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Response Plan

Inter-Sector Coordination Group Meeting

March 18, 2026

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Opening Remarks

ISCG Co-Chairs

Agenda

1. **Emergency Response Update**
   - Response At-a-Glance
   - Information Management Tools
2. **Flash Appeal**
3. **Assessments & Analyses**
4. **Logistics & Humanitarian Convoys Update**
5. **Access Working Group & Humanitarian Notifications Operations Coordination Centre**
6. **Tensions Overview**
7. **Update from Operational Coordination Groups**
8. **AoB**

Action Points

Follow Up

Meeting	Action Point	Status
6-Mar-2026	Sectors to provide Flash Update inputs by 5:00 PM as per the provided template, aligning with ActivityInfo reporting timelines.	Ongoing
6-Mar-2026	Sectors to closely follow-up with their partners to report their activities DAILY through ActivityInfo by 16:00, covering assistance provided both inside and outside collective shelters.	Ongoing
2-Mar-2026	MoSA to share with ISCG and sectors the list of nominated focal points and coordination lines with DRM/DRR once issued.	Ongoing
2-Mar-2026	ISCG co-chairs to share short written coordination note with ISCG and HCT members	Ongoing
2-Mar-2026	MoSA to activate and share the shock-responsive safety net registration link for affected populations based on assessment and needs.	Ongoing
2-Mar-2026	Shelter sector to coordinate with MEHE to clarify and accelerate the approval process (potentially in bulk) for school repairs/partitioning works and to ensure SOPs governing school use as shelters are applied and communicated to partners.	Ongoing
2-Mar-2026	MEHE to share finalized list of school focal points and communicate plan for continuity of learning for affected students. **UPDATE:** MEHE has published the flipbook **HERE** on the management in schools as collective shelters including MoSA school focal point; school directors/principles are MEHE focal points in schools as shelters. MEHE will communicate about the learning continuation plan soon.	Completed
2-Mar-2026	Logistics Working Group to collect and assess transportation and logistics gaps (including fuel and convoy preparedness) and coordinate with sectors accordingly.	Ongoing

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Emergency Response Update

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Response At-a-Glance

Eyram Dzitrie, Humanitarian Affairs Officer (OCHA)

Response At-a-Glance

Key Figures & Response Progress

Food Security

1.16M meals distributed

MPCA

$6M disbursed

48.9K households reached

Nutrition

Emergency nutrition rations & micronutrient supplement provision

124.2K distributed for 4 weeks

Education

556 education kits or supplies distributed

Shelter & Collective Site Coordination

Shelter items distributed in collective shelters

87.7K mattresses

200 shelters assessed [5]

Health

548 collective shelters linked with primary health care centers

Protection

1.4K people benefitting from psychosocial support, including community-based PSS for children and caregivers

WASH

WASH services in collective shelters

508 shelters (82%) receiving WASH assistance

113.9K people reached

Hygiene kits distribution

28.6K family hygiene kits

12.9K MHM kits[3]

Fuel provision to water establishments for water pumping

352K Litres fuel provided

412K people reached

Social Stability

Tension Pulse published by Tensions Monitoring Team.

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Information Management Tools

Maroun Sader, Information Management Officer (UNHCR)
Raffi Kouzoudjian, Information Management Officer (UNHCR)

Information Management Tools

Daily Escalation Response – Process and Tools Overview

Collective Shelter List Update

Update the List on Activity Info – Daily Response Reporting From

Daily Reporting (Activity Info)

Online Dashboard (Power BI)

Information Management Tools

LRP Online Daily Escalations Response Dashboard – Overview

The **LRP Online Daily Escalations Response Dashboard** is now live and directly connected to the **LRP Daily Response Activities** reporting form on ActivityInfo. It updates automatically as partners report, providing both **operational** and **strategic** visibility of the ongoing response.

