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## JORDAN – LEBANON – EGYPT - SYRIA

# “External evaluation of Terre des hommes emergency response to the Syrian Crisis”

### Terms of reference

June 2014

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## 0 TERRE DES HOMMES

Created in 1960, the Foundation of Terre des hommes Lausanne (Tdh) mission is to come to the aid of children in need. It endeavours at all times to defend the rights of children, in times of war and natural disasters, or in less publicised situations of distress. Today, Terre des hommes Foundation is the largest non-governmental organisation (NGO) for children's aid in Switzerland. Besides, Tdh has development projects and emergency relief programmes in more than 30 countries, including Lebanon, Jordan, Egypt and Syria. This engagement is financed by individual and institutional donations. Over the last fifty years, Terre des hommes has developed in two core areas: healthcare and child protection. Every year, Tdh offers sustainable solutions and a better future for over one million children and their relatives by focusing on two levels:

- ✓ providing direct aid worldwide for children in need, whereby projects are carried out under our own management or in partnership with local organisations;
- ✓ as an ambassador for children's rights in Switzerland and throughout the world, through campaigns that promote the fundamental rights of children or that denounce violation of these rights, in particular those contained in the Convention on the Rights of the Child adopted by the UN in 1989.

Tdh has been working in Lebanon since the end of the 70's first in the fields of education, health, handicap, social work and juvenile justice with a gradual hand over of projects to local NGOs leading to a complete phasing out in 2004. In 2006, Tdh returned to Lebanon to implement a relief project in the South devastated by the war. Since then, different projects have been put in place in favour of Iraqi and Palestinians refugees as well of the Domani population. In 2012, an emergency response to the massive influx of Syrian refugees in Lebanon has been developed and is still running (see background and justification of the evaluation).

Tdh opened its Delegation in Jordan in 2007 with the objective to implement programs both in Jordan and in Syria, initially in favour of Iraqi refugees. In the meantime, a juvenile justice project started in Amman. In Jordan, in response to the Syrian crisis, Tdh has been directly implementing emergency projects dedicated to Syrian refugees and host communities since 2012, both in the North host communities and in the Emirati Jordanian Camp. Tdh also intervenes in Syria through a local partner in Damascus governorate (see background and justification of the evaluation).

Tdh has been active in Egypt since 1983. The Foundation currently implements programmes addressing issues related to child labour in Assiut and Damietta and provide psychosocial support to refugees in Cairo. There, if the intervention was first dedicated to refugees from the whole African continent, it now also covers Syrian refugees. In addition, an action-research on Informal Justice systems has been launched in 2014, following up on assessments concerning the Egyptian justice system carried out in the previous years (see background and justification of the evaluation).

## 1 BACKGROUND AND JUSTIFICATION OF THE EVALUATION

At the beginning of June 2014 whereas the Syrian conflict is in its 4<sup>th</sup> year, the number of Syrian refugees registered by UNHCR<sup>1</sup> reaches 2'767'482 persons. 64% of refugees are dispersed through Tdh intervention countries: Lebanon (37% of the refugees), Jordan (21% of the refugees) and Egypt (5% of the refugees).

In Lebanon, Jordan and Egypt, the influx of refugees put a significant strain on the local resources, infrastructures and services and severely exacerbates already limited capacities.

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<sup>1</sup> <http://data.unhcr.org/syrianrefugees/regional.php>

In the meantime, according to the Syria Needs Analysis, 8.1 millions<sup>2</sup> of people are estimated to be displaced inside Syria and desperately long for humanitarian assistance to cover dire health, WASH, food, shelter, protection needs.

In this context, both in Syria and in the host countries, major child protection concerns such as gender-based violence, child labor, early marriage, school drop-outs and negative coping mechanisms are widespread and increasing.

Tdh has been designing its emergency response to the Syrian crisis in accordance with the Foundation principles and orientations defined in the Foundation Global strategy as well as with the MENA Zone strategic plan, the Child Protection in Humanitarian Crisis Policy and the Emergency and Rehabilitation Policy. In addition, Tdh based the definition of its intervention on the successive Syrian Crisis Regional Response Plans, on the donors strategies and on the Governments requirements of the hosting countries.

