakeholder mapping, vulnerability assessment, and community sensitization	760,000	250,000
Environmental health and hygiene campaigns implemented (Output 2.2)	Collection and transportation of solid waste integrated into DLG systems	100,000	200,000

## Tier 2 – USD 11.6M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Water system operations maintained (Output 1.1)	Connect 10 water schemes to national grid/solar power	160,000	500,000
	Install 45 water resources monitoring stations and devices	—	20,000
	Conduct annual Knowledge, Attitudes, and Practices (KAP) survey	—	30,000



Climate-resilient water supply facilities constructed/upgraded/expanded (Output 1.2)	Construct 40 climate-resilient point water facilities in refugee and host communities	200,000	308,500
Capacity of institutions for effective management of water services strengthened (Output 1.3)	Gazettement of five refugee settlements to national utilities	10,000	—
	Conduct bi-annual HDP Nexus meetings and joint monitoring missions	—	57,200
	Sign MoUs and performance contracts with utilities, private sector, and communities on water management	—	20,000
	Conduct advocacy on utility migration and costed roadmap	—	50,000
Environmental health and hygiene campaigns implemented (Output 2.2)	Support menstrual hygiene management (MHM) and supply distribution	30,400	300,000
Solid & liquid waste at institutional level safely managed (Output 2.3)	Collect and transport solid waste integrated into DLG systems	150,000	350,000
Climate-resilient water supply facilities constructed/upgraded/expanded (Output 1.2)	Design and construct 10 climate-resilient piped water supply systems in refugee and host communities	260,000	10,000,000

### Tier 3 – USD 4.05M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Water system operations maintained	Conduct quarterly functionality spot checks of water systems and 20 hand pumps	—	50,000
Sanitary facilities / latrines constructed/maintained (Output 2.1)	Construct 250 stances of drainable institutional latrines (150 in schools, 80 in health centers, 20 in markets, etc.)	10,000	1,000,000
	Construct 3 fecal sludge management facilities	750,000	3,000,000

## LIVELIHOOD AND RESILIENCE • Total requirements: USD 70.9M

As humanitarian assistance declines, livelihoods support has become essential to help refugees meet basic needs, reduce reliance on shrinking aid, and make use of Uganda's enabling environment. The sector will therefore prioritize immediate food security and income generation for the most vulnerable, including new arrivals, extremely vulnerable households, female-headed households, and youth.

First-priority interventions include short-term cash-based assistance, access to land, provision of productive assets and agricultural inputs, practical agricultural training, and climate-smart irrigation to support immediate food production and early pathways to self-reliance. Community seed multiplication and non-farm enterprise support, including technical skills training, job placements, and apprenticeships, are also prioritized. Second-priority activities include establishment of early warning systems, promotion of water for production, formation of farmer groups, cash grants for productive assets, value addition support, and mind-set change training in good agricultural practices and climate-smart agriculture. Third-priority interventions focus on formalizing land ownership, strengthening market access, business registration, financial literacy, digitalization of savings groups, and vocational training, which are important for long-term self-reliance but not immediately lifesaving. De-prioritized areas include medium- to long-term value chain development, business incubation, formal market integration, and broader economic inclusion programs. Limited funding for these activities may reduce household resilience, slow adoption of climate-smart practices, and constrain opportunities for self-reliance.

### Tier 1 – USD 40M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Increased land used by refugees	Facilitate refugee access to land using win-win approaches, e.g., joint refugee-host community farming	67,000	5,000,000
Improved agricultural productivity	Distribute agricultural inputs (seeds, tools, fertilizers, animals, vaccines, pesticides, etc.)	67,000	10,000,000
Increased number of non-farm enterprises	Provide market-based technical skills training and employment linkages	20,000	5,000,000
Improved agricultural productivity	Promote Climate Smart Agriculture (CSA) practices, technology transfer, extension services, and provide inputs and irrigation kits for refugee and host-community farmers	67,000	10,000,000
	Establish community seed multiplication sites (Community Seed Banks)	134,000	5,000,000
Increased number of refugees with decent work	Facilitate job placements, internships, or apprenticeships	1,000	5,000,000

## Tier 2 – USD 22M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Improved agricultural productivity	Support establishment and use of early warning systems	234,000	2,000,000
	Promote use of water for agricultural production	2,000	5,000,000
Improved access to produce markets	Form and build capacity of farmer groups	2,000	2,000,000
	Promote value addition to agricultural produce	500	5,000,000
Improved agricultural productivity	Integrate mindset-change training into GAP and CSA training	67,000	2,000,000
	Provide cash grants/subsidies for productive assets	5,000	5,000,000
Increased number of non-farm enterprises	Provide business mentorship and coaching	2,000	1,000,000

