



**Inter-Agency
Coordination**
Lebanon

LCRP 2017 – 2020

Monitoring & Evaluation



Purpose

- Commitment to develop an M&E framework for 2017 – 2020 and examine options for strengthening existing tools and systems, expanding analytical and reporting functionalities (p.26)
- Requests from stakeholders to strengthen higher level analysis (outcome/impact/stabilisation level)



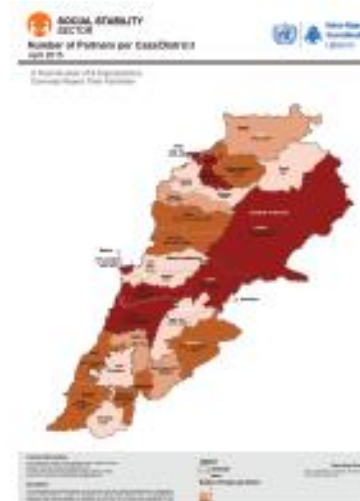
Current reporting

- Monthly statistical dashboards based on ActivityInfo
- Monthly sectoral narrative updates
- Quarterly analytical dashboards
- Mid-year and end-of-year progress reports (including financial tracking)
- Support to Public Institutions biannual reports



Activity Info

- One common reporting platform used by all LCRP partners
- Monthly Reports on achievements in the field
- Tracks partners' progress against sector indicators at various administrative levels (e.g. # of healthcare consultations in Bar Elias primary health care centre)





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Next steps M&E

- Development of 4yr M&E Framework
- Stabilization Monitoring Framework
- Integrated financial tracking system



Suggested M&E parameters from survey

1. Key requirements

- Capture critical data only and minimize reporting to multiple WGs
- Unifies all tools
- Clarifies annual baselines and targets
- Identifies responsible parties for implementing framework
- Measure impact and outcomes across all sectors
- Enable identification of gaps and priorities

2. Red lines

- Ministries and partners must be committed to timely reporting with comprehensive and disaggregated data (requirement)
- Avoid overburdening partners
- Standardised tool
- Allow for more qualitative indicators



3. Regular evaluations?

- Yes, if not too far removed from real activities of NGOs – annual review of NGO evaluations per strategic objective?
- Yes, necessary on annual basis, based on monitoring plans of each sector
- Yes, start-mid-end term to answer whether we have reached our strategic objectives (how? and if not, why not?)
- Yes, impact evaluation of response model in light of protracted crisis



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1. What worked well and was useful at the inter-sector level in 2016?

Interaction

- Meeting other sector leads
- Providing a forum to discuss cross-sectoral issues and progress
- Receiving common guidance for cross-sectoral tasks
- Overall inter-sector coordination worked well

LCRP process

- Smooth managing of LCRP process, guidance and support provided to all sectors

Reporting

- Reporting requirements streamlined with quarterly dashboards instead of monthly
- Multi-sector reports such as the PIST were well managed

2. What needs improvement at the inter-sector level for 2017?



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Agenda

- More time for agenda setting
- Systematic agenda point with 2-3 minute update per sector
- More strategic discussions
- Closer liaison with HCT discussions

Implementation and follow-up

- Enhancing inter-sector collaboration
- Follow through on initiatives (e.g. committee mapping)
- Clarify difference b/w inter-sector and inter-agency
- Focus on practical issues and identify key challenges requiring joint efforts
- More notice for inter-sector requests

Proposed action: Inter-sector coordinators to review and update TORs of Inter-Sector forum in light above. Ensure linkages with field inter-sector and inter-agency. Ensure collaboration on agenda setting, closer follow-through



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3. In your opinion, how can we best strengthen the linkages with field-level inter-sector groups?

- Have field focal points attend IS at central level to report on field development and raise relevant issues
- Enhance communication lines to ensure key field discussions/issues are integrated and communicated to central level
- Inter-sector coordinators/leads should report on 5 main issues raised at field level inter-sector

Proposed action: Invite field reps and/or include standing agenda point on field-level IS updates



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4. What is the role, in your view, of the field-level inter-sector groups?

- Summarize points arising at field level, e.g. how to deal with non-registered Syrians?
- Exchange of information
- Identify and focus on key practical issues where more work b/w sectors is needed
- Discuss cross-cutting issues as well as referral pathways at field level
- Review to see if still necessary



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5. How can we strengthen linkages between the inter-sector forum and the inter-agency meetings?

- Produce thematic dashboards: e.g. gender, disabilities, elderly, environment, etc
- IA action points should be followed up during Inter-Sector meetings and vice-versa (but avoiding similar sector updates at both)
- Focus on one sector in each Inter-Agency for in-depth discussions
- Review frequency of IS – IA

Proposed action: Inter-sector group suggests 1-2 agenda items for each Inter-Agency meeting



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6. What are the four key issues you would like to address through the inter-sector in 2017?

- Harmonisation of coordination tools across sectors
- Referrals between sectors
- Joint advocacy initiatives
- Addressing evictions collaboratively
- M&E and communicating results for different audiences
- Joint needs analysis and cross-sectoral vulnerabilities and implications (VASyR, stabilisation monitoring)
- Systematic bilaterals between sectors (based on the LCRP planning process model)
- Progress and challenges in implementation of sector priorities
- Analytical discussions of LCRP Strategic Objectives
- Proposed action: Inter-sector to circulate forward looking agenda for inputs (April – October). 15 mins dedicated at the end of each IS meeting to facilitate bilateral discussions.



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7. With the above in mind, is the 2016 cross-sectoral matrix a useful coordination tool, and if so, how can it be made more actionable for 2017?

- Important to review linkages/impact per sector but review effectiveness of cross-sectoral matrix for this purpose
- Useful tool but to be reviewed and contextualized for 2017
- Good tool but to be re-done in light of distinction between impact and activities can be confusing
- Need more bilateral meetings across sectors to operationalise
- **Proposed action:** Inter-sector group to review matrix ahead of April meeting. Field coordinators to update by region.