As Tdh was already intervening in Lebanon, Jordan, Egypt and Syria before the beginning of the Syrian crisis, the organization was present at the early stages of the disaster and was therefore able to immediately design and implement emergency responses. The latter were developed, adapted and reoriented along with each project-phase lessons-learnt, the worsening of the crisis and the never ending influx of refugees. Since 2012, Tdh has successfully managed 17 phases of projects for more than CHF 7.5 millions (cf. Annexe n°1).

Today, 2 years and a half after the beginning of its intervention and within a context of a protracted crisis, Tdh needs to externally evaluate its action. This evaluation will therefore enhance the planning and implementation of similar future programs as well as fuel the brainstorming for the upcoming strategy planning of Tdh and its positioning within the Syrian Crisis Response.

The following table summarizes the current project implemented in Lebanon, Jordan, Egypt and Syria.

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<sup>2</sup> <http://www.acaps.org/en/pages/syria-snap-project>

COUNTRY	AREA OF INTERVENTION	STARTING DATE (of the Syrian crisis response)	OBJECTIVES (of the current phase)	NUMBER OF BENEFICIARIES (of the current phase)	IMPLEMENTED ACTIVITIES
LEBANON	South Lebanon (Qaza of Tyre and Saida)	2012	To strengthen the protection and well-being of children affected by the conflict in Syria and displaced in South Lebanon through provision of community-based child protection, GBV prevention and psycho-social support activities	18'000 persons (Syrian and Palestinians refugees, Host communities)	<ul style="list-style-type: none"> <li>• Case management</li> <li>• Home based and centre based recreational activities</li> <li>• Joint events between local and displaced children</li> <li>• Community meetings on topics around GBV and child protection, hygiene, nutrition, health</li> <li>• Dissemination of key messages on GBV and CP through leaflets and Friday speeches</li> <li>• Girls and women awareness sessions</li> <li>• Distribution of baby hygiene kits, baby kits, dignity kits and winter clothes <ul style="list-style-type: none"> <li>• Information of families and service providers about resources available</li> </ul> </li> <li>• Training of services providers on GBV, child protection, case management and animation; of volunteers from the community on animation and of case managers on GBV and Caring for Child Survivors</li> </ul>
JORDAN	Emirati Jordanian Camp North communities ( Irbid, Ramtha, Mafraq, Jerash, Aljoun)	2012	To strengthen the protection and psychosocial well-being of children affected by the conflict in Syria and displaced in Jordan through provision of community-based child protection and psychosocial support services. Ensure that children and their families	20'200 persons (Syrian refugees, Host communities)	<ul style="list-style-type: none"> <li>• Case management</li> <li>• Referral to available and appropriate service providers and follow-up of the case with the service provider</li> <li>• PSS activities for children and youth in child friendly spaces and through outreach activities</li> <li>• group sessions organized for parents and children</li> </ul>

			can meet their basic needs and have access to strengthened child protection mechanisms in their communities.		<ul style="list-style-type: none"> <li>• establishment of community based child protection committees as well as youth committees</li> <li>• awareness raising sessions with parents and community members (religious leaders, teachers, etc...)</li> <li>• training of staff, humanitarian actors, CPCs members, partners, local government officials and Syrian volunteers on CP &amp; PSS</li> <li>• provision of assistance to extremely vulnerable households through referral to existing service or directly when needed (distribution of food and non-food items, financial assistance)</li> <li>• mapping of services providers through coordination and networking</li> <li>• Dissemination inter-agency information material on protection and basic services to children and <ul style="list-style-type: none"> <li>• Development and dissemination of leaflets on prevention and child protection basic principles and service provision available to prevent and respond to violence, abuses and exploitation.</li> </ul> </li> </ul>
EGYPT	Greater Cairo Alexandria Port Said Damietta	2012	to provide culturally and contextually sensitive community based support by refugees for refugees for issues related to their mental health and psychosocial wellbeing.	5'800 persons	<ul style="list-style-type: none"> <li>• Community Based Psychosocial Support: case management, individual and family support, home visits, counseling and problem solving, support to survivors of violence , support for adults and children with issues related to their protection and security, referral, community based support, conflict mediation for family, neighbor or community issues</li> <li>• Support for children in need of protection:</li> </ul>