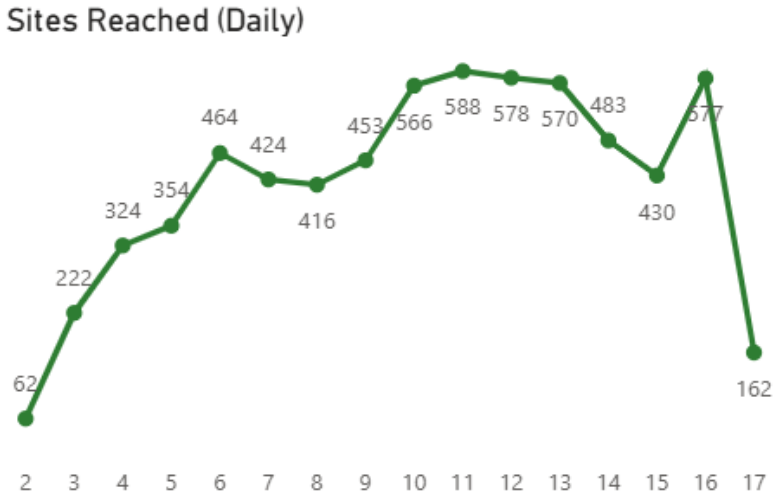
The dashboard allows you to:

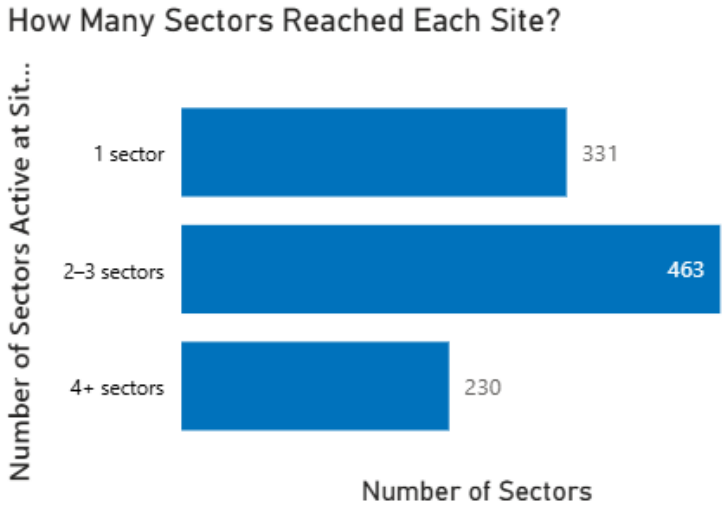
- Monitor **reporting and coverage** at national, governorate, district, and site levels.
- Identify **operational gaps** across sectors and locations.
- View activity **recency trends** (0–7, 8–15, 16–30, >30 days).
- Explore **sector-specific response pages**, including indicators and partner contributions.
- Export detailed response data directly from the platform.

Information Management Tools

Daily Escalation Response – Process and Tools Overview

Total Partners:	98
Inside Collective Sites:	714
Outside Collective Sites:	310





Food Security

Hot & Cold Meals 2,050,781

Meal Box 127,192

Food Ratio 7,925

Shelter

Thermal Blankets 98,932

Pillows 27,232

Mattresses 85,367

Solar Lamps 10,228

Matts 49,270

Jerry Cans 9,362

WaSH

Bottled Water 711,699

Hygiene Kits 537,936

MHM Kits 14,910

Information Management Tools

Links

Emergency Response Tools (Lebanon Information Hub)

2026 Lebanon Escalations Response Tools

Set of tools for referral, assessment, and emergency situations.

Stocks Management Dashboard

This dashboard consolidates partner-reported stock levels to support timely planning and efficient resource allocation.

Collective Sites

Daily-updated Collective Sites list synchronized with the latest data from the DRM dashboard.

For access to the list, please contact:
Raffi Kouzoudjian – kouzoudj@unhcr.org
Maroun Sader – sader@unhcr.org

Collective Sites

Collective Sites Dashboard

Interactive Collective Sites dashboard refreshed daily for up-to-date site status and interventions.

