

Sector Priorities & Mainstreaming Areas	Key Priorities	Main Actions	Comments/details	Responsible	Main partners	2025 Timeline				Cross-Sector Support (Choose relevant sector/s with which you will work to achieve your priority)	
						Q1	Q2	Q3	Q4		
Sector Priority	Outcome 1: Affected people have increased knowledge of their rights and have access to an effective justice and protection system. <b>ACCESS TO JUSTICE AND ENJOYMENT OF RIGHTS</b>	Manage Legal TF		UNHCR, NRC, CLHD, IRC	Interros, ALEF, Legal Action Worldwide						
		Monitor legal and policy reform and inform members timely on updated policies-and regulations	Legal and policy advocacy should be integrated into advocacy messages (see below) including for donors and government duty bearers	LAG Co-leads	PWG coordinators, MoSA, UNHCR, Core Group members	x	x	x	x	ISGC	
		Coordinated consolidated PWG input into key legal and policy developments (e.g policy/advocacy briefs on recommended legal/policy reforms for new government)		LAG Co-leads	LAG members, PWG co-leads		x	x	x		
		Support implementation of National Action Plan On Birth Registration and address specific issues related to refugees and migrants		MoSA	UNHCR, LAG members, IOM		x	x	x	Child Protection	
		Undertake analysis of HLP issues, and develop interagency plan to address identified issues		LAG Co-leads	LAG members, PWG co-leads		x	x	x	Shelter	
		Organise workshop on HLP, civil documentation and statelessness		LAG Co-leads				x			
		Follow-up on implementation of the National Social Protection Scheme and ensure alignment with the protection sector guidelines		MoSA	IRC, UNHCR, UNICEF, IOM		x			Social Stability, Basic Assistance	
		Outcome Area 2 (CBProtection): CBP	Establish community-based protection taskforce	Ensure involvement of PWD and OP	PWG Coordinators, Amel, Interros	UNHCR, Didiem, IDCC, War Child, Care International, (IDRACC, CLDH, DRC, Legal Action Worldwide		x			CP and GBV
			Complete CBP guidance note (update and include focus on emergency and host community, mapping of community-based protection initiatives and gaps)					x			
			Collate, disseminate and provide orientations on existing CBP tools and initiatives						x		
	Capacity building on CBP involving community structures							x			
	Map local community initiatives + lessons learnt in supporting CBP								x		
	CBOs	Identify CBOs in hard to reach areas					x				
		Train on protection basics and clarifications on what they should and should not do						x			
	AAP: Protection contributing to the intersectoral AAP task force	Match CBOs with protection partners who can provide small grants to CBOs + partnership						x			
		Contribute to collation and dissemination of available tools							x		
	CWC/JAAP	Conduct training for protection partners on protection CWC basics			PWG Coordinators			x	x	x	
		Develop and disseminate interagency CWC materials and tools			PWG Coordinators	UNHCR	x	x	x	x	
	Community centers (CDCs/SDCs)	Undertake mapping (Q1) and assessment of community centers' capacity and gaps (Q2)						x	x		
		Develop interagency plan to support community centers and guidance on role of PWG actors in supporting SDCs			MoSA	Amel, PWG coordinators, UNHCR CBP		x			
	Outcome area 3 (Response): Service mapping and referrals	Train staff on service mapping, referrals and other issues identified in the assessment							x		
		Lead and contribute to this stream of work									
		Improve, regularly update, simplify, and disseminate accurate service mapping for all protection sector members is undertaken on quarterly basis			PWG Coordinators	Amel, IDCC, Interros, Help Age, IDRACC, Care International, CLDH, DRC, Legal Action Worldwide		x	x	x	
		Develop a sector specific service mapping/referral pathway (similar to GBV pathway), that better captures actual capacity for inclusion (PWDs, SOGIESC, elderly, migrants etc.)			PWG Coordinators	IM Protection Sector, IOM, UNRWIA, UNHCR		x	x	x	
		Develop simpler service mapping/referral tool for non-PRI actors (e.g. grassroots, community groups, other sectors, etc.)							x		
		Develop and implement rollout plan							x	x	
		Update the CM risk rating form, related to profile not risk and align with the SoP. (33/2)							x		
		Orientation sessions provided on IA referral tools quarterly to Inter-Agency partners - re-share the tools and recording on a quarterly basis			IM Protection sector/ UNHCR			x	x	x	
		Inter-Agency referral trend analysis conducted and shared across sectors for discussion in national & field WG. To have a dedicated and in our discussion on the trends analysis every quarter once the report is out			IM Protection sector/ UNHCR			x	x	x	