					<p>community based assessment of children/families suspected to have protection issues , case management and provision of psychosocial support to children who are neglected, abused and/or may be in need of protection, assistance in placement with capable caregiver when family care is not sufficient, referra, participation in BID meetings and planning</p> <ul style="list-style-type: none"> <li>• Emergency response: Crisis intervention (24-7) by PSW and mental health professionals for issues arising due to adult or child protection, eviction, detention, serious mental illness, suicide, domestic or community violence etc.</li> <li>• Community Activities: ongoing assessment of refugee needs, problems and available resources, advocacy for issues of protection, rights, legal aid, housing, community support etc.</li> <li>• Housing Initiative: support for people with housing issues, financial support, capacity building in financial management to assist people to properly budget for housing expenses, advocacy to landlords to maintain housing and avoid evictions, securing of safe housing for children in need of protection with supportive caregivers when available, securing of safe community housing for women in need of protection when appropriate.</li> </ul>
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					<ul style="list-style-type: none"> <li>• Mental Health Activities: assessment of mental health needs at PSTIC Mental Health Clinic, referral and financial support, when needed, for inpatient hospital mental health treatment, provision of Psychosocial Worker, crisis intervention (24/7) for mental health issues, capacity building of psychiatrists in government and NGO services to facilitate availability of quality care.</li> </ul>
SYRIA	Damascus (Jaramana)	2012	<p>To improve the living conditions of the vulnerable population affected by the Syrian conflict and Iraqi crisis. To help children and their families to meet their basic needs and have access to strengthened child protection mechanisms by offering psychological and psychosocial support, protection awareness and relief assistance.</p>	3'000 persons (Iraqi refugees, Syrian IDPs and Host communities)	<ul style="list-style-type: none"> <li>• psychological and psychosocial support : case management, counseling and referral, provision of psychological service, parents group sessions</li> <li>• referral of children and/or parents identified with severe distress and problems</li> <li>• referral of identified children to recreational activities</li> <li>• capacity building of staff (psychological and psychosocial trainings)</li> <li>• group sessions on information and child protection in the communities</li> <li>• training on how to identify, prevent and respond to child protection issues <ul style="list-style-type: none"> <li>• production and dissemination of awareness raising material on child protection</li> </ul> </li> <li>• mapping of service providers through coordination and networking <ul style="list-style-type: none"> <li>• home visits of vulnerable families</li> </ul> </li> <li>• provision of specific assistance (referrals of direct assistance) for extremely vulnerable households</li> </ul>



## 2 OBJECTIVES OF THE EVALUATION

**The general objective** of the evaluation is to provide an independent external evaluation of the relevancy, effectiveness, efficiency and impact of Terre des hommes response to the Syrian crisis in Lebanon, Jordan, Egypt and Syria. The evaluation will be based on evidence already collected, and new evidence to be collected by the evaluator, in order to analyse the extent to which Tdh response to the Syrian crisis has achieved institutional and donors objectives. Results of the evaluation will be used to guide organisational learning, and inform Tdh's programme of work and positioning in the future, both at the regional and country levels.

**The specific objectives** of the evaluation are threefold:

- 1. To assess the effectiveness and efficiency of Tdh's response to the Syrian crisis and the extent to which it has achieved planned outcomes and objectives.**

This part should also enable:

- ✓ to evaluate the relevance and quality of the implemented projects (provided services and deliverables) with regards to the needs of the affected population, to the context of intervention (refugee camp VS host communities) and to Tdh expertise.
- ✓ To highlight and evaluate gender mainstreaming to Tdh intervention, both quantitatively and qualitatively.
- ✓ to have a comparative analysis of the different projects implemented by Tdh in the 4 countries highlighting differences, similarities, successes, failures, etc...
- ✓ to help determining whether adequate coordination with the international assistance agencies and between Tdh delegations is in place and has an impact on how Tdh design and implement its intervention.

- 2. To assess the impact of Tdh's response to the Syrian crisis and the extent to which it has contributed to achieve Tdh core mandate of child protection, (mainly CP in Humanitarian crisis)**

This part should also:

- ✓ include some analysed feedback from the beneficiaries, partners and other stakeholders in order to seek their perspective and level of satisfaction with Tdh intervention and programming.
- ✓ put in perspective the impact of specific activities on host-communities (eg. home-based activities, child friendly spaces, financial support).
- ✓ analyse the consistency of the response with Tdh Child protection in Humanitarian Crisis Policy and within the CPMS (CP Minimum standards) framework

- 3. To identify best practises, lessons-learnt and make recommendations on how to strengthen, orientate and design Tdh's intervention and positioning within the Syrian crisis both at regional and country levels.**

This part should also:

- ✓ include some recommendations on how to make Tdh intervention more sustainable in this context of protracted crisis as for instance with regards to the involvement of authorities and local key stakeholders considering their political will and capacities.
- ✓ include a best practise benchmarking.