## Tier 3 – USD 8.9M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Increased land used by refugees	Work with authorities to support formalization of land ownership	2,600	200,000
	Create awareness on land rights and redress mechanisms	23,400	200,000
Improved access to produce markets	Promote produce aggregation and collective marketing	1,000	100,000
	Promote linkages with the private sector (contract farming, etc)	1,800	200,000
	Support establishment of market infrastructure (community markets, etc)	1,800	5,000,000
	Rehabilitation of community access roads	500	500,000
	Training on entrepreneurship	5,000	300,000
Increased number of non-farm enterprises			
	Support business registration and certification	1,000	200,000
	Promote access to credit	10,000	20,000
	Conduct market assessments	—	150,000
	Support access to markets	15,000	50,000
	Provide business start-up kits	500	500,000

Increased number of non-farm enterprises	Provide business mentorship and coaching	2,000	200,000
Increased number of refugees with decent work	Facilitate linkages with employers for graduates	1,000	25,000
	Advocacy on refugee rights to work (CTDs, work permits, etc.)	—	50,000
	Engagement with the private sector on refugee employment	—	50,000
	Support equation and recognition of refugee academic documents	2,000	150,000
Improved vocational and technical training	Support training institutions to develop new market-based training programs	—	50,000
	Provide improved training tools	1,000	200,000
Increased Number of People Accessing Financial Services	Advocacy for improved refugee KYC verification	—	50,000
	Advocacy with Financial Services Providers (FSPs) to extend services to refugee hosting areas	—	50,000
	Training on Village Saving and Loans Associations (VSLA) and SACCOs	60,000	100,000
	Promote digitalization of VSLAs	3,000	500,000
	Market assessments on financial services	—	70,000
	Financial literacy training	25,000	10,000
Improved access to produce markets	Promote access to market information for farmers	2,000	20,000

## ENVIRONMENT AND ENERGY • Total requirements: USD 17.2M

In a constrained funding environment, the Energy and Environment sector will prioritize immediate access to cleaner and more reliable energy and protection of critical environmental assets. First-priority interventions focus on distributing energy-efficient cooking technologies and promoting clean fuels for refugee and host community households to reduce reliance on firewood, particularly for women and girls. Safe access to fuel in overcrowded settlements will also be supported, alongside maintenance of existing woodlots through agroforestry and cash-for-work programs in high-risk areas.

Second-priority interventions target institutional and community-level solutions, including climate-resilient point water facilities, energy-efficient cookstoves in public institutions, early warning systems, and risk assessments with community-based dissemination. Third-priority interventions focus on longer-term sustainability, including circular waste management, restoration and protection of degraded forests, wetlands, and riverbanks, renewable energy access for

households and businesses, training of local technicians, energy audits, and development and enforcement of environmental management plans at the settlement level. De-prioritized activities, such as broader ecosystem rehabilitation, establishment of new woodlots, and large-scale climate-resilient infrastructure, will proceed only if additional funding becomes available. Reduced investment in these areas is likely to slow adoption of clean energy solutions, accelerate deforestation, wetland degradation, and biodiversity loss, and increase reliance on unsustainable fuels. This may also heighten pollution and associated health risks, underscoring the critical importance of maintaining prioritized interventions.

### Tier 1 – USD 7M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Refugees and host communities have better access to energy-efficient technologies and fuels for cooking (Output 2.1)	Disseminate and/or construct energy-efficient cooking technologies for refugee and host community households	477,176	3,300,000
	Promote the use of alternative and/or clean cooking fuels for refugee and host community households	451,006	3,700,000

### Tier 2 – USD 2.9M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Catchment management measures promoted (woodlot establishment/maintenance, agroforestry, reforestation, wetlands, riverbanks, FMNR, sustainable land management) (Output 1.2)	Establish and maintain woodlots/plantations in refugee settlements and host communities	715,000	980,000
Refugees and host communities have better access to energy-efficient technologies and fuels for cooking (Output 2.1)	Disseminate and construct energy-efficient institutional cookstoves at public institutions	359,985	1,700,000
Anticipatory action, disaster preparedness and response within refugee-hosting districts strengthened (Output 1.4)	Conduct multi-hazard risk assessments and vulnerability mapping	150,254	126,000
	Integrate early warning data and forecast-based mechanisms	786,874	143,000
	Support community-based early warning dissemination (e.g., radios, posters, mobile alerts)	786,874	18,000