		Protection case management	Finalization of guidelines (complement, but not "repeat" global guidelines)/ SoP on specific aspects that needs to adhere to (simple)			CMTF co-leads	CMTF members			x	
	Implement protection CM training				CMTF co-leads	HelpAge, LUPD, IRC		x			
	Update the CM risk rating form, related to profile not risk and align with the SoP. (33/2)				CMTF co-leads			x			
	Develop monitoring tools (e.g. service mapping, monitoring form of CM quality, waiting score tool).								x		
	Capacity building to general protection agencies: (i) age, ii) disability, iii) other nationalities, iv) integration of PSS into CM - v) SOGIESC				CMTF co-leads				x	x	
	Specialized services for PWD	Harmonized list via a-vis health sector on what is provided under which sector (e.g. assisted devices), timeline to get services, specification of assisted devices.							x		
		Fundraising to sustain and expand specialized services/actors.							x		
	MHPS	Identify existing MHPS programming by partners							x		
		MHPS curriculum consolidation for protection actors (in collaboration with MHPS Group): Based on MSP collate and disseminate existing quality PSS interventions/curriculums for protection actors							x	MHPS TF and CP PS TF	
	Cash for protection	Identify mechanisms to increase staff care, particularly for local protection organizations							x	x	
		Lead cash for protection taskforce and contribute to intersectoral cash taskforce			PWG Coordinators			x	x	x	
		Revise and disseminate cash protection SOPs			PWG Coordinators				x	Child Protection, LAG and GBV Working Groups	
		Monitor and analyse data on cash for protection			PWG Coordinators			x	x	x	
	Coordination	Regularly analyse trends of access to response services for at risk groups			PWG Coordinators			x	x	Cash TF, Basic Assistance, ISGC	
		Coordinate and facilitate the Protection Working Group ensuring a participatory environment and timely information sharing on trends, programs and protection risks, challenges, policy and legal changes, GoL updates, relevant "other" sector updates across population groups and with involvement of relevant mandated agencies. Include regular updates from subnational PWG and thematic discussions			PWG Coordinators	All PWG members		x	x	x	
		Hold and facilitate regular coordination meetings with Core Groups			PWG Coordinators	All core group members		x	x	x	
Ensure presence of CP and GBV WG at the overall PWG				CP and GBV Sub-sector coordinators	PWG Coordinators		x	x	x		
Share resources on coordination with field level PWGs and ensure their participation at national level and vice versa				PWG coordinators	Subnational PWG coordinators		x	x	x		
Strengthen linkages with MOSA technical sectors at national and subnational level				MoSA	PWG national and subnational coordinators		x	x	x		
Increase engagement of OPWD in PWG at national and subnational levels							x	x	x		
Coordinate with other relevant WGs and TFs				PWG Coordinators	PWG members focal points (tbd)		x	x	x		
Review and update reporting database, explanatory indicator matrix for partners & conduct AI Training on logframe				IM Protection sector	PWG Coordinators		x	x	x		
Maintain updated folder of accessible resources accessible to all PWG members (public and people drive)				PWG coordinators	All PWG members		x	x	x		
Reporting and information management (M and E)	Ensure regular reporting on Flash Appeal and LRP			IM Protection Sector	All PWG members		x	x	x		
	Produce a live reporting dashboard			IM Protection	PWG Coordinators		x				
	Produce and jointly review quarterly dashboard/analysis of protection trends, key achievement and gaps, including impact of funding cuts and progress on inclusivity (consider in the format of a newsletter for broader distribution; include further breakdown of sub-group to measure progress of inclusivity)			PWG coordinators	IRC, NRC, UNHCR, UNRWIA, IOM		x	x	x		
	Follow-up with individual partners to support reporting when needed			IM Protection Sector	UNHCR, IOM, UNRWIA		x	x	x		
	Regularly undertake analysis of programmatic reach and gaps and plans to address the identified gaps			PWG coordinators			x				
Learning and Development	Interagency capacity assessment			PWG coordinators	All PWG members in particular Amel, Interros, Help Age, IDRACC, ALEF, Care, DRC, IDHCR, Legal Action Worldwide		x				
	Collate and make available existing training materials on protection for partners. Provide regular orientations to partners on available guidance, capacity building materials and other tools			PWG coordinators	All PWG members		x				
	Develop capacity building plan and regularly update			PWG coordinators	All PWG members			x			
	Map, assess needs and providing training/coaching to CBOs on protection, CP and GBV							x	x		