Findings should be put into perspective both at the country and regional levels.

### 3 PERIOD AND DURATION OF THE CONSULTANCY

The proposed evaluation shall take place from the 22<sup>nd</sup> of September 2014 to the 31<sup>st</sup> of October 2014. In addition, a restitution workshop will be organized on the 15<sup>th</sup> of November 2014 in Lebanon.

Therefore, the number of working days is evaluated to 32 days (6 weeks and 2 days).

### 4 TENTATIVE WORKPLAN

DATE	ACTIVITIES
Week 1 Starting date of the evaluation: 22/09/2014	Presentation of the ToRs, interviews with Tdh HQ staff, literature review 3 working days
Week 1 and 2	Lebanon Delegation (Tyre, Lebanon) 7 working days
Week 3 and 4	Jordan/Syrian Delegation (Amman, Jordan) <sup>3</sup> 10 working days
Week 5	Egypt Delegation (Cairo, Egypt) 5 working days
Week 5	First version of the report shared for review and comments before final version.
Week 6	Finalization of the evaluation report 5 working days
31/10/2014	Submission of the evaluation report to Tdh
15/11/2014	Restitution workshop (Lebanon – Beirut or Tyre) 2 working days

This tentative workplan may be suggested to some adjustments according to the needs of the evaluation.

Please note that working days in Jordan and Egypt are from Sunday to Thursday and Monday to Friday in Lebanon and Switzerland.

### 5 DELIVERABLES

#### 5.1 Evaluation report

An evaluation report of maximum 40 pages, without annexes shall be submitted to the MENA Desk Officer. The deadline of submission is the 1<sup>st</sup> of November 2014. The MENA Zone Desk Officer will be in charge of the dissemination of the evaluation report within Tdh collaborators (steering committee).

This report shall include at minimum and not exclusively:

- ✓ An executive summary (max. 2 pages)
- ✓ An automatic table of contents
- ✓ A list of annexes, abbreviations, tables, figures, pictures, annexes...
- ✓ An introduction
- ✓ The presentation of the methodology, scope and limitations
- ✓ The findings of the evaluation
- ✓ Detailed recommendations

<sup>3</sup> The evaluation of the Syrian project will be conducted in Jordan because of security reasons and of the intervention being managed by the Jordan Delegation.

- ✓ An evidence-based conclusion
- ✓ Annexes shall be included at the consultant's discretion

The report shall be provided in Word format and the report pages numbered.

The report shall be written and submitted in English.

## 5.2 Restitution workshop

A restitution workshop will be organized to present the results of this evaluation on the 15<sup>th</sup> of November 2014 in Lebanon (Beirut or Tyre) at the end of the Annual MENA Zone Meeting.

The restitution will be composed of 2 parts: presentation of the evaluation report with a specific focus on the findings and recommendations and questions/answers.

The minimum persons who will attend this restitution are:

- ✓ Lebanon, Jordan/Syria and Egypt Country Representatives,
- ✓ Terre des hommes Head of Operations,
- ✓ MENA Zone Programme Manager,
- ✓ MENA Zone Desk Officer,
- ✓ Child Protection Regional Advisor
- ✓ Child Protection Regional Coordinator
- ✓ Child Protection and Psychosocial Support Advisor (Jordan/Syria)
- ✓ Child Protection Humanitarian Specialist

Any other relevant person may attend this restitution.

## 5.3 Other

Regular contacts with Tdh Evaluation Focal Point (MENA Desk Officer) will be established during the duration of the evaluation work in order to share updates on the progress of the work. In case of difficulties, reorientations shall be considered during the course of the evaluation, but only after written approval of the MENA Desk Officer. A mid-term review of the evaluation shall be considered.

A ½ day-restitution workshop shall be organized at the field level (Jordan, Lebanon and Egypt) with the different partners involved and consulted during the evaluation work. The participation of the consultant to this workshop is optional and shall be determined later on.