Service Mapping

Service Mapping – Emergency

Service Mapping dashboard directly linked to the ActivityInfo form, allowing filtering by Response Type to view Emergency services.

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Flash Appeal

Yanna Thay, Deputy Head of Office & LHF Fund Manager (OCHA)

Flash Appeal

Update

- The Flash Appeal was launched at the Grand Serail on Friday 13 March 2026 in the presence of the Prime Minister, the Secretary General of the United Nations, and members of both the diplomatic and humanitarian communities.

- Covers the period March to May 2026, and aims to mobilize **US$ 308.3 million** to provide lifesaving multi-sectoral assistance and protection to up to **1,000,000 people**, including affected vulnerable Lebanese, displaced Syrians, Palestine Refugees in Lebanon, Palestinian Refugees from Syria, and migrants.

- The appeal is anchored within the Lebanon Response Plan and aims to support the Government-led response. It reflects priority life-saving needs identified by sectors led by line ministries, UN, and NGOs.

LINKS: Flash Appeal and At a Glance

Flash Appeal

Pledges

Early donor engagement has been positive.

Initial pledges include:

Italy: US$11.5 million, with part allocated to the Flash Appeal, part to the Red Cross and Red Crescent Movement, and the remainder to NGOs. Italy also indicated plans to organize flights carrying approximately 30 metric tons of humanitarian supplies next week.

Switzerland: US$7.5 million, while also underscoring the importance of addressing stabilization and early recovery needs alongside the humanitarian response.

Norway: US$2.5 million as an initial contribution.

Canada: CAD 37.7 million (approximately US$27.7 million), including around CAD 10 million (approximately US$7.2 million) for food assistance.

Germany: €49.9 million.

Sweden: 65 million SEK (US$ 7 million)

Flash Appeal

Pledges

China indicated that its support to Lebanon will be finalized soon.

Belgium highlighted the continuation of its existing programmes.

The **European Union** noted that existing funding will be redirected to support priority interventions, including mobile medical units, mobile learning and cash assistance. Humanitarian airbridges – such as the one carried out with UNICEF this week – are expected to continue.

Australia indicated that a contribution will be announced soon.

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Assessments & Analysis Working Group

Jamil El Khoury, AAWG Co-Chair and Research Officer (UNICEF)

Assessments & Analysis

Inside Collective Shelters

- MoSA is leading on all assessments inside collective shelters, including needs assessments and site monitoring (MoSA & MEHE)

- The current tool captures basic data (e.g. population figures, infrastructure) but has limited coverage across sectors.

- **As a way forward, advocacy is ongoing to strengthening the tool, building on the ERNA+, to ensure it meets both Government and inter-sector operational needs while avoiding duplication.**

Assessments & Analysis

Outside Collective Shelters

- The AAWG has developed a unified, multi-sectoral rapid needs assessment tool to capture needs at community level, outside collective shelters. The tool has been shared with MoSA and is currently pending their feedback.

- MoSA has *initially* agreed that LRP partners, under the coordination of the AAWG and in close collaboration with MoSA, could support the assessment.

- AAWG members (UN and NGOs) stand ready to engage with MoSA to further define coverage, capacity, and timelines, pending endorsement of the tool and approach. Capacity mapping exercise initiated.

- **At a later stage, MoSA's support will be essential to facilitate field-level access for partners undertaking the assessments, including coordination with MoIM for required approvals. We would also appreciate expedited review and endorsement of the tool and approach to allow for the prompt initiation of data collection.**

Assessment & Analysis

Coordination of Emergency-related Assessments

- AAWG serves as a:
  - Body of coordination to help align tools, methods, coverage, and timing across partners
  - Platform used to avoid duplication and promote knowledge sharing
  - Centralized source of evidence and identification of data gaps/needs

- *Agencies are strongly encouraged to use the* ***Lebanon Assessment, Survey, and Evaluation Registry (LASER)*** *to record their assessments: HERE (also accessed thru: https://ialebanon.unhcr.org/)*