	Train actors on key legal issues and messages including on access to justice and the overall justice system			LAG Co-leads	LAG member			x	x		
	Conduct training on safe identification and referral for protection including CP and GBV to other sectors							x			
	Roll out training on PWG CM SOPs including on remote modalities			PWG Coordinators	IRC			x	x		
	Train sector members on CM support for LGBTIQ+ persons across populations and ensure gaps are well integrated and advocacy is aligned to the TF			PWG coordinators, all core group members	LG8TIQ+ TF co-chairs, UNWOMEN, UNFPA		x	x	x		

Protection Situation Analysis	Protection monitoring task force	Support implementation of protection monitoring and coordination of protection assessments and analysis	PM co-chairs (UNHCR, DRC, Intersect)	PM taskforce members including IDRAC, HelpAge, War Child, Care, DRC, OHCHR, Legal Action International, PWG coordinators	x	x	x	x		
	Develop protection analytical framework, review existing data sources and develop and data collection plan	Outlining protection information needs and data sources as well as timeframe and roles and responsibilities	PM co-chairs	PM taskforce members, PWG coordinators	x					
	Develop cross-population protection monitoring plan		PM co-chairs	PWG coordinators	x					
	Conduct protection monitoring for refugees (UNHCR and partners) and other population groups (all partners)		PWG coordinators	PM taskforce members	x	x	x	x		
	Produce and disseminate protection monitoring reports using available data from other sources plus protection monitoring	Monthly for all populations (PWG) and quarterly for refugees by UNHCR and partners.	PM taskforce co-chairs	PM taskforce members, PWG coordinators		x				
	Produce protection snapshots every two months		PWG coordinators	CG members, UNHCR, Protection Monitoring TF	x	x	x	x		
	Review protection questions in key assessment tools and integrate analysis into regular protection analysis		PWG coordinators	Protection Sector IM		x	x	x		
	Enhance the results coming from outcome level indicators and share a community of practice of longer-term outcome level monitoring tools by agencies		PWG coordinators		x	x	x	x		
	Promote reporting on quarterly cash core indicators and explore impact of cash through partner PDM/DM presentations		PWG coordinators, LAG and Core group members	IOM, IRC, NRC	x	x	x	x	Basic Assistance, Cash TF	
	Advocacy	Develop advocacy plan	Including advocacy workshop, updated messages and implementation plan	UNHCR, NRC, ALEF, CLDH	PWG coordinators, MoSA, Intersect, IDRAC, Help Age, War Child, DRC, OHCHR, Legal Action Worldwide	x				
Disseminate, coordinate and support implementation of the plan including updated messages and roles and responsibilities			PWG coordinators	All PWG members		x	x	x		
Monitor and update advocacy priorities and review progress on quarterly basis		Use monitoring and quarterly protection analysis reports to update advocacy priorities. Develop a compiled worksheet	PWG coordinators	Core Group members	x	x	x	x	ISCG,	
Undertake advocacy with authorities on key issues			Core group members	LAG, PWG coordinators	x	x	x	x	Civil-military coordination taskforce	
Support coordinated advocacy by HCT including conducting quarterly briefings		Present key challenges, gaps and recommendations	PWG coordinators	Core Group members	x	x	x	x	HCT	
Emergency preparedness and response	Undertake programmatic gap analysis to identify existing gaps and support scale up to new emergencies		PWG coordinators			x	x	x		
	Develop contingency plan including for a potential and staged influx of Syrians	Including Annex on priority actions and roles and responsibilities and tools between subnational/national	PWG coordinators			x				
	Develop sector prioritisation guidance		PWG coordinators			x				
	Collaborate with and support MoSA emergency planning for response to PWSN		MoSA coordinator			x				
	Develop emergency response capacity including identifying capacities at the subnational level and standardised emergency protection assessment tools	Assessment tool to be led by Protection Assessment, Monitoring and Analysis Task Force	PWG coordinators	Protection Assessment, Monitoring and Analysis TF		x				
Localisation	Workshop to share and document good practices in working with local partners	Include lessons learned from approaches tested by local and INGO partners	Amel	Amel, IOM		x	x	x	All sectors	
	Conduct mapping of local CSOs, encourage attendance at sub-national PWGs and incorporate them into service mapping		NRC coordinator	Amel, IOM	x	x	x	x	Localisation TF	
	Consult with local actors and jointly develop action plan based on identified gaps and challenges					x	x			