## 6 RESOURCES PERSONS

In order to complete the evaluation work, it is highly recommended to the consultant to meet and/or have interviews with the following persons:

- ✓ Lebanon, Jordan/Syria and Egypt Delegation (Delegates, project managers and any other relevant persons )
- ✓ MENA Zone Programme Manager (HQ)
- ✓ MENA Zone Desk Officer (HQ)
- ✓ Tdh Head of Emergency Unit (HQ)
- ✓ Child Protection Regional Advisor
- ✓ Child Protection Regional Coordinator
- ✓ Child Protection Humanitarian Specialist
- ✓ Tdh partners (IP, partners CBOs, authorities, and any other relevant stakeholders which might include policy makers...)
- ✓ Child Protection sub-cluster coordinators in Jordan, Lebanon and Egypt
- ✓ Tdh beneficiaries
- ✓ Donors

This list is not exhaustive and is open to the consultant's appreciation.

## 7 REFERENCE DOCUMENTATION

- ✓ Terre des hommes annual report 2012
- ✓ Terre des hommes Child Protection Policy
- ✓ Child Protection in Humanitarian Crisis Policy
- ✓ Emergency and Rehabilitation Policy
- ✓ Terre des hommes Project Cycle Management guidelines
- ✓ Terre des hommes Thematic Policies
- ✓ Terre des hommes Foundation Strategic Plan (2011-2015)
- ✓ MENA Zone strategic plan 2014-2018
- ✓ Projects proposals (budget and narrative) for Lebanon, Jordan, Egypt and Syria
- ✓ Projects interim and final reports (financial and narrative) for Lebanon, Jordan, Egypt and Syria
- ✓ Needs assessments, evaluation, capitalisation, post distribution monitoring reports when available for Lebanon, Jordan, Egypt and Syria
- ✓ Project cycle management and monitoring tools developed and used at Delegation level when available for Lebanon, Jordan, Egypt and Syria

## 8 TERRE DES HOMMES CHILD PROTECTION POLICY

Tdh Lausanne commits to best practice in Child Protection in the implementation of its projects, following its own Child Protection Policy. Besides, in the event of partnering with local organizations, Tdh Lausanne ensures that they also develop and apply a Child Protection Policy.

In this framework and provided that the external evaluator will be in contact with Tdh partners and beneficiaries, the evaluator will be requested to follow Tdh Child Protection Policy and will therefore be briefed accordingly.

## 9 PROFILE OF THE CONSULTANT

- ✓ Experience of emergency response and population displacement
- ✓ Experience of the Middle-East
- ✓ Knowledge and understanding of child protection approach, concepts and mechanisms especially child protection in emergency
- ✓ Acknowledged similar consultation with recognized organizations
- ✓ Expertise in project cycle management and impact evaluation
- ✓ Strong conceptual and analytical thinking
- ✓ Extensive experience in working with UN, IOs, L/INGOs, local authorities, beneficiaries
- ✓ Demonstrated analytical and writing skills
- ✓ Excellent knowledge of English (Arabic would be a plus)

## 10 APPLICATION PROCESS

Applications should be submitted by the 31<sup>st</sup> of July 2014. All applicants must meet the minimum requirements described above. The individual consultants (if properly registered) as well as institution/firms are invited to apply by submitting an application package including the following:

- ✓ Cover letter with applicant's current contact information
- ✓ Proposal of the evaluation with assessment methodology (including a detailed description of how the evaluator will organize the work with beneficiaries) and budget (all taxes included)
- ✓ Resume of the consultant (including detailed work experience, education/degrees, reference of similar research and studies)
- ✓ Minimum 3 professional references with complete contact information

Shortlisted consultant(s) will be requested to come to an interview at Terre des hommes Headquarters in Lausanne, Switzerland. Depending on the case, the interview could potentially be organised by Skype.

All application should be sent to Terre des hommes (cha@tdh.ch) with the subject line "Consultancy Syrian Crisis".