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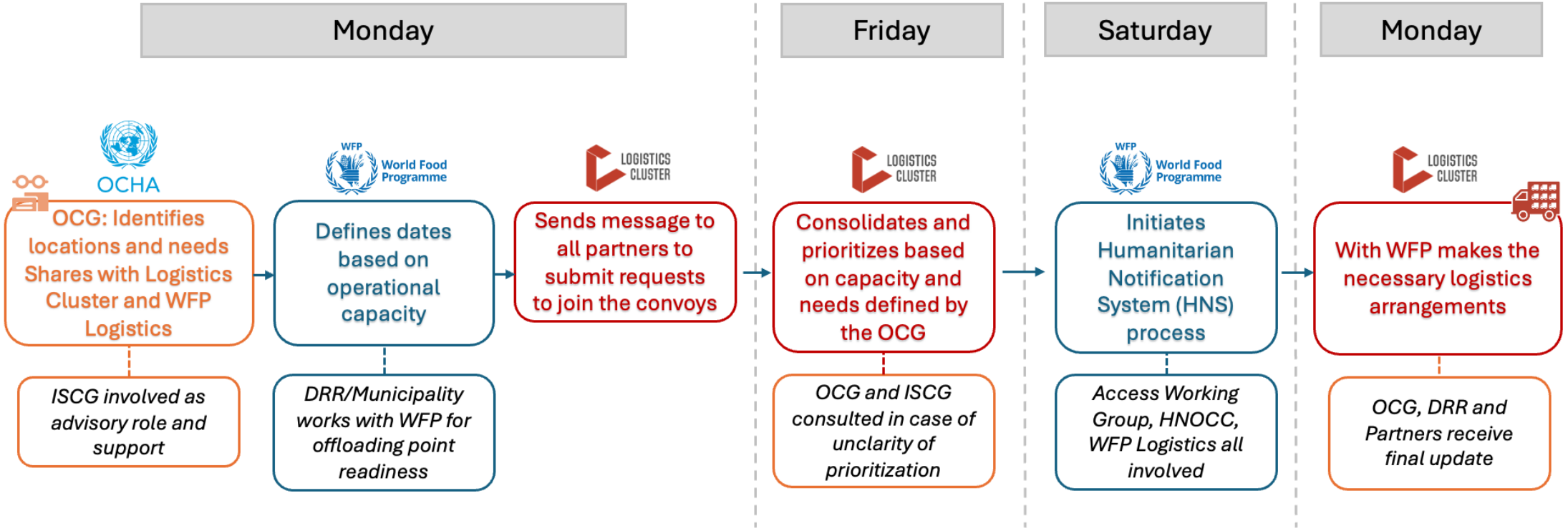
Logistics & Humanitarian Convoys Update

Thomas Vanommen, Logistics Coordinator (WFP)
Jinan Chinder, South Area Manager and OCG Co-Chair (UNDP)

Logistics & Humanitarian Convoys Update

Convoy Planning and Prioritization

If the Convoy is planned for **Tuesday:**



* If the Convoys is planned for **Thursday:** needs and locations to be identified on **Wednesday** of the previous week, consolidation – on **Sunday**, HNS - on **Monday** and logistics – on **Wednesday**

Logistics & Humanitarian Convoys Update

***South OCG**: Convoy Discipline, Preparation and Planning Process*

Convoys discipline/preparation	Focal point
Agencies to notify the OCG co-chairs by email of any planned convoys to hard-to-reach areas prior to initiating external coordination (including date and targeted area(s)), **and to update the online Convoy Itinerary** accordingly.	Agency/partner South focal point
OCG cochairs to clear the targeted areas with DRM and Governor – Based on the prioritization exercise **or to share feedback with comments where needed.**	OCG Co-chairs
Agency to validate the list of needs /quantities with relevant DRM/DRR	Agency/partner South Focal point
•Partner to upload the planned support in the CONVOYS shared sub-folders. •Each agency will have a separate reporting folder. •A template will be provided to capture locations, items, and quantities for both planned deliveries and actual deliveries completed later.	Agency/partner South Focal point
As part of the planning process, the OCG will **notify the Logistics Cluster team** of the convoys planned for the week by all actors.	OCG Cochairs