Systems strengthening	Monitor reach and presence of local NGOs and CSOs at PWGs across country					x	x			
	Facilitate a training in Arabic across country for local NGOs/ CSOs on protection reporting and monitoring of activities					x				
	Establish protection system strengthening taskforce		PWG coordinators	OHCHR, Intersect, HelpAge, WRF, UNHCR, Care International, CLDH,	x					
	Map existing efforts on system strengthening, and identify lessons learnt and opportunities for system strengthening					x				
	Develop an annual plan through a dedicated protection sector system strengthening workshop with relevant sector members					x				
Mainstreaming Area	Provide briefings on relevant national protection plans, initiatives and standards to PWG members	Such as MoSA technical sector, Child and Family Framework, Youth Strategy etc				x	x	x		
	Explore collaboration with Lebanese Universities + syndicate on training of social workers					x	x			
	Coordinate technical support on protection issues to military and security actors		PWG coordinators	UNHCR, ICRC, OHCHR		x	x	x	Civil-military coordination taskforce	
	Protection Mainstreaming taskforce		DRC, OHCHR	OHCHR, Intersect, War Child, Care International, CLDH, Legal Action						
	Develop centrality of protection workplan and monitoring mechanism through HCT		PWG coordinators	IM Protection sector/ UNHCR		x	x	x	HCT	
Protection mainstreaming	Support the development and monitoring of protection risk analysis for each sector		OHCHR			x	x	x		
	Identify protection mainstreaming focal points in all sectors					x				
	Provide mainstreaming training and capacity building initiatives to ensure all sectors are equipped to incorporate protection principles into their activities.					x	x	x	LGBTQ+TF	
	Include a minimum requirement for protection mainstreaming in the Call for Proposals, ensuring this is applied consistently across all partners and sectors.						x			
	Provide on-going technical support to all sectors implement their protection risk analysis actions and mainstream protection considerations in sector plans and tools						x	x		
	Maintain protection mainstreaming community of practice					x	x	x		
	Undertake quarterly review of progress on protection mainstreaming through ISG and sectors	Use the Protection Risk Matrix as a monitoring tool for each sector and recommendation tracking matrix					x			
	Disability	Actors in this stream of work		Protection mainstreaming TF leads	UNHCR (BIP), Intersect, HelpAge, IDRAC, War Child, Care International, CLDH, OHCHR, Legal Action International, HI, WRF, LUPD					
		Contribute to existing disability focused Task Forces to ensure alignment to national policies and guidance	Follow up on regular meetings and joint presentations	PWG coordinators, DaOPTF and emergency disability task force	Humanity&Inclusion, WRF, HelpAge, LUPD	x	x	x	x	
		Ensure disability disaggregation is done consequently across most relevant sector indicators and analyze results regularly against targets and challenges		PWG coordinators			x	x	x	
Review the Disability, Age & Gender inclusion check list in the protection sector and review changes/ achievements made since 2024			PWG coordinators, DaOPTF	Humanity&Inclusion, WRF			x			
Appoint and train focal points on disability inclusion in other sectors with support of relevant OPDs and Develop a plan for protection interventions/presentation/topics per sector, reflecting gaps, risks etc. Role: PRF sectoral focal points			PWG coordinators, DaOPTF	LUPD, HelpAge, Humanity & inclusion	x	x	x	x	DaOPTF	
Conflict sensitivity	Map sector actors and activities for persons with disability and enhance outreach to OPDs and their involvement at the national PWG	OPDs at PWG to share specific risks, gaps and challenges for PwD accessing services; as part of the protection monitoring and trend analysis, ensure challenges and gaps of Persons with Disability are systematically included	PWG coordinators	Humanity&Inclusion, WRF		x	x		IMWG	
	Support MoSA in their leadership role on support and coordination on persons with disability as part of wider national systems strengthening strategy		PWG coordinators				x	x		
	Quarterly presentation and discussion on conflict trends and conflict sensitivity to PWG		PWG coordinators	LINDP		x	x	x		
	Monitor and advocate to address unequal access to services across populations		PWG coordinators	UNHCR, IOM, UNRWIA		x	x	x	Social Stability	
	Analyze partner reporting on PSEA FP, CoC and programs		PWG coordinator	PSEA network coordinator/LINPA		x		x		
PSEA	Bi-annual analysis of PSEA related indicators and presentation by PSEA network coordinator		PSEA network coordinator			x		x	PSEA network	