## ANNEXE N° 1: PROJECT IMPLEMENTED BY TDH SINCE THE BEGINNING OF THE SYRIAN CRISIS

PROJECT NAME/OBJECTIVES		LOCATION	DURATION	MAIN DONOR	BUDGET	
					CHF	USD/euros
1	2212E - To strengthen the protection and psychosocial well-being of children affected by the conflict in Syria and displaced in Jordan through provision of community-based child protection and psychosocial support activities. (Phase I)	Jordan (Mafrqa, Ramtha, Irbid)	8 months (Apr 2012 – Dec 2012)	UNICEF CdB	246'007	270'337 USD
2	2213E - Children and their families can meet their basic needs and have access to recreational and life skills activities as well as social and protection support. (Phase II)	Jordan, Syria, Lebanon	7 months (Jan 2013 – July 2013)	CdB	763'325	
3	2213E - Children and their families can meet their basic needs and have access to recreational and life skills activities as well as social and protection support. (Phase III)	Jordan (Ramtha, Mafrqa, Irbid, Ajloun, Jerash)	10 months (Nov 2013 - Aug 2014)	CdB Tdh Germany BSI Geneva	608'097	
4	2213E - Children and their families can meet their basic needs and have access to recreational and life skills activities as well as social and protection support. (Phase IV)	Jordan (Ramtha, Mafrqa, Irbid, Ajloun, Jerash)	6 months (Sept 2014 – Feb 2015)	CdB Tdh Germany	430'320	
5	2212E-Emergency Protection and Psychosocial Support for Displaced Syrian Children and their Families	Jordan (Zarqa - Emirates Jordan Camp)	9 months (April 2013 to Jan 2014)	UNICEF	393'442	431'799 USD

6	2212E-Emergency Protection and Psychosocial Support for Displaced Syrian Children and their Families	Jordan (Mafraq, Irbed, Zarqa - Emirates Jordan Camp)	11 months (Jan 2014 to Jan 2015)	UNICEF	1'315'110	1'467'774 USD
7	2511E - Integrated Child Protection/GBV Prevention, Referral, and Psychosocial Support for Children and Adolescents Affected by the Syria Crisis in South Lebanon	Lebanon	7 months (March 2013 - Oct 2013)	UNICEF	229'294	
8	2511E - Integrated Child Protection/GBV Prevention, Referral, and Psychosocial Support for Children and Adolescents Affected by the Syria Crisis in South Lebanon	Lebanon	12 months (Nov 2013 to Oct 2014)	UNICEF	1'046'260	1'167'711 USD
9	2512E - Emergency support to the people affected by the Syrian crisis - The objective is to strenghten the protective environment of the children affected by the conflict in Syria and displaced in South Lebanon.	Lebanon	4 months (July 2013- Oct 2013)	CdB	112'501	
10	2511E - The children of 500 families sheltered in the Palestinian camps and gatherings of Tyre area are better protected through community based child protection activities and emergency support.	Lebanon	7 months (Oct 2012 – April 2013)	CdB	227'332	
11	2512E - The living conditions of vulnerable populations affected by the Syrian crisis are improved	Lebanon	7 months (Dec 2012 – June 2013)	ECHO	621'068	517'557 euros



12	2211E - Fin novembre 2012, les conditions alimentaires, médicales et de logement des enfants et familles les plus démunis sont améliorées dans les zones d'action.	Syria	3 months (Sept 2012 – Nov 2012)	CdB	195'065	
13	2298E - Emergency Support to People Affected by the Syrian Conflict and the Iraqi Crisis - The overall objective of the project is to improve the living conditions and ensure access to psychosocial support for the most vulnerable people in the neighbourhood of Jaramana (Damascus).	Syria	12 months (Oct 2013 to Sept 2014)	SDC	300'000	
14	2830E - Mental Health and Psychosocial Support and Activities Supporting Well-Being for Syrian Refugees	Egypt (Cairo)	2 months (Nov 2012 – Dec 2012)	UNHCR	15'041	119'912 EGP
15	2830E - Mental Health and Psychosocial Support and Activities Supporting Well-Being for Syrian Refugees	Egypt (Cairo)	9 months (Jan 2013 – Dec 2013)	UNHCR	590'053	4'703'818 EGP
16	2830E - Mental Health and Psychosocial Support and Activities Supporting Well-Being for Syrian Refugees	Egypt (Cairo, Damietta, Alexandria, Obour)	6 months (Jul 2013 – Sept. 2013)	UNICEF	17'199	137'109 EGP
17	2830E - Mental Health and Psychosocial Support and Activities Supporting Well-Being for Syrian Refugees	Egypt (Cairo)	13 months 14 (Jan 2014 – Dec. 2014)	UNHCR	428'246	3'413'918 EGP
<b>TOTAL</b>					<b>7'538'360</b>	<b>CHF</b>