Logistics & Humanitarian Convoys Update

South OCG: *Convoy Preparation Process*

- OCG will identify priority/hard-to-reach areas based on guidance from the Governor and DRM/DRR, to be validated through the prioritization exercise of the OCG partners (see attached).
- Once the location is identified, OCG will share with the logistics team/WFP the required details related to locations, photos, and FPs.
- WFP will follow up with partners to compile partners capacity.
- WFP to submit the clearances/Deconfliction through HNS
- WFP will report back to OCG the final list of capacity.
- OCG will update DRM/DRR and Governor accordingly.

Updates from AWG & HNOCC

Hamza Al-Laqtah, HNOCC (OCHA)
Joelle Harfouche, AWG Co-Chair & Head of Access/CM Coordination Unit (OCHA)
Georges Achi, AWG Co-Chair & Head of Mission (INSO)

Updates from AWG & HNOCC

Hard to Reach Areas

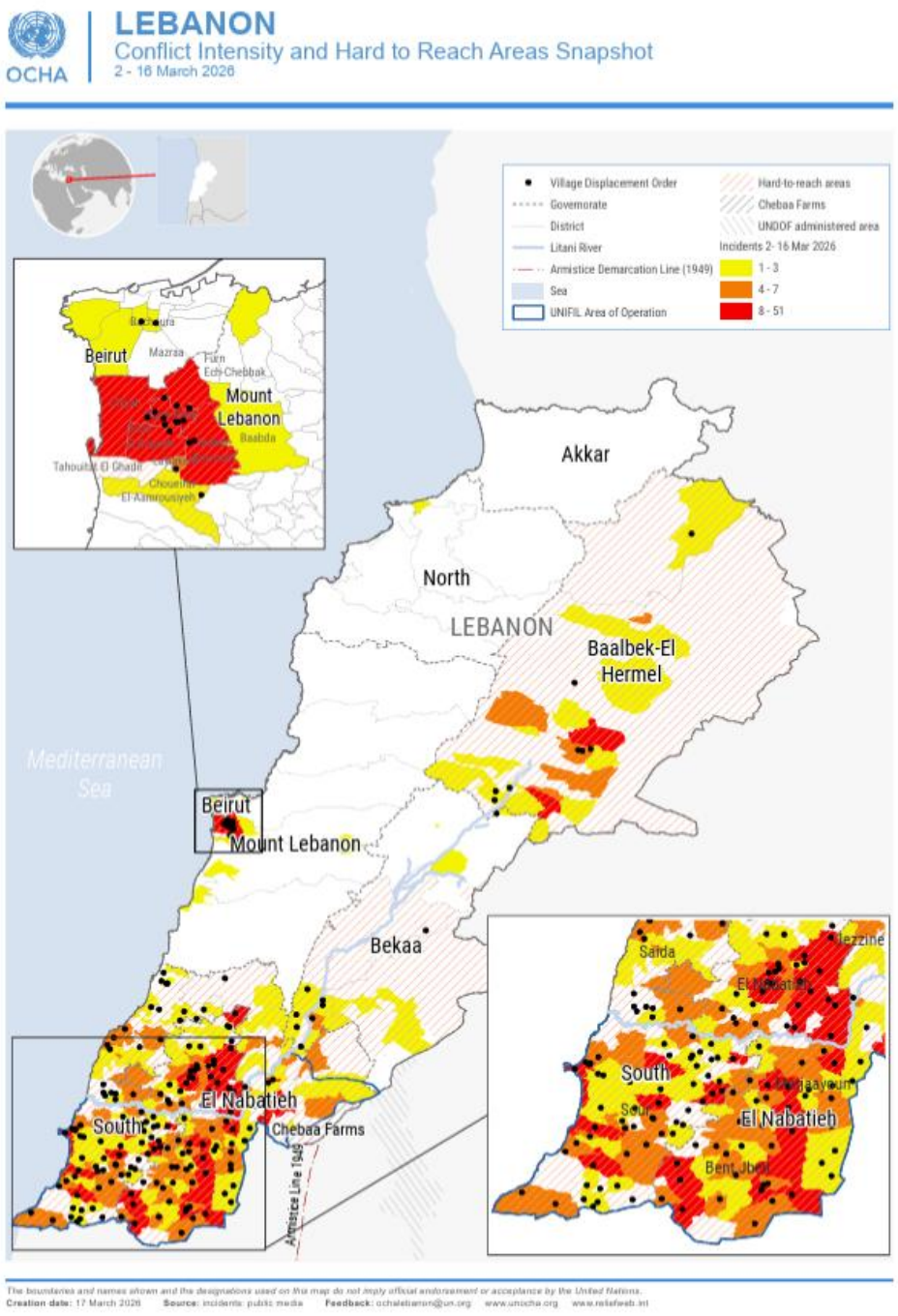
South Governorate: Entire governorate except for Saida city.

