



Meeting Location	UNHCR – Lea Building	Meeting Time	09:00 A.M
Chair person	Kerstin Karlstrom Senior Inter-Agency Coordinator	Meeting Duration	4hrs
Minutes Prepared by	Lara Techekirian -Inter-agency Coordination Associate		
Purpose of Meeting	<ol style="list-style-type: none"> 1. Lebanon crisis response plan of the 3RP objectives 2. Government of Lebanon (GOL) position 3. Resilience and the Stabilization road map 4. Refugee planning – strategy shifts 5. Lebanon Crisis Response Plan of the 3RP content – results framework and chain 		

Summary of discussions and action points

1.	Lebanon crisis response plan of the 3RP objectives by Kerstin Karlstrom - Senior Inter-agency coordinator- UNHCR
	<ul style="list-style-type: none"> ▪ The 3RP aims to address refugee protection and humanitarian assistance needs whilst seeking to build the resilience of vulnerable communities and strengthening the capacity of national and municipal delivery systems. ▪ Regional workshop to be held in September (date TBC) - 3RP to be launched in December. ▪ Need for an extractable, costed refugee component. ▪ Views on Resilience from different IOs/NGO/INGOs were shared. ▪ Resilience in its narrow definition – is the ability to prevent, withstand and recover from shocks and stresses. ▪ The 3RP will not cover everything; longer term development oriented activities will be covered in bilateral agreements with the government.
2.	GOL position by Makram Malaeb- Focal point- MoSA
	<ul style="list-style-type: none"> ▪ Appreciated renewed efforts of planning and implementing 2015-2016 response. ▪ Reservation from the GOL over the word “Resilience” being politically untenable in Lebanon. ▪ GOL to focus on stabilization recovery and perspective must be focused on Lebanese community, Syrian refugees cannot be considered an embedded part of Lebanese host community, Lebanese will always have different needs (and different magnitude of needs) from Syrian refugees. ▪ Need to ensure meaningful presence of the government in the management of the response and reinforce the presence of local NGOs in service delivery. ▪ WASH was highlighted as a major gap in government engagement. ▪ It was mentioned that there is an updated version of the Roadmap with the Council of Ministers for review. ▪ Questions and concerns were raised concerning the role of the government in each sector and the engagement of the CDR and line ministries such as MOI. <p>Action point:</p> <ul style="list-style-type: none"> ▪ Suggestion to have larger scale meeting bringing together Sector coordinators to engage with the relevant line ministries. ▪ To bring sectors together to develop parallel issues in context of government (WASH, health, MoEW).



3.	<p>Resilience and the Stabilization road map by Clark Soriano- UNDP/Christian de Clerq- RC Office</p>
	<ul style="list-style-type: none"> ▪ Stabilization: Resilience based approach to help Lebanon cope with increased demand for basic services, recover from descending economic trends, sustain public institutions and capacities to manage the shocks of the Syrian crisis and anticipate/prevent future shocks. ▪ Lebanon Road map: a “Roadmap” of preliminary set of prioritized immediate-,short- to medium-term recommendations has been developed with the support of the World Bank and the UN- it aims to: <ul style="list-style-type: none"> ○ Restore and expand economic and livelihood opportunities, particularly to vulnerable groups, and create an enabling environment for private sector investment; ○ Restore and build resiliency in equitable access to and quality of sustainable basic public services; ○ Strengthen social cohesion. ▪ The majority of the recommended interventions focus on alleviating the impact on the government’s budget and deteriorating public services to host communities. ▪ Since last February, GOL has been in process of updating the road map; recently government institutions have been encouraged to response. ▪ Relationship between 3RP and the Roadmap is essentially the same as was for the RRP6---track 1 and track 2, grant-funded programs. But should be enhanced and deepened. ▪ Stabilization does not mean new development, large-scale projects. It is “prevention of deterioration”. ▪ Aims to reduce vulnerability such as Poverty, hunger, Conflict...and involve agencies with the strongest development mandate.
4.	<p>Refugee planning – strategy shifts by David Welin- Senior protection coordinator-UNHCR</p>
	<ul style="list-style-type: none"> ▪ Anticipated 1.5 million Syrian refugees by end of year, Lebanon’s generosity by maintaining open borders policy was acknowledged - decrease in funds and further increase in needs is expected. ▪ Need to develop Strategic Requirements to fulfill objectives detailed in the 3RP. ▪ Different sectoral groups are tracking institutional development. ▪ Request made by WHO to Share Host Community Impact Assessment, Humanitarian Response and Contextual Changes, and Social Cohesion documents with everyone in order to orient thinking and understand different perspectives. ▪ Sector leads and co-leads should discuss with core groups concerning strategic requirements.
5.	<p>Lebanon Crisis Response Plan of the 3RP content – results framework by Kerstin Karlstrom-UNHCR, Result chain by Clark Soriano- UNDP</p>
	<ul style="list-style-type: none"> ▪ Sector results framework should reflect discussion on how it’s presented and refugee component is extractable. ▪ More strategic discussions are required, rather than wish-list approach. ▪ Situation analysis- some sectors have been able to identify outputs, outputs need to contribute to objectives. ▪ Going beyond early recovery into a larger method leads to questions on governance structure. ▪ Need to have a discussion on accountability to beneficiaries



Action points

- Feedback on situation analysis drafts will be received tonight.
- Lebanon Crisis Response Planning Meeting to be held on Wednesday, 27 Aug; Sector leads and co-leads to select up to 4 members of their respective core groups to attend, in order to ensure broad representation at the technical level.
- Questions from the group about the 3RP and associated process
 - Instead of “resilience” can we use “stabilization” (or another word that gets the idea across)? Since the government has clearly indicated that they do not accept the terminology “resilience.”
 - Can we find a creative way to achieve an extractable refugee component for UNHCR without having 2 pillars/columns (e.g. tagging)? Some sectors cannot separate out a “refugee component” column (it is a forced distinction).
 - How is the 3RP related to and how will it be coordinated with the Stabilization Roadmap and larger/longer-term development interventions?
 - What are stabilization projects that should be part of the plan and what are development projects outside the plan?
 - What is the multi-stakeholder leadership/governance/decision-making structure for the 3RP, at the top (on country level)?
 - What is the role of the RC/HC, HCT, UNCT in this process? And their relationship to the Sector Leads/Working Groups?
 - Why aren’t we using the Transformative Agenda, or at least the lessons/model of the TA? Many governance/strategic level issues have already been hashed out there. The TA is not intended for contexts that look beyond emergency/early recovery, but since there is no prevailing model into which Lebanon fits, why not look to the TA for guidance?
 - How are we ensuring accountability to affected populations? When/how do we address this?
 - When and where are we having a discussion about overarching strategy related to cash modality (across population cohorts, across sectors, including accountability to affected populations)?
 - The country contexts are so different. Shouldn’t the plan aggregate from country to regional level? Also, what about agencies that are not represented at the regional level?
 - How will the 3RP be financially tracked and reported?
 - How do we best integrate all population cohorts?
 - How do we best incorporate cross-cutting/cross-sectoral issues (and ensure they are followed up/tracked)?

Proposed next steps:

- Include questions in the minutes from today
- Send minutes/questions to HCT for Aug 25 meeting
- Include discussion of these questions in Aug 27 meeting
- Hold a direct meeting between the RC/HC and the Sector Leads
- Go to Amman with common Lebanon questions/recommendations

Attachments

Document	Location
IS Presentation	http://data.unhcr.org/syrianrefugees/admin/download.php?id=6790