### Tier 3 – USD 7.3 M

PRIORITIZED OUTPUT	ACTIVITY	PRIORITIZED POPULATION	REQUIREMENTS (USD)
Circular waste management systems promoted (solid waste – e-waste, plastics, WASH) (output 1.3)	Establish partnerships between refugee communities and private sector innovators	2,500	161,600
Anticipatory action, disaster preparedness and response within the refugee-hosting districts strengthened (output 1.4)	Train DDMCs on interpreting early warning data, meteorological forecasts, hazard alerts, activating pre-agreed actions	260	10,000
Catchment management measures promoted, including woodlot establishment and maintenance, agroforestry, reforestation, wetlands, riverbanks, FMNR, sustainable land management (output 1.2)	Restore, maintain and protect degraded CFRs/LFRs in proximity to refugee settlements	600,000	1,200,000
	Restore and protect wetland, lakeshores and riverbanks within and around refugee settlements.	80,000	110,000
	Raise and distribute quality assorted tree seedlings for growing across the operation.	585,000	404,000
Refugees and Host Communities have better access to energy-efficient technologies and fuels for cooking (output 2.1)	Train, certify and engage refugees and host community members in the installation, repair and maintenance of energy-efficient cooking solutions.	2,490	343,900
Settlements have improved connection to reliable on-grid and off-grid electricity supply (Output 2.2)	Repair and maintenance of solar streetlights in the settlements.	32,500	68,000
Development and enforcement of local environmental management plans at different levels (Catchment management plans, DEAPs, Resource management plans) (Output 1.1)	Conduct baseline study and consolidation of existing data to assess the existing environmental management plans per settlement	786,874	125,600
	Develop the environmental management plans (Catchment management plans, DEAPs, Resource management plans) and conduct comprehensive reviews to ensure alignment and integration with existing plans.	786,874	136,400
	Promote last mile grid/off-grid renewable electricity connection for households in refugee settlements.	267,000	560,000

Settlements have improved connection to reliable on-grid and off-grid electricity supply (Output 2.2)	Train, certify and engage local technicians in the installation, repair and maintenance of appliances using renewable energy in refugee settlements.	1,075	169,000
	Promote last mile grid/off-grid renewable electricity for businesses and productive use in refugee settlements.	2,500	1,300,000
Development and enforcement of local environmental management plans at different levels (Catchment management plans, DEAPs, Resource management plans) (Output 1.1)	Conduct audits to assess the level of implementation of existing environmental management plans per settlement	786,874	43,000
Reduction of carbon footprint and enhanced energy efficiency for humanitarian operations. (Output 3.1)	Estimate the amount of carbon emissions reduction from E&E interventions across the operation.	3,934	1,900,000
Anticipatory action, disaster preparedness and response within the refugee-hosting districts strengthened (Output 1.4)	Establish and operationalize District Disaster Management Committees (DDMCs)	260	71,800
	Review and update existing contingency plans to include anticipatory action triggers and thresholds	150,254	28,700
Circular waste management systems promoted (solid waste – e-waste, plastics, WASH) (Output 1.3)	Integrate waste management plans into broader environmental and health strategies	786,874	34,100
Reduction of carbon footprint and enhanced energy efficiency for humanitarian operations. (Output 3.1)	Conduct energy audits of humanitarian operation offices and OPM compounds to ascertain the baseline energy generation and consumption.	25,000	55,200
Anticipatory action, disaster preparedness and response within the refugee-hosting districts strengthened (Output 1.4)	Conduct regular coordination meetings and simulation exercises	786,874	17,900
Circular waste management systems promoted (solid waste – e-waste, plastics, WASH) (Output 1.3)	Organize waste collection and sorting campaigns to supply raw materials to enterprises	530,000	146,400
	Map existing infrastructure and identify gaps in waste disposal systems	786,874	140,000

Reduction of carbon footprint and enhanced energy efficiency for humanitarian operations. (Output 3.1)	Assess the installed capacity for renewable generation across the entire humanitarian operation.	786,874	145,000
Circular waste management systems promoted (solid waste – e-waste, plastics, WASH) (Output 1.3)	Track and report volumes of waste diverted from landfills to circular use	786,874	1,800
	Conduct awareness campaigns on waste management using radio, posters, drama, and community meetings	786,874	5,400
	Conduct baseline assessments of waste generation and disposal practices.	786,874	125,700
Development and enforcement of local environmental management plans at different levels (Catchment management plans, DEAPs, Resource management plans) (Output 1.1)	Disseminate the developed environmental management plans	12,000	1,800