Nabatieh Governorate: Entire governorate.

Baalbek-Hermel Governorate: High levels of insecurity and armed presence, particularly in remote areas.

Bekaa Governorate: excluding Zahle District and Chtaura.

Mount Lebanon: Beirut Southern Suburbs only.



Updates from AWG & HNOCC

Humanitarian Movements Overview as of 17 March 2026

11

Total humanitarian movements - completed deliveries from 3 March 2026 to 16 March 2026.

24

Total notified humanitarian movements

22

Trucks completed deliveries

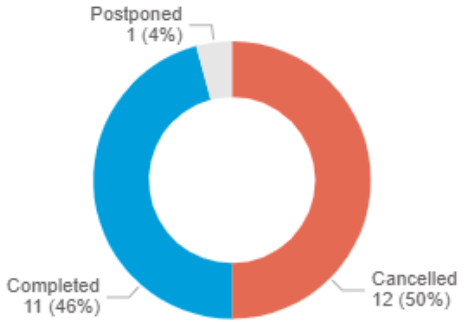
45

Cars completed deliveries

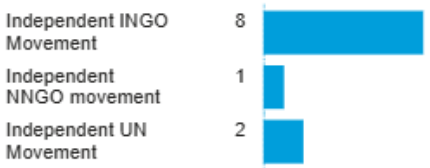
9

Humanitarian organizations reported deliveries

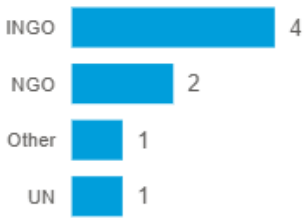
Number of movements by status



Type of movements for completed deliveries



Number of organizations that have conducted movements



Governorate

Updates from AWG & HNOCC

Humanitarian Notifications Operations Coordination Centre (H-NOCC)

H-NOCC

Humanitarian Notifications Operations Coordination Centre

The Humanitarian Notifications Operations Coordination Centre was establihsed as a coordination body That supports humanitarian movements in the North Litani River, with a limited scope to Hard-to-Reach areas (H2R).

The H-NOCC utilizes the Humanitarian notifications system and the means for communicating with the systems users and recipients while relaying information pertaining to humanitarian movements.

The H-NOCC was established as an inter-agency body – including OCHA, UNDSS and WFP, It also works closely with the Access Working Group to identify HTR areas and areas where an HNS is deemed appropriate

The H-NOCC also coordinates with other coordination bodies when needed relevant.

Updates from AWG & HNOCC

HNS Overview

HNS Static Sites was launched on 28 September 2024, HNS for SLR movements in September 2024 (manual submissions for the SLR movements started October 2023), and HNS for NLR movements in October 2024.
HNS for movements follows the CMCoord cell guidance for hard-to-reach areas and HNS scope.

To request registration of a new user on the HNS platform, or to modify/remove an existing one, we kindly request you to email hnlebanon@un.org and the needed information will be requested.

The HNS platform login page is accessed using the following link https://unocha.my.site.com/lebanon

Training session will be held regularly in the use of the system.

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Tensions Overview

Nisreen Jaafar, Conflict Sensitivity Officer (UNDP)

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Tensions Overview amid Escalations

ISCG | 18 March 2026

1- Shelter & Housing Pressures

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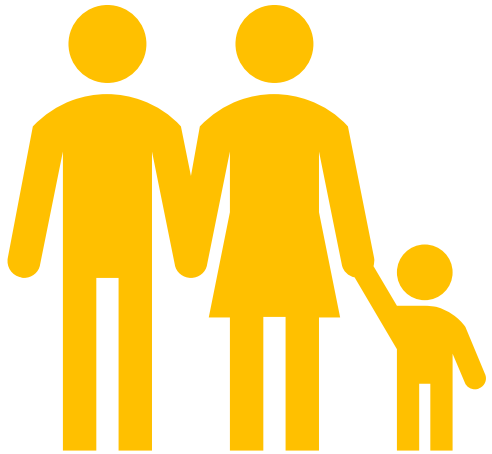
- Rapid shelter openings encountering operational and capacity limits due to **shrinking shelter space**
- IDPs restricted from some individual shelters on **sectarian** or identity bases; also due to high rental costs
- Military targeting of private institutions (**hotels**) and individual apartments in "safe areas" further reducing shelter options even for those who can afford it
- **Secondary displacement** following housing pressures delaying assistance and incurring additional response cost
- **Deteriorating living conditions** for IDPs on the streets due to weather conditions

2- Intra-Lebanese Dynamics

- **Vertical tensions:** State bans non-state military activity, ramps up security checks and detains involved individuals exacerbating political polarization
  - Criticism of GoL for insufficient shelter assistance

- **Horizontal tensions:** IDP-host friction gradually rising, proportional to decreasing acceptance by host communities
  - narratives of political blame
  - narratives of bias in border villages
  - Informal security arrangements



3- Access to Cross-Border Relocation

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- Increased **Syrian military presence** at the border heightening security concerns
- Constrained exit for Lebanese with no Syrian residency permit

↘ limiting relocation options while

↗ increasing pressure on housing inside Lebanon

4- Cross-Population Assistance

- Pressure on non-Lebanese IDPs in Lebanon
  - Curfews
  - Evictions
  - Limited access to to shelter options

! Expression of **solidarity**: Several non-Lebanese groups are self-organizing to cook and deliver ready-to-eat meals for IDPs on the streets

5- Online Sentiment Trends

- Social media amplifying **misinformation** and divisive rhetoric
- Displacement figures and official communication gaps triggering perceptions of **neglect**
- **Sectarian** framing and calls for authorities to monitor the movement and shelter arrangements of displaced populations
- **Fraud** messaging about humanitarian assistance and shelter options
- Criticism of **local media** outlets for controversial reporting

Forward-Looking Risks & Recommendations

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Risks:

- Information gaps and perceptions of aid bias and duplication
- Service continuity (fuel, electricity, transport)
- Risk of escalation of minor communal disputes
- Diminishing resources to match cover in-kind and cash needs
- Inter-communal tensions fueled by mis/disinformation around border security
- Potential attacks against aid trucks disrupting humanitarian deliveries in the South and Bekaa

Recommendations:

- Trust-based local engagement & clear communication
- Integrated leadership, robust data sharing, international partner support
- Financial and technical support to hotspot localities
- Intensify logistics and deconfliction efforts to ensure uninterrupted access

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Q&A

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Updates from OCGs

Updates from OCGs

Guiding Questions

1. How is the response ongoing in your area?

2. What are the main operational challenges currently affecting the delivery of assistance to displaced populations and collective sites in your area?

3. Are there any coordination or authorization constraints (e.g., access to sites, engagement with local authorities, sector coordination) that are delaying or limiting the response?

4. What immediate actions or decisions at national or governorate level would help resolve these challenges and improve the response?

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AoB

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Thank You